TOWN REPORT

MAYNARD, MA. 1973

This cover for the Annual Report of the Town of Maynard was designed by Debbie Nenonen, a student in the Art Classes at Maynard High School.

The following students received Honorable Mention for their drawings and are to be commended for their efforts:

James Aroma
Susan Alatalo

ANNUAL REPORTS

OF THE

TOWN OFFICERS

INCLUDING

The Financial Report of the Town Accountant

Town of Maynard

MASSACHUSETTS

FOR THE MUNICIPAL YEAR
ENDING DECEMBER THIRTY-FIRST

1973

IRVING H. MANNING
1910 - 1973

WILLIS D. DODD
1918 - 1973

HOWARD L. KING
1912 - 1973

TOWN OFFICERS

SELECTMEN

**Willis D. Dodd	Term expires 1974
Richard T. White	Term expires 1974
Edward J. Allard	Term expires 1975
Thomas A. Cocco	Term expires 1976

TOWN TREASURER

**Howard L. King	Term expires 1976
ǂ*Mary L. King	Temporary
ǂ James Kane	Term expires 1974

TOWN ACCOUNTANT

James V. King	Tenure

TOWN CLERK

Sophia T. Minko	Term expires 1974

MODERATOR

Richard T. White	Term expires 1974

SCHOOL COMMITTEE

Robert R. Billups	Term expires 1974
Richard J. Flaherty	Term expires 1975
Thomas H. Whalen	Term expires 1975
William Donahue	Term expires 1976
Gizio E. Porrecca	Term expires 1976

TRUSTEE OF PUBLIC LIBRARY

Joseph E. Boothroyd	Term expires 1974
Douglas Miller	Term expires 1975
George J. Lemire	Term expires 1976

BOARD OF HEALTH

A. Jackson Haines, Jr.	Term expires 1974
S. David Wade	Term expires 1975
John Colombo	Term expires 1976

ASSESSORS

Ralph L. Sheridan	Term expires 1974
Charles Nevala	Term expires 1975
Thomas J. Duggan	Term expires 1976

PLANNING BOARD

Helen E. Hatch	Term expires 1974
James F. Coleman	Term expires 1975
James T. Hanson	Term expires 1976
George B. Shaw	Term expires 1977
Thomas V. Schuler	Term expires 1978

BOARD OF PUBLIC WORKS

Michael Barilone	Term expires 1974
John F. Tomyl	Term expires 1975
John J. Tobin	Term expires 1976

CONSTABLES

Elbert F. Briggs	Term expires 1974
Evald F. Johnson	Term expires 1974
Richard H. Tucker	Term expires 1974

MAYNARD HOUSING AUTHORITY

Walter W. Larkin	Term expires 1974
Raymond W. Dionne	Term expires 1975
Harold J. Hicks	Term expires 1976
James J. Bakun	Term expires 1977
Stanley Nowick	Term expires 1978

REGIONAL VOCATIONAL SCHOOL COMMITTEE

Robert E. Kingsbury	Term expires 1975

REGISTRARS OF VOTERS

Walter W. Larkin	Term expires 1974
Madaline K. Kukashuk	Term expires 1975
Clark Hooper	Term expires 1976

FINANCE COMMITTEE

ǂ Michael Thomas	Term expires 1974
Ronald Caterino	Term expires 1974
Bernard Hall	Term expires 1974
*Richard Roggeveen	Term expires 1974
Alex Manzo	Term expires 1974
Mark Waldron	Term expires 1975
*James Kane	Term expires 1975
ǂ Maureen Chambers	Term expires 1975
Anthony Sorrenti	Term expires 1976
John C. Ostrawski	Term expires 1976
*Robert Anderson	Term expires 1976
ǂ Alice Pillivant	Term expires 1976

PERSONNEL BOARD

*Jean Piecewicz	Term expires 1974
*Terry Bemis	Term expires 1975
ǂForrest Shaw	Term expires 1975
ǂJohn Duffy	Term expires 1975
ǂCarol Justice	Term expires 1976
Charles Garlisi	Term expires 1976
Ronald Cassidy	Term expires 1977

BY-LAW COMMITTEE

Alfred S. Carey, Jr.	Term expires 1974
Ronald Cassidy	Term expires 1974

INSURANCE COMMITTEE

Ruoff A. Tompkins	Term expires 1974
Raymond W. Dionne	Term expires 1975
John Piantedosi	Term expires 1977
James E. Duggan	Term expires 1978

RECREATION COMMISSION

*Jean Weaver	Term expires 1975
Anthony Rioux	Term expires 1975
Alfred Guay	Term expires 1975
Eleanor Waldron	Term expires 1976
Catherine Manchester	Term expires 1976
Joseph Magno	Term expires 1976

CONSERVATION COMMITTEE

*Ellen Shaw	Term expires 1974
John P. Field, Sr.	Term expires 1974
Eric Peabody	Term expires 1975
Eleanor Rothman	Term expires 1975
*Gordon Johnson	Term expires 1975
Henry Chappell	Term expires 1976
Walter Carbone	Term expires 1976

RETIREMENT BOARD

Leonard F. Waldron	Term expires 1974
John H. MacDonald	Term expires 1976
James V. King	Tenure

BOARD OF APPEALS

William E. Freeman	Term expires 1974
James J. Allen	Term expires 1975
Peter Waldron	Term expires 1975
James Barilone	Term expires 1976
James S. Wheeler	Term expires 1977

ALTERNATES

*John J. Tobin

Nettie Watson

REGIONAL REFUSE DISPOSAL COMMITTEE

Edmund W. Beebe James J. Allan Michael Barilone

HISTORICAL COMMISSION

Winifred Hearon	Term expires 1974
Elizabeth M. Schnair	Term expires 1975
Birger R. Koski	Term expires 1975
Joseph E. Boothroyd	Term expires 1976
Ralph L. Sheridan	Term expires 1976

SANITARY LAND FILL COMMITTEE

A. Jackson Haines, Jr.
Fred C. Haefner
Arthur C. Filz
James J. Allan
Stanley A. Trakimas

INDUSTRIAL DEVELOPMENT & FINANCE AUTHORITY

Robert Gilligan
Robert E. Sullivan
Robert Mearls
Russell Lattuca

*Resigned ± appointed **Deceased

TOWN CALENDAR

BOARD OF SELECTMEN Tuesdays 7:30 p.m. SECRETARY Monday through Friday 9 A.M. to 5 P.M.	Town Hall 897-2956
BOARD OF APPEALS Meetings by Application	Town Hall
BOARD OF ASSESSORS Thursday 7:30 p.m. CLERK Tuesday through Friday 9 A.M. to 5 P.M.	Town Hall 897-2954
BUILDING INSPECTOR Tuesday 7:30 P.M.	Town Hall 897-2956
CIVIL DEFENSE Wednesday 7:30 P.M.	Town Hall 897-2323
DOG OFFICER Complaint forms may be obtained at the Police Station	Lancaster 537-6985
FINANCE COMMITTEE Tuesday 7:30 P.M.	Town Hall 897-2957
FIRE DEPARTMENT To report a fire All other calls	Fire Station 897-2923 897-2345
BOARD OF HEALTH Tuesday 7:30 P.M. CLERK Monday through Thursday 1 P.M. to 5 P.M. Friday 10 A.M. to 4 P.M. PUBLIC HEALTH NURSES Monday through Friday 8 A.M. to 9 A.M.	Town Hall 897-2957
PLANNING BOARD 2nd and 4th Tuesday 7:30 P.M. CLERK Monday through Friday 9 A.M. to 5 P.M.	Town Hall 897-4566
POLICE DEPARTMENT Chief Station	Police Station 897-4514 897-4513

DEPARTMENT PUBLIC WORKS		Town Hall
Commissioners Tuesday 7:30 P.M.		897-3316
Superintendent		897-3316
Highway Garage	Winter Street	897-2122
WATER DEPARTMENT		
Nights, weekends and holidays use business phones of Police or Fire Department		
CLERK Monday through Friday 9 A.M. to 5 P.M.		Town Hall 897-3316

SCHOOL DEPARTMENT	
Administrative Assistant, Main Street	897-9224
Media Services Director, Great Road	897-5213
Superintendent of Schools, Main Street	897-8251
Coolidge School, Bancroft	897-7932
Fowler Elementary School, Summer St.	897-9712
Green Meadow School, Great Road	897-8246
High School, Great Road	897-8891

CONSERVATION COMMISSION — Town Hall
1st and 3rd Thursday

TAX COLLECTOR - TREASURER — Town Hall
Monday through Friday 9 A.M. to 5 P.M. — 897-2955
Thursday 6 P.M. to 8 P.M.

TOWN ACCOUNTANT — Town Hall
Monday through Friday 9 A.M. to 5 P.M. — 897-4566

TOWN CLERK — Town Hall
Monday through Friday 9 A.M. to 5 P.M. — 897-2958

GAS INSPECTOR
Permits can be obtained at the Selectmen's Office

PLUMBING INSPECTOR
Permits can be obtained at the Board of Health Office

WIRING INSPECTOR
Permits can be obtained at the Fire Station

LIBRARY
Hours: Monday and Tuesday 1 P.M. to 8:30 P.M.
Wednesday, Thursday, Friday 10 A.M. to 8:30 P.M.
Saturday 10 A.M. to 5 P.M.

SELECTIVE SERVICE
354 Waverly Street, Framingham, Mass. — 872-0911

COMMONWEALTH OF MASSACHUSETTS — Town Hall
Employment Security Division — 897-9317
Monday through Friday 9 A.M. to 4:30 P.M. — 897-9318

REPORT OF THE BOARD OF SELECTMEN

To the Citizens of Maynard:

Herewith is presented the Annual Report of your Board of Selectmen for the year ending December 31, 1973.

Though the past year did bring progress to the Town, it also brought sadness. We lost three truly dedicated public servants: Selectman Willis D. Dodd, Board of Health member Irving Manning, and Howard King, Town Treasurer. We shall miss their steady hand at the helm. To them we dedicate this year's Town Report. It will be a long time before the Town recovers from the shock of their loss.

Progress has been made in the erection of a new industrial building on Acton Street which houses approximately one hundred people at present. Plans are in the offing for further expansion, which means more job opportunities for Maynard.

A Health Planning Committee has been organized whose primary purpose is to secure a physician for the Town and provide medical facilities. The Committee has been extremely active and their efforts are proving successful.

In conjunction with the Department of Public Works and the Sanitary Landfill Committee we have been attempting to solve the refuse disposal problem. A study, which was authorized by the Town Meeting of September, 1973, is near completion, and in this we store great hopes.

The abandoned house on the corner of Sudbury and Percival Streets, which created a hazard to everyone, was removed. We thank the Department of Public Works for their cooperation in this matter.

One hundred acres of the U.S. Army land in Maynard has been declared surplus. We feel it is in the best interest of the Town to reacquire this land. It is our concern, that should it not come back to the Town, we would again be at the mercy of "outsider's" interests and desires. Much time and effort has been expended toward the goal of regaining this land, not only by our Board, but by, especially, the Department of Public Works and the Planning Board.

The Board encourages citizens to attend its meetings. Remember, it is your Town and your tax dollar; both should be handled with care.

In closing, we thank Town Counsel, Town Building Employees, and all Town Boards and Officials for their cooperation and assistance.

Respectfully submitted,

BOARD OF SELECTMEN

Thomas A. Cocco, Chairman
Edward J. Allard
Richard T. White

COMMONWEALTH OF MASSACHUSETTS
Middlesex, SS.

To either of the Constables of the Town of Maynard in said County.

GREETING:

In the name of the Commonwealth of Massachusetts you are hereby directed to notify and warn the legal voters of said Maynard, to assemble in Maynard High School Gymnasium off Great Road in said Town, on Monday, March 5, 1973, next, at 7:30 P.M. then and there to act on the following articles:

ARTICLE 1. To hear and act on reports of Town Officers and Committees.

ARTICLE 2. To see what salaries or compensation the Town will pay the various elected Town Officials in accordance with Chapter 41, Section 108, of the General Laws, said salary or compensation to be effective and remain in force until the next Annual Town Meeting unless sooner changed by the vote of the Town. To do or act thereon.

Moderator	$ 100.00
Town Clerk	$11,130.00
Town Treasurer-Collector	$17,115.00
Selectmen, 3 members, each	450.00
Board of Assessors, Chairman	1,350.00
Other Members, each	1,200.00
Public Works, 3 members, each	450.00
Board of Health, 3 members, each	75.00
Library Trustees, 3 members, each	37.50
School Committee, 5 members	none
Planning Board, 5 members	none
Housing Authority, 5 members	none

All fees and charges collected by each department and their employees must be paid to the Treasurer at the end of each month.

The above salaries are effective January 1, 1973 to June 30, 1974. For changes in personnel during the year, salaries will be pro-rated according to the length of service at the above recommended rates.

(sponsored by the Finance Committee)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 3. To see what sums of money the Town will vote to raise and appropriate to defray the regular and annual expenses of the Town. To do or act thereon.

	Expended in 1971	Expended in 1972	Recommended to be Appropriated January 1973 to June 1974
GENERAL GOVERNMENT 3.3% OF TOTAL			
SELECTMEN			
1. Salaries	900.00	900.00	1,350.00
2. Maintenance	1,760.00	2,623.78	3,600.00
Outlay	---	468.00	---
3. Out-of-State Travel	394.00	---	---
4. Bargaining Consultant	---	3,000.00	2,000.00
TOWN ACCOUNTANT			
5. Salaries	23,115.94	23,512.68	36,902.00
6. Maintenance	925.00	1,199.49	2,280.00
7. Outlay	376.50	---	1,000.00
TOWN TREASURER			
8. Salaries	16,808.60	17,568.46	28,718.00
9. Maintenance	4,487.38	11,222.70	7,800.00
10. Outlay	486.00	500.00	250.00
ASSESSORS			
11. Salaries	6,513.66	6,904.80	10,227.00
12. Maintenance	2,457.24	2,889.63	3,710.00
Outlay	---	210.00	---
TOWN CLERK			
13. Salaries	6,529.04	7,619.67	14,787.00
14. Maintenance	1,103.59	720.21	1,200.00
ELECTIONS & REGISTRATIONS			
15. Salaries	1,570.83	2,128.92	3,500.00
16. Maintenance	579.62	1,438.95	4,400.00
Primaries and Elections	---	2,867.34	---
State Census	1,117.24	---	---

PLANNING BOARD			
17. Salaries	---	360.00	675.00
18. Maintenance	871.12	1,639.79	4,000.00
MISCELLANEOUS			
19. Moderator - Salary	50.00	50.00	100.00
20. Finance Committee	117.70	187.70	225.00
21. Town Counsel	1,200.00	1,200.00	1,800.00
22. Tax Title Expense	---	---	225.00
23. Legal Fees	1,254.35	8,464.70	12,750.00
24. Town Election & Meetings	1,890.67	2,764.72	7,000.00
25. Personnel Board	20.00	88.65	125.00
TOWN MUNICIPAL BUILDING			
26. Salaries	15,301.74	16,187.19	24,283.00
27. Maintenance	8,222.05	7,527.06	14,000.00
Outlay	---	2,457.40	---
PROTECTION OF PERSONS & PROPERTY 12.0% OF TOTAL			
POLICE DEPARTMENT			
28. Salaries ($15,000.00 to be taken from parking meter receipts)	190,407.09	223,475.04	335,768.00
29. Maintenance	13,124.51	14,538.98	22,000.00
30. Outlay	8,358.02	7,086.80	9,000.00
31. Parking Meter Office	264.10	189.10	600.00
32. Uniforms	1,819.66	1,944.05	3,135.00
33. Traffic Signs	2,587.27	3,532.05	4,800.00
34. Dog Leash Officer	---	1,093.42	---
FIRE DEPARTMENT			
35. Salaries	173,241.03	184,222.25	300,600.00
36. Maintenance	11,289.76	14,180.73	24,000.00
37. Outlay	2,000.00	2,698.00	4,640.00
POLICE AND FIRE STATION			
38. Maintenance	2,829.58	3,395.83	5,690.00
39. Outlay	---	---	4,550.00
CIVIL DEFENSE			
40. Salaries	213.06	176.85	450.00
41. Maintenance	235.36	327.10	525.00
42. Outlay	71.10	138.98	1,050.00
BOARD OF APPEALS			
43. Maintenance	883.00	667.58	1,000.00

SEALER OF WEIGHTS & MEASURES			
44. Salaries	223.33	400.00	600.00
45. Maintenance	9.55	29.70	50.00
WIRE INSPECTOR			
46. Salaries (Fees reimbursed to the town.)	1,227.00	1,842.00	6,400.00
47. Maintenance	33.25	---	100.00
BUILDING INSPECTOR			
48. Salaries (Fees reimbursed to the town.)	2,001.00	9,805.00	6,000.00
49. Maintenance	125.04	235.83	390.00
50. Out-of-State Travel	---	---	---
GAS INSPECTOR			
51. Salaries (Fees reimbursed to the town.)	807.00	1,049.50	1,500.00
52. Maintenance	34.00	24.75	50.00
HEALTH AND SANITATION 1.3% OF TOTAL			
HEALTH AND SANITATION			
53. Salaries	14,202.26	15,124.85	24,576.00
54. Maintenance	2,349.55	2,184.48	4,700.00
55. Medicare	3,473.70	4,216.18	6,500.00
56. Tuberculosis		---	3,000.00
57. Mosquito Control	5,300.00	5,500.00	8,250.00
58. Plumbing Inspector (Fees reimbursed to the town.)	1,148.00	1,509.00	2,250.00
59. Collector of Garbage	12,000.00	12,000.00	22,500.00
60. Animal Inspector	---	33.35	100.00
HEALTH AND SANITATION (Cont.)			
61. Milk & Food Inspector	2,100.00	2,100.00	3,150.00
62. Outlay	98.00	---	300.00
PUBLIC WORKS DEPARTMENT - 10.7% OF TOTAL			
63. Salaries ($1,110.00 to be taken from Grave & Lot Fund, $4,944.10 to be taken from Cemetery Income Fund)	220,485.27	226,397.67	354,290.00
64. Maintenance	85,563.73	80,553.52	134,000.00
65. Snow & Ice Removal	36,321.32	41,318.76	75,000.00
66. Sidewalk Repair	799.40	135.00	2,000.00
67. Street Lighting	26,256.68	26,818.65	42,000.00
68. Home Sewer Connections (reimbursed to the town)	696.22	92.93	2,500.00
69. Repair of Private Ways (reimbursed to the town)	---	---	100.00

70.	Purchase of Vaults ($1,000.00 to be taken from Cemetery Income Fund)	997.00	1,000.00	1,000.00
71.	Purchase of Trees	1,000.00	1,000.00	2,000.00
72.	Moth Suppression	877.55	949.57	1,500.00
73.	Dutch Elm Control	999.30	998.18	1,500.00
74.	Water Search ($5,000.00 to be taken from Water Surplus)	9,988.77	8,229.50	5,000.00
75.	Supplementary Water ($15,000.00 to be taken from Water Surplus)	9,054.25	9,194.91	15,000.00
	Legal Fees	14,581.02	---	---

VETERANS' AGENT .7% OF TOTAL

VETERANS' AGENT

76.	Salaries (Board of Selectmen authorized to appoint one of their members as agent)	1,000.00	1,000.00	1,500.00
77.	Maintenance	300.00	300.00	450.00
78.	Grants	20,262.69	22,274.31	37,500.00

EDUCATION 55.1% OF TOTAL

MAYNARD SCHOOL DEPARTMENT

79.	Salaries	1,304,869.00	1,459,721.74	2,440,000.00
80.	Maintenance (Balance of Funds to be provided by Federal Funds)	178,646.04	180,541.44	425,000.00
	P.L. 874 - $25,000.00			
81.	Outlay	23,445.52	24,043.61	27,500.00
82.	Out-of-State Travel	640.00	1,148.35	2,500.00
	Vocational Education	5,253.40	13,844.00	----
	Adult Civic Education	355.00	63.60	----
83.	Transportation	63,500.00	66,120.00	112,000.00
84.	H.S.Athletic Assn.	16,000.00	25,300.00	40,000.00
	Special Education	14,935.44	36,860.22	----
	Alumni Field	4,916.12	5,228.68	----
	Middlesex County Training School	25.43	----	----

ASSABET VALLEY VOCATIONAL SCHOOL

85.	Vocational School	7,523.15	17,204.59	221,185.00

LIBRARY .9% OF TOTAL

LIBRARY

86.	Salaries	19,212.32	23,635.90	37,000.00
87.	Maintenance ($3,641.25 to be taken from Library Fund)	8,557.52	8,729.55	14,800.00
	Outlay	----	580.00	----

RETIREMENT PENSION 2.0% OF TOTAL

RETIREMENT			
88 Pensions	66,500.00	84,518.00	115,000.00
89. Teacher	----	1,100.00	1,800.00

UNCLASSIFIED 2.8% OF TOTAL

CONSERVATION COMMISSION			
90. Salaries			60.00
91. Maintenance	142.70	225.46	370.00
92. Outlay	----	375.00	80.00
BLUE CROSS-BLUE SHIELD			
93. Employee	10,162.00	30,074.20	59,950.00
94. Retired - Medicare	961.20	----	2,357.00
95. Retired	1,609.99	----	8,084.00
LIFE INSURANCE			
96. Employee	1,445.50	1,556.04	2,268.00
97. Retired	141.90	----	378.00
RECREATION COMMITTEE			
98. Salaries	7,802.48	8,463.80	9,451.00
99. Maintenance	3,118.65	3,898.44	4,020.00
INSURANCE COMMITTEE			
100. Maintenance	----	----	38.00
101. Premiums	41,384.71	43,355.00	66,425.00
MISCELLANEOUS			
102 Memorial & Veterans' Day Expenses	512.05	552.14	1,000.00
103. Veterans' Grave Markers	125.35	201.30	485.00
104. Band Concerts	900.00	900.00	900.00
105. Care of Lots at St. Bridget's	168.00	168.00	336.00
106. Town & Finance Committee Reports	4,200.00	4,172.34	8,400.00
107. Industrial Finance Authority	----	22.00	100.00

DEBT & INTEREST 11.2% OF TOTAL

INTEREST			
Water Bonds	1,100.00	690.00	61,127.00
Sewer Bonds	1,700.00	1,330.00	36,757.00
School Bonds	35,440.00	28,400.00	36,647.00
Fire & Police Sta. Bonds	420.00	315.00	263.00
Municipal Bldg. Bonds	5,197.50	4,702.50	5,188.00

Anticipation Notes	9,165.08	27,173.24	12,000.00
Anticipation Bonds	----	----	16,000.00
Public Domain	----	----	4,312.00
Interest Payment - Total	53,022.58	62,610.74	172,294.00
DEBT			
Water Bonds	18,000.00	8,000.00	94,000.00
Sewer Bonds	12,000.00	12,000.00	65,000.00
School Bonds	200,000.00	110,000.00	110,000.00
Fire & Police Sta. Bonds	5,000.00	5,000.00	5,000.00
Municipal Bldg. Bonds	15,000.00	15,000.00	30,000.00
Anticipation Bonds	----	----	20,000.00
Public Domain	----	----	8,000.00
Debt Payment - Total	250,000.00	150,000.00	332,000.00
VOCATIONAL SCHOOL			
DEBT & INTEREST			
Planning Bond	----	14,493.91	28,211.00
Construction Bond	----	59,946.00	134,537.00
TOTAL		74,439.91	162,748.00
108. DEBT & INTEREST PAYMENT	303,022.58	287,050.65	667,042.00

($121,267.72 to be taken from water surplus)
($5,347.95 to be taken from sewer surplus)

SUMMARY

GENERAL GOVERNMENT	94,366.14	126,701.74	186,907.00
PROTECTION OF PERSONS & PROPERTY	411,783.71	471,053.54	732,898.00
HEALTH & SANITATION	44,145.21	42,667.86	75,326.00
PUBLIC WORKS	407,630.51	396,688.69	635,890.00
VETERANS	21,562.69	23,574.31	39,450.00
EDUCATION	1,620,109.69	1,830,076.23	3,268,185.00
LIBRARY	27,769.84	32,945.45	51,800.00
PENSIONS	66,500.00	85,618.00	116,800.00
UNCLASSIFIED	82,674.53	93,963.72	164 702.00
DEBT & INTEREST	303,022.58	287,050.65	667,042.00
	3,080,453.73	3,390,340.19	5,939,000.00

ARTICLE 4.

To determine whether the Town will vote under the authority of Section 108A of Chapter 41 of the General Laws to amend the Salary Administration Plan - Town of Maynard by deleting therefrom the proposed Section 19 and substituting therefrom new Section 19, as hereinafter set forth, new rates to become effective March 5, 1973. Section 19 - Job Titles and Standard Rates for Wages and Salaries.

From minimum to maximum in 3 years.

FULL TIME EMPLOYEES

	MINIMUM	2	3	MAXIMUM
Office of Selectmen				
Janitor	3.66	3.76	3.85	3.92
Office of Town Accountant				
Town Accountant	12,447.00	12,741.00	13,035.00	13,328.00
Clerk-Stenographer	6,145.00	6,376.00	6,608.00	6,917.00
Police Department				
Chief				17,575.20
Sergeant	10,430.00	10,719.00	11,008.00	11,298.00
Meter Patrolman	10,430.00	10,719.00	11,008.00	11,298.00
Prosecuting Officer			10,364.00	10,764.00
Photographic Officer			10,164.00	10,364.00
Patrolman	8,896.00	9,185.00	9,474.00	9,764.00
Fire Department				
Chief				17,575.20
Captain	10,430.00	10,719.00	11,008.00	11,298.00
Firefighter	8,896.00	9,185.00	9,474.00	9,764.00
Health Department				
Public Health Nurse	7,148.00	7,440.00	7,732.00	8,527.00
Public Works Department				
Superintendent	12,447.00	12,741.00	13,035.00	13,328.00
Clerk-Stenographer	6,145.00	6,376.00	6,608.00	6,917.00
Foreman	4.47	4.56	4.63	4.71
Auto Mechanic	4.23	4.29	4.35	4.42
Skilled Laborer	4.01	4.06	4.15	4.23
Semi-skilled Laborer	3.66	3.76	3.85	3.92
Unskilled Laborer	3.25	3.32	3.40	3.50
Public Works Department Continued				
Caretaker-Dump	3.25	3.32	3.40	3.50
Asst. Superintendent	4.23	4.29	4.35	4.42
Library Department				
Librarian	7,680.00	7,956.00	8,231.00	8,506.00
Asst. Librarian	5,453.00	5,818.00	6,144.00	6,509.00
Circulation Librarian	5,453.00	5,818.00	6,144.00	6,509.00
Office of Treasurer-Collector				
Clerk-Stenographer	6,145.00	6,376.00	6,608.00	6,917.00

PART TIME EMPLOYEES

Office of Selectmen				
Town Counsel				7,000.00
Sealer of Weights & Measures				400.00
Veterans' Agent, Salary				2,000.00
Veterans' Agent, Expenses				300.00
Dog Officer				fee basis
Inspector of Wires				fee basis
Registrars of Voters (3) @				50.00
Clerk-Registrars of Voters				450.00
Inspector of Animals				100.00
Forest Warden				50.00
Lockup Keeper				120.00
School Traffic Officer				500.00
Building Inspector				fee basis
Asst. Building Inspector				fee basis
Dog Leash Officer - Salary				1,000.00
Dog Leash Officer - Expenses				500.00
Gas Inspector				fee basis
Asst. Gas Inspector				fee basis
Office of Registrars				
Canvassers				2.32
Election Officer				2.32
Police Department				
Clerk-Stenographer	2.86	2.97	3.08	3.23
Office of Town Accountant				
Clerk-Stenographer	2.86	2.97	3.08	3.23
Office of Treasurer				
Clerk-Stenographer	2.86	2.97	3.08	3.23
Office of Town Clerk				
Clerk-Stenographer	2.86	2.97	3.08	3.23
Office of Civil Defense				
Clerk-Stenographer	2.86	2.97	3.08	3.23
Office of Assessors				
Clerk-Stenographer	2.86	2.97	3.08	3.23
Office of Board of Health				
Nurse, R.N./per hour	3.44	3.58	3.72	4.10
Dentist/per hour				4.10
Nurse, L.P.N./per hour	3.00	3.12	3.25	3.50
Clerk-Stenographer	2.86	2.97	3.08	3.23
Milk & Restaurant Inspector/per month				175.00
Agent Investigator/per year				300.00

Burial of Animals Agent/per year				75.00
Plumbing Inspector				fee basis
Asst. Plumbing Inspector				fee basis
Inspector of Slaughtering				no salary
Library Department				
Library Page				1.85
Storyteller				4.05
Part-time help				3.07
Public Works Department				
Clerk-Stenographer	2.86	2.97	3.08	3.23
Inspector of Sub Divisions				2.62
Utility Work: Snow Shoveler and Summer Help				2.14
Recreation Commission				
Director				4.05
Playground Specialized Instructors				3.64
Playground Supervisor				2.90
Playground Aide				1.85
Recreation Commission - Swimming Program				
Director				4.05
Instructors				3.30
Teaching Aides (6)/per week				34.71
Fire Department				
Call Firefighters/per year*				300.00

To do or act thereon (sponsored by the Personnel Board)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 5. To determine whether the Town will vote under authority of Section 108A of Chapter 41 of the General Laws to amend the Salary Administration Plan - Town of Maynard by deleting therefrom the proposed Section XIX and substituting therefore new Section XIX as hereinafter set forth, new rates to become effective March 5, 1973.

Section XIX - JOB TITLES AND STANDARD RATES FOR WAGES AND SALARIES FROM MINIMUM TO MAXIMUM IN THREE YEARS.

FULL TIME EMPLOYEES

	Minimum	2	3	Maximum
Office of Selectmen				
Janitor	3.61	3.70	3.80	3.86
Office of Town Accountant				
Town Accountant	12,095.00	12,381.00	12,666.00	12,951.00
Clerk-Stenographer	5,860.00	6,088.00	6,317.00	6,622.00

Police Department				
Chief	15,784.00	16,297.00	16,810.00	17,325.00
Sergeant	10,281.00	10,566.00	10,851.00	11,137.00
Meter Patrolman	10,281.00	10,566.00	10,851.00	11,137.00
Photographic Officer			9,755.00	10,249.00
Prosecuting Officer			9,755.00	10,249.00
Patrolman	8,769.00	9,054.00	9,339.00	9,625.00
Fire Department				
Chief	15,784.00	16,297.00	16,810.00	17,325.00
Captain	10,281.00	10,566.00	10,851.00	11,137.00
Firefighter	8,769.00	9,054.00	9,339.00	9,625.00
Health Department				
Public Health Nurse	6,728.00	7,002.00	7,277.00	8,026.00
Public Works Department				
Superintendent	12,095.00	12,381.00	12,666.00	12,951.00
Clerk-Stenographer	5,860.00	6,088.00	6,317.00	6,622.00
Foreman	4.41	4.49	4.57	4.64
Auto Mechanic	4.17	4.23	4.29	4.36
Skilled Laborer	3.95	4.00	4.09	4.17
Semi-Skilled Laborer	3.61	3.70	3.79	3.86
Unskilled Laborer	3.20	3.28	3.35	3.45
Caretaker-Dump	3.20	3.28	3.35	3.45
Assistant Superintendent	4.17	4.23	4.29	4.36
Library Department				
Librarian @ 35 hrs. wk.	7,571.00	7,798.00	8,120.00	8,386.00
Asst.Librarian @ 35 hrs.wk.	5,376.00	5,736.00	6,057.00	6,417.00
Circulation Librarian @ 35 hrs.wk.	5,376.00	5,736.00	6,057.00	6,417.00
Office of Treasurer-Collector				
Clerk Stenographer	5,860.00	6,088.00	6,317.00	6,622.00

PART TIME EMPLOYEES

Office of Selectmen	
Town Counsel	1,200.00
Sealer of Weights and Measures	400.00
Veterans' Agent	
Salary	1,000.00
Expenses	300.00
Dog Officer'	Fee Basis
Inspector of Wires	Fee Basis
Inspector of Animals	100.00
Registrars of Voters - 3@	50.00
Clerk-Registrars of Voters	450.00
Forest Warden	50.00
Lockup Keeper	120.00
School Traffic Officer	300.00
Building Inspector	Fee Basis
Assistant Building Inspector	Fee Basis
Dog Leash Officer - Salary	500.00
Dog Leash Officer - Expenses	500.00
Gas Inspector	Fee Basis
Assistant Gas Inspector	Fee Basis
Office of Registrars	
Canvassers	2.29
Election Officer	2.29
Office of Town Accountant	
Clerk Typist	3.03
Office of Treasurer	
Clerk Typist	3.03
Library Department	
Library Page	1.82
Storyteller	3.99
Parttime Help	3.03
Recreation Commission	
Director	3.99
Playground Supervisor	2.86
Playground Aid	1.82

Fire Department	
*Call Firemen	300.00/year
*In addition, the sum of $2.00/hr. will be paid for 15 permanent, 5 substitute call men in the following instances: (1) Fires, all; (2) Floods; (3) Storm Duty; (4) Searches for Lost Persons; (5) Bomb Incidents	
Office of Assessors	
Clerk-Typist	3.03
Public Works Department	
Clerk-Typist	3.03
Inspector of Sub Divisions	2.58
Utility Work: Snow Shoveler and Summer Help	2.11
Office of Board of Health	
Nurse (sub) R.N. per hour	3.43
Plumbing Inspector	Fee Basis
Assistant Plumbing Inspector	Fee Basis
Milk & Restaurant Inspector per month	175.00
Inspector of Slaughtering	No Salary
Dentist (School) per hour	3.43
Clerk Typist per hour	3.03
Licensed Practical Nurse	2.56
Agent Investigator	300.00/year
Burial of Animals Agent	75.00/year
Recreation Commission - Swimming Program	
Director	3.99
Instructors	3.26
Teaching Aides (4)	34.22/week
Office of Town Clerk	
Clerk-Typist	3.03

To do or act thereon (sponsored by the Finance Committee)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 6 . To see if the Town will appropriate a sum of money for constructing and originally equipping and furnishing an addition to the Green Meadow School and for reconstructing, remodeling, rehabilitating and modernizing said school in connection therewith, to determine whether such appropriation shall be raised by borrowing or otherwise, or take any other action relative thereto.

To do or act thereon (sponsored by the School Committee)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 7 . To see if the Town will appropriate a sum of money for constructing and originally equipping and furnishing a new junior high school and for reconstructing, remodeling, rehabilitating and modernizing the Roosevelt School and the Emerson-Fowler School, to determine whether such appropriation shall be raised by borrowing or otherwise, or take any other action relative thereto.

To do or act thereon (sponsored by the School Committee)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 8 . To see if the Town will vote to establish a building committee composed of the present members of the School Building Committee and authorize said committee to design, construct, originally equip and furnish a Junior High School Building; to construct originally equip and furnish the addition to the Green Meadow School; and to renovate the Roosevelt and Emerson-Fowler Schools and equip and furnish as needed, in accordance with the vote on the previous Article in this Warrant.

To do or act thereon (sponsored by the School Committee)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 9. To see if the Town will vote to authorize the School Committee to purchase a School Bus and to raise and appropriate or transfer from any available funds a sum of money for this purpose.

To do or act thereon (sponsored by the School Committee)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 10 . To determine whether the Town will vote under the Authority of Section 108A of Chapter 41 of the General Laws to amend the Salary Administration Plan - Town of Maynard by adding the following:

Section 14 "Fringe" Benefits

D. Sick Leave

4. Upon voluntary or compulsory retirement under the Retirement Law, an employee shall be paid, as part of his termination pay, 50% of his accumulated sick leave at the date of his termination. Regarding termination one sick day shall be considered one-fifth (1/5) of a weeks pay.

To do or act thereon (sponsored by the Personnel Board)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 11. To see if the Town will vote to raise and appropriate from either available funds or otherwise, a sum of money for the purpose of paying increases in wages and salaries to employees and other changes in the salary plan under the jurisdiction of the Personnel Board in accordance with Sections XIV and XIX of the Salary Administration Plan.

To do or act thereon (sponsored by Personnel Board)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 12 . To see if the Town will vote to approve the establishment of the positions of Call Lieutenant (4) and Call Captain (1) within the Maynard Fire Department. Said positions to be appointed by the Fire Chief with no change in Call Firefighters total authorized strength.

The base salaries to be as follows:

Call Lieutenant - $325.00 per year

Call Captain - $350.00 per year

To do or act thereon. (sponsored by the Personnel Board)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 13 . To see if the Town will vote to appropriate the sum of $225.00 to pay for the positions of Call Lieutenant and Call Captain in the Maynard Fire Department.

To do or act thereon. (sponsored by the Personnel Board)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 14. To determine whether the Town will vote under the authority of Section 108A of Chapter 41 of the General Laws to amend the By-Laws of the Town of Maynard by deleting the following:

"Section 20. Job Description of Principal Assignments, Police Department.

Photographic Officer. Must be a permanent member of the Maynard Police Department with a minimum of three years service, one of which has been spent in this classification. His duties will include the photographing, processing, and keeping of all necessary records in performing his duties. He will receive a salary amounting to four hundred ($400.00) dollars over the Patrolman's maximum as a starting salary and six hundred ($600.00) dollars a year over the Patrolman's maximum upon completion of one year's service. His position will be filled by the Police Chief subject to the approval of the Selectmen and the Personnel Board."

and substitute the following:

"Section 20. Job description of Principal Assignments, Police Department.

Photographic Officer. Must be a permanent member of the Maynard Police Department. His duties will include the photographing processing, and keeping of all necessary records in performing his duties. This position will be appointed by the Chief of Police subject to the approval of the Board of Selectmen and the Personnel Board."

To do or act thereon (sponsored by the Personnel Board)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 15. To determine whether the Town will vote under the authority of Section 108A of Chapter 41 of the General Laws to amend the By-Laws of the Town of Maynard by deleting the following:

"Section 20. Job Description of Principal Assignments, Police Department.

Prosecuting Officer. Must be a permanent member of the Maynard Police Department with a minimum of three years service, one of which has been spent in this classification. His duties will include the record keeping, preparation and presentation of all court cases. He will receive a salary amounting to six-hundred dollars ($600.00) over the patrolman's maximum as a starting salary and one-thousand ($1,000.00) dollars a year over the patrolman's maximum upon completion of one year's service. This position will be appointed by the Police Chief subject to the approval of the Board of Selectmen and the Personnel Board."

and substitute the following:

"Prosecuting Officer. Must be a permanent member of the Maynard Police Department with a minimum of three years service. His duties will include the record keeping, preparation and presentation of all court cases. This position will be appointed by the Chief of Police subject to the approval of the Board of Selectmen and the Personnel Board."

To do or act thereon (sponsored by the Personnel Board)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 16. To determine whether the Town will vote under the authority of Section 108A of Chapter 41 of the General Laws to amend the Salary Administration Plan - Town of Maynard by deleting the following:

Section 19. Job Titles and Standard Rates for Wages and Salaries

	FULL TIME EMPLOYEES			
	MINIMUM	2	3	MAXIMUM
Police Department				
Prosecuting Officer			10,364.00	10,764.00

and substitute the following:

	FULL TIME EMPLOYEES			
	MINIMUM	2	3	MAXIMUM
Police Department				
Prosecuting Officer	10,430.00	10,719.00	11,008.00	11,298.00

To do or act thereon (sponsored by the Personnel Board)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 17. To see if the Town will vote to appropriate or transfer from available funds in the treasury a sum of money to accommodate the increase in salary for the position of Prosecuting Officer.

To do or act thereon (sponsored by the Personnel Board)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 18 . To determine whether the Town will vote under the authority of Section 108A Chapter 41 of the General Laws to amend the By-Laws of the Salary Administration Plan - Town of Maynard by adding the following:

Section 20. Job Descriptions of Principal Assignments
Office of Board of Selectmen

Secretary to Selectmen - Observe proceedings of Selectmen's meetings and keep a just and true account of said meetings, and transcribing of recorded accounts of hearings called for by Selectmen. Further following up on any action taken at these meetings. Schedules all public hearings and notifies all proper parties. Handle correspondence, take dictation, answer telephone, make appointments, expected to have at least general knowledge of all Selectmen activities, responsible for preparing Town Report and Warrants for any Town Meetings, work with Town Counsel on legal matters. Further responsible for all licenses in the Town being current, Town Building janitor payrolls, and paying bills of both Town Building maintenance and Selectmen maintenance. Make occasional appearances at the State House on behalf of the Board. Do background work on matters coming before the Board in preparation for Selectmen action. Thirty-five hour work week in addition to Tuesday Selectmen meetings.

Section 19. Job Titles and Standard Rates for Wages and Salaries

FULL TIME EMPLOYEES

	MINIMUM	2	3	MAXIMUM
Office of Selectmen				
Secretary to Selectmen	6,270.00	6,520.00	6,770.00	7,020.00

To do or act thereon (Sponsored by the Personnel Board)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 19. To see if the Town will vote to appropriate or transfer from available funds in the treasury the sum of $9,315.00 to accommodate the salary for the position of Secretary to Selectmen.

To do or act thereon (Sponsored by the Personnel Board)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 20. To determine whether the Town will vote under the authority of Section 108A of Chapter 41 of the General Laws to amend the Salary Administration Plan - Town of Maynard by adding the following:

Section 14 "Fringe Benefits"

L. Death in Family

Employees shall be paid for regularly scheduled time lost due to a death of an employee's father, mother, child, wife, brother, sister, grandfather, grandmother, father-in-law, mother-in-law occurring between the date of death and the date of funeral. For special circumstances owing to transportation requirements, the department head may extend the time beyond the date of the funeral.

To do or act thereon. (sponsored by the Personnel Board)

FINANCE COMMITTEE RECOMMENDS

Article 21. To see if the Town will vote to authorize the Treasurer, with the approval of the Selectmen, to borrow in anticipation of the revenue for the eighteen-month period beginning January 1, 1973 in accordance with General Laws, Chapter 44, Section 4, and acts in amendment thereof, and including in addition thereto, Chapter 849 of the Acts of 1969, as amended, and to renew any note or notes as may be given for a period of less than one year in accordance with General Laws, Chapter 44, Section 17.

To do or act thereon. (Sponsored by Town Treasurer)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 22 . To see if the Town will appropriate or transfer from any available funds the sum of forty-eight thousand ($48,000.00) dollars for the purpose of employing four (4) additional firefighters effective May 1, 1973.

To do or act thereon (sponsored by the Fire Department)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 23. To see if the Town will vote to raise and appropriate $36,000.00 for the purchase, installation and maintenance by the Board of Selectmen of traffic control lights adjacent to the following schools: Green Meadow - Great Road, Fowler & Junior High School - Summer Street and Concord Street, Roosevelt - Nason Street, Coolidge - Parker Street, and St. Bridgets - Percival Street. And to authorize the Police Department and/or the Department of Public Works to institute the necessary steps to provide for the authori-

zation for such lights. And to authorize said Board of Selectmen to enter into any and all agreements related to the purchase, maintenance and installation of said lights and to do all things necessary for the purpose of obtaining reimbursement.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 24. To see if the Town will vote to appropriate or transfer from any available funds the sum of $22,000.00 for traffic control lights at the intersection of Route 62 and Route 117.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 25. To see if the Town will appropriate or transfer from any available funds the sum of $50,000.00 for traffic control lights at the intersection of Route 27 and Route 117.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 26 . To determine whether the Town will vote under the authority of Section 108A of Chapter 41 of the General Laws to amend the By-Laws of the Town of Maynard by adding the following:

"Section 21 - Provisions Applicable to the Maynard Permanent Firefighters Association, Local 1947, International Association of Firefighters AFL-CIO:

B Career Incentive Pay

The Town shall establish a career incentive program for permanent full time firefighters and officers who have acquired college credits in Fire Science Programs from accredited colleges which are approved by the State Board of Education. These employees shall be paid annually based on the following schedule:

(1) 10 total acquired credits 3% of base annual salary
(2) 25 total acquired credits 6% of base annual salary
(3) 40 total acquired credits 10% of base annual salary
(4) 60 total acquired credits 15% of base annual salary

Incentive pay will only apply to subjects which are approved by the Fire Chief and are job related or fall within the degree program. Students must receive a minimum grade of 2.0 for each

course to be eligible for incentive pay. A 2.0 grade index is required for graduation.

The above amount to be paid on the first pay day of December.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 27 . To see if the Town will vote to appropriate a sum of money for the purpose of paying Career Incentive Pay to the Maynard Permanent Firefighters Association, Local 1947, International Association of Firefighters AFL-CIO.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 28. To determine whether the Town will vote under the authority of Section 108A of Chapter 41 of the General Laws to amend the By-Laws of the Town of Maynard by adding the following:

Section 21 - Provisions Applicable to the Maynard Permanent Firefighters Association, Local 1947, International Association of Firefighters, AFL-CIO.

D. Accident and Life Insurance
The Town shall provide a $5,000.00 Accident and Life Insurance Policy for each permanent officer and firefighter of the Maynard Fire Department to cover said employees in case of injuries or loss of life in the line of duty.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 29. To see if the Town will vote to appropriate a sum of money for the purpose of paying the premium on a $5,000.00 Accident and Life Insurance Policy for each permanent officer and firefighter of the Maynard Fire Department.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 30. To determine whether the Town will vote under the authority of Section 108A of Chapter 41 of the General Laws to amend the By-Laws of the Town of Maynard by adding the following:

Section 21 - Provisions Applicable to the Maynard Permanent Firefighters Association, Local 1947, International Association of Firefighters, AFL-CIO

A. Clothing Allowance
The Town shall establish a Clothing Allowance Program for permanent full time firefighters and officers. Payment shall be based on the following schedule:

(a) Firefighters $50.00 annually
(b) Officers $60.00 annually

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 31. To see if the Town will vote to appropriate a sum of money for the purpose of paying a clothing allowance to the officers and firefighters of the Maynard Permanent Firefighters Association, Local 1947, International Association of Firefighters AFL-CIO.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 32. To see if the Town will vote to amend the Salary Administration Plan as follows:

Section 19, add "*" fee basis on the line beginning "Building Inspector"

Add at the end of the Section "* The Building Inspector shall be paid an hourly rate of $5.00 and for the out of pocket costs for work assigned by the Board of Selectmen which is determined by them to be within the legal scope of the Building Inspector's duties and responsibilities, but are not directly related to fee producing assignments."

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 33. To see if the Town will vote to appropriate the sum of $1500.00 to be under the control of the Board of Selectmen to be used for paying wages to the Building Inspector other than those he receives on a fee basis.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 34. To determine whether the Town will vote under authority of Section 108A of Chapter 41 of the General Laws to amend the By-Laws of the Town of Maynard by deleting the following:

Section XIV "Fringe Benefits"

B. Holidays with Pay
3. If required to work on a holiday, employees except the Police and Fire Department, shall receive time and one-half for hours worked in addition to holiday pay.

and substitute the following:

Section XIV "Fringe Benefits"

B. Holidays with Pay
3. If required to work on a holiday, employees except the Fire Department, shall receive time and one-half for hours worked in addition to holiday pay.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 35. To see if the Town will vote to appropriate or transfer from available funds a sum of money to pay Holiday Pay to the Police Department in accordance with the provisions of Article 34.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 36. To see if the Town will authorize the Board of Selectmen to enter into an agreement with one or more towns of the Suburban Intertown Liaison Committee (SILC) and other localities designated by the Raytheon study to form a regional waste control study commission as authorized under Chapter 40, Sections 44A to 44K G.L. (Chapter 748 of the Acts of 1965) and; to see if the Town will authorize the appointment by the Board of Selectmen of a committee of three (3) to the Regional Waste Control Study Commission. Such a commission shall engage a competent engineering consultant to provide a detailed feasibility study and/or preliminary design

of a plan for regional waste control. Such a commission may apply for, accept and expend grants or gifts of funds from the State or Federal Government and other available sources. Such a commission shall be authorized to expend funds assigned from the entitlement received (December 72) under the State and Local Fiscal Assistance Act of 1972 (Title 1 P.L. 92-512), and; to see if the Town will vote to appropriate $1,918.00, or any other sum, for its share of the cost of preparing a plan for Regional Waste Disposal; or take any action relative thereto.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 37. To see if the Town will vote to make the position of Secretary to the Maynard Police Department a full time position.

To do or act thereon (sponsored by the Police Department)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 38. To see if the Town will vote to appropriate the sum of $4,400.00 to pay the Police Department Secretary.

To do or act thereon (sponsored by the Police Department)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 39. To see if the Town will vote to appropriate the sum of $25,296.00 for the purpose of paying two new police officers.

To do or act thereon (sponsored by the Police Department)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 40. To see if the Town will vote to appropriate the sum of $440.00 for the purpose of paying a clothing allowance for two new police officers.

To do or act thereon (sponsored by the Police Department)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 41. To see if the Town will vote to appropriate the sum of $631.00 for the position of an additional Sergeant.

To do or act thereon (sponsored by the Police Department)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 42. To see if the Town will vote under the authority of Section 108A of Chapter 41 of the General Laws to amend the Salary Administration Plan - Town of Maynard

Section 20 Job Descriptions of Principal Assignments by adding the following:

Police Department

Lieutenant - Police

To carry out the orders of the Chief of Police and supervise the duties and actions of Sergeants and patrolmen, especially in the absence of the Chief of Police. To report to the Chief of Police concerning all activities and complaints taking place within and coming to the police department. To assist the Chief of Police in seeing that duties are carried out on all shifts and to report all possible arears where patrol and police activity should be increased. To assist in the planning and enforcement of traffic control and investigations to be made by the police.

To do or act thereon (sponsored by the Police Department)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 43. To see if the Town will vote under the authority of Section 108A of the General Laws to amend the Salary Administration Plan - Town of Maynard by adding the following:

Section 19 Job Titles and Standard Rates for Wages

Full Time Employees

Police Department Lieutenant	Minimum	2	3	Maximum
	12,117.00	12,409.00	12,701.00	12,993.00

To do or act thereon (sponsored by the Police Department)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 44. To see if the Town will vote to appropriate the sum of $2,862.00 for the purpose of paying a Lieutenant.

To do or act thereon (sponsored by the Police Department)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 45. To see if the Town will vote under the authority of Section 108A of Chapter 41 of the General Laws to amend the Salary Administration Plan - Town of Maynard

Section 20. Job Descriptions of Principal Assignments by adding the following:

Police Department

Inspector - Police

To take charge at the scene of a crime, obtain fingerprints and all other evidence that may come to his attention. He will report his findings to his superior officer or the Chief of Police as designated. To carry out all orders of the Chief of Police in regards to the cases that he may be assigned to.

To do or act thereon (sponsored by the Police Department)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 46. To see if the town will vote to appropriate the sum of $1,800.00 for the purpose of paying two (2) police inspectors.

To do or act thereon (sponsored by the Police Department)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 47. To see if the Town will vote under the authority of Section 108A of Chapter 41 of the General Laws to amend the Salary Administration Plan - Town of Maynard

Section 20 Job Descriptions of Principal Assignments by adding the following:

Police Department

Juvenile Officer - Police

To take charge of all juvenile cases assigned to him by the Chief of Police. To develop an understanding and good will between the youth of the town and the police department. The Juvenile Officer will appear before groups of youths when requested and give talks as well as show films that may be beneficial to them. This will be done upon request. He will attend meetings of the Mass. Juvenile Association and obtain the latest methods possible in dealing with juveniles.

To do or act thereon (sponsored by the Police Department)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 48. To see if the Town will appropriate the sum of $900.00 for the purpose of paying a Juvenile Officer.

To do or act thereon (sponsored by the Police Department)
FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 49. To see if the Town will vote to appropriate the sum of $2,800.00 for the purpose of paying two (2) female school crossing attendants.

To do or act thereon (sponsored by the Police Department)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 50. To see if the Town will vote to appropriate the sum of $200.00 for the purpose of paying a clothing allowance for two (2) female school crossing attendants.

To do or act thereon (sponsored by the Police Department)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 51. To see if the Town will vote to raise and appropriate or transfer from any available funds the sum of $6,000.00 to continue the program of Resurfacing the Avenues in Glenwood Cemetery.

To do or act thereon (sponsored by the Board of Public Works)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 52. To see if the Town will vote to authorize the Board of Public Works to construct Water Main Extensions with valves fittings and appurtenances on the following streets:

Assabet Street an 8-inch Water Main for about 300 Lin.Ft. southerly
Butler Avenue an 8-inch Water Main for about 1750 Lin.Ft. easterly
Old Marlboro Road at Parker Street an 8-inch Water Main for about 1,000 Lin.Ft. southwesterly
Parker Street at Old Marlboro Road end of existing 16-inch Water Main extend the 16-inch Water Main to the Town Line of Sudbury for about 3300 Lin.Ft. southerly

And to acquire by eminent domain or otherwise such easements or other fee interests in land necessary therefor and to raise and appropriate for such work the sum of $245,000.00 or any other sum and to determine whether said sum shall be raised by taxation or by transfer from any available funds or by borrowing under Chapter 44 of the General Laws as amended or by any combination of these methods betterment assessments to be made under Chapter 40 Section 42G, 42H and 42I as amended where they are applicable.

To do or act thereon (sponsored by the Board of Public Works)
FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 53. To see if the Town will vote to authorize the Board of Public Works to refurbish, reconstruct and make extraordinary repairs to the 1,500,000 gallon Water Storage Reservoir on Summer Hill and to raise and appropriate for the purpose the sum of $200,000.00 or any other sum and to determine whether said sum shall be raised by taxation or by transfer from available funds or by borrowing under Chapter 44 of the General Laws as amended or by any combination of these methods.

To do or act thereon (sponsored by the Board of Public Works)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 54. To see if the Town will vote to authorize the Board of Public Works to retain an Engineering Consultant to prepare a preliminary plan and estimate of cost for the refurbishing, reconstruction, or making of extraordinary repairs to the Florida Road Bridge over the Assabet River. Said Plan, and estimate to coincide with the Commonwealth of Massachusetts Regulatory Authorities and to raise and appropriate for the purpose the sum of $2,500.00 or any other sum and to determine whether said sum shall be raised by taxation or by transfer from available funds or by borrowing under Chapter 44 of the General Laws as amended or by any combination of these methods.

To do or act thereon (sponsored by the Board of Public Works)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 55. To see if the Town will vote to authorize the Board of Public Works to construct Storm Drains along with catch basins, manholes, headwalls and appurtenances on the following streets: Driscoll Avenue, Espie Avenue, O'Moore Avenue and Great Road for a distance of about 2400 Lin.Ft. and to raise and appropriate for the purpose the sum of $90,000.00 or any other sum and to determine whether said sum shall be raised by taxation or by transfer from any available funds or by borrowing under Chapter 44 of the General Laws as amended or by any combination of these methods and to further authorize the Board of Public Works to take by eminent domain or otherwise acquire any fee easement or other interests in land necessary therefor.

To do or act thereon (sponsored by the Board of Public Works)

FINANCE COMMITTEE RECOMMENDS $30,000.00

ARTICLE 56. To see if the Town will vote to raise and appropriate from any available funds the sum of $6,000.00 for maintenance of Chapter 90 Roads.

To do or act thereon (sponsored by the Board of Public Works)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 57 . To see if the Town will vote to raise and appropriate or transfer from any available funds the sum of $7,500.00 for Paving and Surfacing of Town ways.

To do or act thereon (sponsored by the Board of Public Works)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 58. To see if the Town will vote to authorize the Board of Public Works to lease the property now used off Waltham Street, to continue present Sanitary Landfill Operation and to raise and appropriate or transfer from any available funds the sum of $10,800.00 for this purpose.

To do or act thereon (sponsored by the Board of Public Works)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 59. To see if the Town will vote to raise and appropriate or transfer from any available funds or borrow the sum of $17,000.00 for Chapter 90 Construction of Summer Street as approved by the State Department of Public Works.

To do or act thereon (Sponsored by the Board of Public Works)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 60. To see if the Town will vote to authorize the Board of Public Works to purchase a new 1973 Van Type Service Truck and to raise and appropriate or transfer from any available funds the sum of $8,500.00 or any other sum for this purpose.

To do or act thereon (sponsored by the Board of Public Works)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 61. To see if the Town will vote to authorize the Board of Public Works to purchase a new 1973 Sidewalk Tractor and to raise and appropriate or transfer from any available funds the sum of $7,700.00 or any other sum for this purpose and to trade in one 1962 Sidewalk Tractor.

To do or act thereon (sponsored by the Board of Public Works)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 62. To see if the Town will vote to authorize the Board of Public Works to purchase a new 1973 pick up truck and to raise and appropriate or transfer from any available funds the sum of $3,600.00 or any other sum for this purpose.

To do or act thereon (sponsored by the Board of Public Works)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 63 . To see if the Town will appropriate $4,100.00 to be expended by the Planning Board to consolidate and coordinate existing planning studies, determine planning objectives and priorities, or take any action relative thereto.

To do or act thereon (sponsored by the Planning Board)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 64. To see if the Town of Maynard will amend the Protective Zoning By-Law by deleting Section 4-1 (c) and re-lettering Section 4-1 (d) as Section 4-1 (c) or take any other action relative thereto.

Explanation: The purpose of this amendment is to remove from the General Residence District the provision which allows the Board of Appeals to grant permits for dwellings for three or more families. There are no guide lines contained in the present by-law for granting such permits, nor are there any limits. As a result land could be assembled and apartments constructed without restraints placed on them either the Garden Apartment or the High Rise District. During the coming year the Planning Board will review this matter along with other weaknesses and inconsistencies in the Protective Zoning By-Law. The Planning Board believes it prudent to remove this section pending this study so that apartments are not built at a density inconsistent with the General Residence District.

To do or act thereon (sponsored by Planning Board)

FINANCE COMMITTEE MAKES NO RECOMMENDATION

ARTICLE 65 . To see if the Town of Maynard will amend the Protective Zoning By-Law by adding a new Section 13 and renumber the present Sections 12 and 13 as 14 and 15 and delete Section 6-A-8 and 6-B-7 if Article passes, or if it does not, by adding a new Section 12 and renumbering the present Sections 12 and 13 as 14 and 15 respectively or take any other action relative thereto, the new Section 13 to read as follows:

Section 13 SITE PLAN

13-1 Requirements
For the purposes of assuring proper drainage, safe access, with particular attention to the separation and location of entrances and exits, administering provisions of this by law in regard to parking and loading areas, signs, screening

and to assure adequate consideration for abutting land owners, and compliance with this by law, a site plan shall be submitted for all construction or modification of uses in all districts for which offstreet parking is required by Section 12-1-10 except for one family dwellings.

13-1-2 Contents

The site plan shall be prepared by a professional architect landscape architect, or registered professional engineer, and shall have indicated on it:

a. All property boundaries.
b. Use and ownership of adjacent land and location of buildings thereon within two hundred feet (200') of the property lines.
c. All existing and proposed structures within the property lines.
d. Driveways and driveway openings.
e. Parking and loading spaces.
f. Service areas.
g. All facilities for screening and lighting.
h. Signs.
i. Type of surfacing.
j. Provisions for sewage, refuse and other waste disposal.
k. Provision for surface water drainage.
l. All landscape features, such as fences, walls, planting areas and walks.
m. All other sidewalks, if any.
n. Provision for dust and erosion control.
o. Such other information as the Board of Appeals may reasonably require to enable them to adequately review the plan.

13-1-3 Procedure

Seven (7) copies of the site plan shall be filed with the Board of Appeals, two (2) copies of which shall be forwarded within three (3) days of receiving the plan to the Planning Board for its review and recommendations. In addition, one (1) copy shall be forwarded to the Conservation Commission, one (1) copy to the Department of Public Works, one (1) copy to the Board of Health and one (1) copy to the Chief of the Fire Department for their review and recommendations. In reviewing a site plan, the Planning Board and the Board of Appeals shall consider, among other things, the following:

a. Protection of adjoining premises and the general neighborhood from any detrimental use of the lot, including unsightliness, shadows on streets and buildings and the obstruction of views.

b. Convenience and safety of vehicular and pedestrian movement within the site and in relation to adjacent streets, properties or improvements and minimizing additional congestion on public and private ways.

c. Adequacy of the methods of disposal for sewage, refuse and other wastes and of the methods of drainage of surface water.

d. Provision for off-street loading and unloading of vehicles incidental to the servicing of the building and related uses on the lot.

e. Adequacy of all other municipal facilities relative to fire and police protection, and other municipal services to meet the needs of the residents to be housed on the site or the employees on the site and visitors thereto.

f. Compliance with this Zoning By-Law.

g. Protection of the safety, convenience and welfare of the public.

The Planning Board shall make its report and recommendation on the site plan in writing to the Board of Appeals within forty-five (45) days after the receipt of said plan, and, if it shall fail to do so, the Board of Appeals may act without such report and recommendations. Failure of the Planning Board to act within forty-five (45) days shall be deemed approval by said Board.

The Board of Appeals shall conduct a public hearing advertised in accord with Section 17 of Chapter 40A of the General Laws of Massachusetts. The Board of Appeals may accept or reject the originally submitted site plan, or it may modify the plan and grant approval subject to modifications and conditions which it imposes which in the case of Garden Apartments, High Rise Apartments, Shopping Centers and Industrial Parks shall include as a condition of approval the obtaining of an approved Definitive Plan in accord with the Rules and Regulations for the Subdivision of Land, adopted by the Maynard Planning Board. The applicant shall be notified within sixty (60) days from the date of submission of the plan of the action taken. The failure of the Board of Appeals to so act within a period of sixty (60) days after receipt of the application shall be considered as an approval of the originally submitted site plan by the Board of Appeals.

The Board of Appeals in granting approval of a site plan shall establish the time within which construction shall be completed and reasonable conditions for the manner in which the premises are maintained during construction.

A building permit shall not be issued in a case requiring site plan approval unless approval has been obtained with or without modifications, conditions or amendments or sixty (60) days have elapsed since submission to Appeals without a decision.

To do or act thereon (sponsored by the Planning Board)

FINANCE COMMITTEE MAKES NO RECOMMENDATION

Article 66. To see if the Town of Maynard will insert in the Protective Zoning By-Law a new Section 12 and renumber the present Sections 12 and 13 as 13 and 14 respectively or take any other action relative thereto, the new Section is to read as follows:

Section 12. PERFORMANCE STANDARDS

12-1 Requirements
No land, building or structure shall be used in any district in the Town of Maynard except in conformance with the standards contained in this section.

12-1-1 Building Construction
All buildings shall be of construction prescribed in the Building By-Law of the Town of Maynard.

12-1-2 Odor, Dust and Smoke

No such emissions shall be discernible beyond the property line or, in the case of an industrial park development, or of multiple use of the property, beyond one hundred feet (100') of the building generating the emission, except that in no case shall the discharge from any source exceed the following limits:

a. Smoke measured at the point of discharge into the air shall not exceed a density of No. 1 on the Ringlemen Smoke Chart as published by the U.S. Bureau of Mines, except that a smoke of a density not darker than No. 2 on the Ringlemen Chart may be emitted for not more than three (3) minutes in any one (1) hour.

b. Lime dust, as CaO, measured at the property line of any lot on which the activity creates such dust, shall not exceed ten (10) micrograms per cubic meter of air.

c. Total particulate matter measured at all stacks or other points of emission to the air shall not exceed thirty (30) grams per hour per acre of land included in the lot.

d. All measurements of air pollution shall be by the procedures, and with equipment, approved by the Building Inspector, which procedures and equipment shall be of the latest generally recognized development and design readily available.

e. No open burning is permitted.

12-1-3 Noise

All noise shall be muffled so as not to be objectionable due to intermittence, beat frequency or shrillness, and as measured at any property line of the lot shall not exceed in the following intensity in relation to sound frequency:

Frequency, Hertz (Cycles per second)	Maximum Sound Pressure Level Above Zero Decibels Permitted*
0 to 74	74
75 to 149	59
150 to 299	52
300 to 599	46
600 to 1199	42
1200 to 2399	39
2400 to 4799	36
4800 to --	33

* According to the following formula: Sound pressure Levels in Decibels - equal 10 log P1/P2 where P2 equals 0.0002 dynes/cm^2

a. Such sound levels shall be measured with a sound level meter and octave band analyzer approved by the American Standards Association.

b. Noise making devices which are maintained and are utilized strictly to serve as warning devices are excluded from these regulations.

12-1-4 Heat, Glare, Vibration and Radiation

No heat, glare, or vibration shall be discernible from the outside of any structure, and all radiation shall be contained within a structure. In no case within a structure shall vibration be permitted which is discernible to the human sense of feeling for three minutes or more duration in any one hour of the day between the hours of 7 a.m. and 7 p.m. or of 30 seconds or more duration in any one hour between the hours of 7 p.m. and 7 a.m. No vibration at any time shall produce an acceleration of more than 0.1g or shall result in any combination of

amplitudes and frequencies beyond the "safe" range to Table 7, U.S. Bureau of Mines Bulletin No. 442, "Seismic Effects of Quarry Blasting", on any structure. The methods and equations of said Bulletin No. 442 shall be used to compute all values for the enforcement of this regulation.

12-1-5 Exterior Lighting
No exterior lighting other than street lighting approved by the Selectmen shall shine directly on adjacent properties or towards any street.

12-1-6 Storage
All materials, supplies and equipment shall be stored in accord with Fire Prevention Standards of the National Fire Protection Association and shall be screened from view from public ways and abutting properties.

12-1-7 Waste Disposal and Water Supply
Regulations of the State Board of Health shall be met and when required by them approval shall be indicated on the approved site plan.

12-1-8 Screening and Landscaping
Landscaping required by this bylaw is to serve two major functions: utility and aesthetics. Wherever possible, it shall serve both functions. Low costs, protection, beautification of the environment and harmony with man-made structures shall be considered.

12-1-9 Noxious, Toxic or Corrosive Fumes or Gas Fumes
Industrial uses shall emit no noxious, toxic or corrosive fumes or gases.
a. The storage, utilization or manufacturer of materials or products which decompose by detonation is limited to five (5) pounds.
b. The storage, utilization or manufacture of solid materials which are active to intense burning or of flammable liquids or gases shall be subject to conditions of a permit issued by the Board of Selectmen.

12-1-10 Off-street Parking and Loading:
a. Off-street parking and loading spaces shall be required as follows:

1. Dwellings:
For dwellings, except as otherwise provided in paragraphs below, one (1) parking space for each dwelling unit therein and sufficient off-street parking for regular visitors and employees.

Vehicles registered as trucks, campers, and other recreation vehicles, tractors or trailers by the Commonwealth of Massachusetts or any other state shall not be parked in the front yard or side yard in front of the main building except during the process of making deliveries and in any case shall be limited to vehicles used by the residents of the premises. In no case shall more than two (2) unregistered vehicles be parked on a lot unless they are within a structure or in a Business or Industrial District.

2. For every building hereafter erected and used as a funeral home, medical or dental center or similar use, and for every such use hereafter established in an existing building and for every medical or dental or professional office in a residence and for every sales stand for farm products, six (6) parking spaces.

3. For every building hereafter erected and used as a lodging house, hotel, motel, tourist home, hospital, nursing home or similar use, and for every such use hereafter established in an existing building one (1) parking space for each one (1) bedroom and one (1) parking space for each two (2) employees, and adequate space for delivery.

4. For every building hereafter erected as a restaurant and other places for serving food, except a cafeteria operated for the employees of a principal use for which parking is provided, and for every place of amusement or assembly, one (1) parking space for each four (4) seats (twenty (2) linear inches of bleacher or benches may be considered equal to one (1) seat), with the exception that drive-in restaurants shall provide a minimum of twelve (12) parking spaces.

5. For every building hereafter erected as a retail store, service establishment or office three (3) square feet of parking space for every one (1) square foot of floor area.

6. For every building hereafter erected as a wholesale or industrial establishment and for every use hereafter established in an existing building one (1) parking space for each one thousand (1,000) square feet of total floor area for each four (4) employees, whichever is greater.

7. For every building or use specified in paragraph 5 and 6 of this section loading and unloading space of at least thirty (30) feet in length, ten (10) feet in width and fourteen (14) feet in height.

8. For every building hereafter erected and used or existing and converted to use as a school two (2) parking spaces per classroom except that for high schools, colleges and universities there shall be one (1) parking space for every (2) faculty and staff members and one (1) parking space for every twelve (12) students.

b. Design of Off-street Parking and Loading Spaces:

1. For all required off-street parking spaces, open or enclosed each three hundred (300) square feet of net standing and maneuvering area shall be considered one (1) space. No such maneuvering area shall be allowed in any entrance or exit drive. However, if such spaces are located in a covered or completely enclosed building, each two hundred and fifty (250) square feet of net standing and maneuvering area shall be considered one (1) space. All outdoor parking spaces shall be designed so as to provide a twelve (12) foot clear space adjacent to each building. All required parking spaces shall be properly maintained in such a manner as to permit them to be used at all times and shall be designed in such a way as to permit each motor vehicle to proceed to and from the parking space provided it without requiring the moving of any other motor vehicle. All required parking spaces shall be located on the same lot as the use with which such paces are connected, or in the case of unenclosed spaces, within two hundred feet (200') of the lot, except that two (2) or more businesses may jointly provide the required spaces on one (1) or more of their lots. The number of spaces in any such joint facilities shall at least equal the total number required under the provisions of this Section for their individual uses.

2. All off-street parking and loading areas, permitted and/or required, except for one-family dwellings, which are located within or adjacent to a Single Residence or General Residence District, whether on the side or rear, shall be screened from all adjoining lots in said district by either.

a. A strip four feet (4') wide, densely planted with shrubs or trees at least three (3) feet high, or
b. A solid wall or fence not less than three feet (3') nor more than six feet (6') in height.

3. Required off-street parking and loading spaces shall hereafter be reduced, nor shall one be counted as or substituted for the other.

4. Required off-street parking and loading spaces shall be provided with unobstructed access to a street, and where appropriate to adjacent lots which, along with the areas themselves, must be approved on a site plan in the case of business, industrial uses or multi-family.

5. The minimum width of aisles in parking areas shall be twelve (12) feet. If the angle of parking exceeds forty-five degrees (45°), the Board shall require a greater aisle width. Except in the case of parking spaces provided for dwellings, off-street parking and loading areas shall be paved to specifications prepared by the Selectmen with the advice of the Planning Board.

6. Except in the case of parking spaces provided for dwellings off-street parking and loading areas used after sundown shall be illuminated, with illumination so arranged as not to shine directly on abutting properties or on streets.

To do or act thereon. (Sponsored by the Planning Board)

FINANCE COMMITTEE MAKES NO RECOMMENDATION

ARTICLE 67 . To see if the Town will vote to authorize the Trustees of the Maynard Public Library to renovate the present Maynard Public Library building, located on Main Street, for the purpose of expanding library services to the lower level of said building and to further authorize said Trustees to acquire necessary furnishings and equipment for said expansion and to raise and appropriate or transfer from any available funds for this purpose a sum of money to be expended under the direction of said Trustees.

To do or act thereon. (Sponsored by the Trustees of the Maynard Public Library)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 68 . To see if the Town will vote to raise and appropriate or transfer from any available funds in the Treasury a sum of money to the Conservation Fund as provided in Massachusetts General Law Chapter 40, Section 5, Paragraph 51, for the purposes stated therein, including expenditures by the Conservation Commission.

To do or act thereon. (Sponsored by the Conservation Commission)

FINANCE COMMITTEE DOES NOT RECOMMEND

Article 69. To see if the Town will vote to raise and appropriate or transfer from any available funds in the Treasury a sum of money for the purpose of renting and/or leasing classrooms and other necessary facilities for Kindergarten classes.

To do or act thereon. (Sponsored by the School Committee)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

Article 70. To see if the Town will vote to authorize the Maynard School Committee to pay 1972 cafeteria bills from the Cafeteria Revolving Fund.

To do or act thereon. (Sponsored by School Committee)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

Article 71. To see if the Town will vote to raise and appropriate or transfer from any available funds in the Treasury a sum of money for the Cafeteria revolving account.

To do or act thereon. (Sponsored by the School Committee)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 72. To see if the Town will vote to appropriate the sum of $4082.24 to pay the wages due the Chief of Fire Department and Chief of Police Department for 1972 in accordance with provisions of General Laws, Chapter 1082 of the Acts and Resolves of the Commonwealth of Massachusetts 1971, or as otherwise required by law.

To do or act thereon (Sponsored by the Board of Selectmen)

FINANCE COMMITTEE RECOMMENDS

Article 73. To see if the Town will vote to appropriate or transfer from any available funds a sum of money to pay 1972 bills of the Maynard Public Schools.

To do or act thereon. (Sponsored by School Committee)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 74. To see if the Town will vote to appropriate the sum of $1,000.00 for the purpose of Christmas lights in the downtown area, merchants to contribute $1,000.00 as their one-half share.

To do or act thereon (sponsored by the Board of Selectmen at the request of the local merchants)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 75. To see if the Town will vote to appropriate the sum of $300.00 to purchase a PUBLIC Address System.

To do or act thereon. (Sponsored by the Veteran's Council and the Board of Selectmen.

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 76. To see if the Town will vote to appropriate or transfer from any available funds the sum of $10.00 to pay a 1971 bill to the BEACON.

To do or act thereon. (Sponsored by the Board of Selectmen)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 77. To determine whether the Town will authorize and direct the Assessors to take a sum of money from free cash to reduce the tax levy for the current year, or to take any other action relative thereto.

To do or act thereon (sponsored by the Finance Committee)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 78. To see if the Town will vote to remove the Town Employee salaries from the Town Report.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE MAKES NO RECOMMENDATION

ARTICLE 79. To see if the Town will vote to raise and appropriate the sum of $50,000.00 for the Finance Committee Reserve Fund to provide for extraordinary and unforseen expenditures. Transfer to be made to departments only by vote of the Finance Committee, as provided for by Section 6 of Chapter 40 of the General Laws.

To do or act thereon (sponsored by Finance Committee)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 80. To see if the Town will vote to accept the following Cemetery Funds, same to be invested at interest to perpetually care for their lots and surroundings at Glenwood Cemetery.

Ida Anderson	$ 30.00	John Marjama	$ 30.00
Niilo H. Anderson	120.00	Mr. & Mrs. Thomas Nevala	120.00
Broadley & Foley	120.00	Kauko H. Ritolehto	30.00
Mrs. Gertrude Fitzgerald	120.00	Katrie L. Saarinen	30.00
Mr. & Mrs. Arthur P. Hansen	120.00	Fannie Salo	120.00
Mr. & Mrs. Martin Kangas	60.00	Ralph & Arner Tibbetts	120.00
John & Eino Korsman	120.00	Philip F. Williams, Jr.	120.00
Ralph M. Lewis	120.00		

To do or act thereon (sponsored by Treasurer-Collector)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 81. To determine whether the Town will vote under the authority of Section 108A of Chapter 41 of the General Laws to amend the Salary Administration Plan - Town of Maynard by adding the following:

Section 20 Job Descriptions of Principal Assignments
Office of the Board of Selectmen

Town Counsel

Represent Town of Maynard in all legal matters involving all Town Boards, Departments, Officers, and where required by statute, employees, except the matters involving the school department where a special counsel has been obtained by said department.

Provide legal advice and opinions from time to time, for said Boards and Officers and to generally assist said Boards and Officers where legal matters are involved in carrying out their municipal functions.

To attend public hearings and conferences from time to time, as designated by the Board of Selectmen.

The hours expended on said activities shall be reasonably commensurate with the salary assignment at the going rate for a professional in the community.

Available for special assignments clearly requiring expenditures of time beyond those activities and litigation which require a committment of time in addition to the aforementioned normal expected duties commensurate with salary.

To be present at all Town Meetings.

To help prepare all Town Warrants, contracts, official decisions and

all other legal and quasi legal instruments. Assignments to be made through the Board of Selectmen.

Shall be paid for special assignments which exceed the normal course of time expended and also be reimbursed for all actual costs expended on Town business.

Section 19 Job Titles and Standard Rates for Wages and Salaries
Part Time Employees

Office of the Board of Selectmen

Town Counsel	$7,500.00

*Additional payments on hourly basis for special assignments and all related costs.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 82. To see if the Town will vote to appropriate or transfer from available funds the sum of $11,250.00 to pay legal salary to Town Counsel.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 83. Shall the town in addition to the payment of fifty percent of a premium for contributory group life and health insurance for employees in the service of the town and their dependents, pay a subsidiary or additional rate?

To do or act thereon (sponsored by interested citizens)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 84. To see if the Town will vote to appropriate a sum of money to pay for the additional payment of a premium for contributory group life and health insurance in accordance with the provision of Article 83.

To do or act thereon (sponsored by interested citizens)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 85. Shall the Town, in addition to the payment of fifty-per cent of a premium of contributory group life and health insurance for employees retired from the service of the town, and their dependants, pay a subsidiary or additional rate?

To do or act thereon (sponsored by interested citizens)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 86. To see if the Town will vote to appropriate a sum of money to pay for the additional payment of a premium for contributory group life and health insurance in accordance with the provision of Article 85.

To do or act thereon (sponsored by interested citizens)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 87. To authorize the Town to use Revenue Sharing Funds.

To do or act thereon (sponsored by the Finance Committee)

FINANCE COMMITTEE RECOMMENDS

And you are directed to serve this Warrant by posting an attested copy at the Post Office and one at each of ten other public places in said town, seven days at least, before the time of holding said meeting.

Hereof fail not and make due return of this Warrant with your doings thereon, to the Town Clerk or the Selectmen, at or before the time appointed for holding said meeting.

Given under our hands this twenty-sixth day of January in the year of our Lord one thousand nine hundred and seventy-three.

THOMAS A. COCCO
WILLIS D. DODD
EDWARD J. ALLARD

Selectmen of Maynard.

A true copy. Attest. . . . . Constable of Maynard

To either of the Constables of the Town of Maynard, in said County

GREETING:

In the name of the Commonwealth of Massachusetts you are hereby directed to notify and warn the legal voters of said Maynard, to assemble in Maynard High School Gymnasium (Off Great Road) in said town on Tuesday, March 13, 1973 next, at 7:30 p.m. then and there to act on the following articles:

ARTICLE 1. To see if the Town will vote to authorize the Treasurer-Collector and the Board of Assessors to purchase, lease or lease with an option to purchase data processing equipment and for the purpose of this article to appropriate a sum of money and/or issue note or notes in accordance with the provision of the General Laws.

To do or act thereon (sponsored by the Treasurer-Collector)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 2. To see if the Town of Maynard will amend the Protective Zoning By-Law by deleting Section 6-2 Performance Standards and re-numbering Section 6-3 as 6-2 or take any action relative thereto.

To do or act thereon (sponsored by the Planning Board)

FINANCE COMMITTEE MAKES NO RECOMMENDATION

ARTICLE 3. To see if the Town will appropriate or transfer from any available funds the sum of $100,000.00 to pay for interest on school project loan.

To do or act thereon (sponsored by the Treasurer-Collector).

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

And you are directed to serve this Warrant by posting an attested copy at the Post Office and one at each of ten other public places in said town, seven days at least, before the time of holding said meeting.

Hereof fail not and make due return of this Warrant with your doings thereon, to the Town Clerk or the Selectmen, at or before the time appointed for holding said meeting.

Given under our hands this 28th day of February in the year of our Lord one thousand nine hundred and seventy-three.

Thomas A. Cocco

Willis D. Dodd

Edward J. Allard

(Selectmen of Maynard)

A true copy. Attest (Richard Tucker) Constable of Maynard.

March 2, 1973

I have served Warrant #535 by posting on attested copy of same at the Post Office and more than ten other public places in said Town of Maynard, Mass.

Richard Tucker
Constable

/s/ Richard Tucker

Attest:
A true copy

/s/ Sophia T. Minko

Sophia T. Minko
Town Clerk

COMMONWEALTH OF MASSACHUSETTS
MIDDLESEX, SS.

To either of the Constables of the Town of Maynard, in said County

GREETING:

In the name of the Commonwealth of Massachusetts you are hereby directed to notify and warn the legal voters of said Maynard, to assemble in Maynard High School Gymnasium off Great Road in said town on Monday, September 17, 1973 next at 7:30 p.m. then and there to act on the following articles:

ARTICLE 1. To see if the Town will vote to transfer from available funds or borrow an additional sum of money for constructing and originally equipping and furnishing an addition to the Green Meadow School and for reconstructing, remodeling, rehabilitating and modernizing said school in connection therewith, or to take any other action relative thereto.

To do or act thereon (sponsored by the School Building Committee)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 2. To see if the Town will vote to transfer from any available funds a sum of money to pay 1972 Vocational Education transportation bills.

To do or act thereon (sponsored by the School Committee)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 3. To see if the Town will vote to transfer from available funds or borrow a sum of money for the Salary Account of the Maynard Public Schools.

To do or act thereon (sponsored by the School Committee)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 4. To see if the Town will vote to transfer from available funds or borrow a sum of money for the Maintenance Account of the Maynard Public Schools.

To do or act thereon (sponsored by the School Committee)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 5. To see if the Town will vote to transfer from available funds or borrow a sum of money for the Out of State Travel Account of the Maynard Public Schools.

To do or act thereon (sponsored by the School Committee)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 6. To see if the Town will vote to accept funds donated by Jacob Sawutz for the purpose of establishing a fund to be called the "Evelyn Sawutz Scholarship Fund."

To do or act thereon (sponsored by the School Committee)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 7. To see if the Town will vote to appropriate or transfer from available funds the sum of $10,000. for legal fees and costs related to adjudicatory hearings and court proceedings resulting from appeals of decisions concerning low and moderate income housing in the Town of Maynard rendered by the Zoning Board of Appeals.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 8. To see if the Town will vote to appropriate or transfer from available funds in the Treasury a sum of money to cover the increase in the clothing allowance under the new Union Contract approved by the Board of Selectmen.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 9. To see if the Town will vote to appropriate or transfer from available funds in the Treasury a sum of money to cover the cleaning, maintenance, and upkeep of said uniforms and work attire under the new Union Contract approved by the Board of Selectmen.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 10. To see if the Town will amend the By-Laws of the Town of Maynard by adding a new section 8 to Chapter XIV "General" reading as follows:

"Section 8. No person shall drink any alcoholic beverages as defined in Chapter 138, Section 1 of the Massachusetts General Laws while on, in or upon any public way or upon any way to which the public has a right of access, or any public park or playground or any other grounds or buildings owned or in the exclusive possession under control of the Town of Maynard, except where, and during such time, the sale for consumption of alcoholic beverage has been permitted by

license granted by the Board of Selectmen, or upon any privately owned or possessed land except where consumption is with the consent of the owner or person in control thereof. For each violation a penalty of not more than $50.00 may be imposed."

To do or act thereon (sponsored by the Police Department)

FINANCE COMMITTEE MAKES NO RECOMMENDATION

ARTICLE 11. To see if the Town of Maynard will vote to accept the provisions of Chapter 40, Section 8G of the Massachusetts General Laws as follows:

"Section 8G. A city or town which accepts this section may enter into an agreement with another city or town, or other cities and towns, to provide mutual aid programs for police departments to increase the capability of such departments to protect the lives, safety, and property of the people in the area designated in the agreement. Said agreement may include the furnishing of personal services, supplies, materials, contractual services, and equipment when the resources normally available to any municipality in the agreement are not sufficient to cope with a situation which requires police action."

To do or act thereon (sponsored by the Police Department)

FINANCE COMMITTEE MAKES NO RECOMMENDATION

ARTICLE 12. To see if the Town will vote a sum of money for operation of the Sanitary Landfill.

To do or act thereon (sponsored by the Department of Public Works)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 13. To see if the Town will vote a sum of money for an engineering study of rubbish disposal methods for the Town of Maynard.

To do or act thereon (sponsored by the Department of Public Works)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 14. To see if the Town will vote to raise and appropriate or transfer from any available funds the sum of $1200.00 to lease containers for recycling at the Sanitary Landfill.

To do or act thereon (sponsored by the Department of Public Works)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 15. To see if the Town will vote to raise and appropriate or transfer from any available funds the sum of $7000.00 to re-surface Rice Road.

To do or act thereon (sponsored by the Department of Public Works)

FINANCE COMMITTEE DOES NOT RECOMMEND

ARTICLE 16. To see if the Town will vote to appropriate or transfer from available funds a sum of money to be deposited in the Treasury and kept in a separate fund in accordance with the provisions of Massachusetts General Laws, Chapter 44, Section 53C for the purposes cited therein.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE WILL MAKE RECOMMENDATION AT TOWN MEETING

ARTICLE 17. To see if the Town will vote to transfer the appropriation of $2,500.00 voted under Article 21 of the Annual Town Meeting of 1972 as Maynard's share of a cooperative comprehensive study of development alternatives for the United States Military Reservation land to be used for independent Town sponsored studies concerning uses, etc. of military reservation land and/or studies for possible uses of Central Business District.

To do or act thereon (sponsored by the Planning Board)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 18. To vote to appropriate or transfer from available funds the sum of $64.00 to pay 1972 Beacon bills.

To do or act thereon (sponsored by the Board of Selectmen)

FINANCE COMMITTEE RECOMMENDS

ARTICLE 19. To see if the Town will vote to appropriate $7,700 for Recreation Planning Services.

1. Develop project requirements
2. Site analysis
3. Site potential and feasibility study
4. Master plan and estimates

For the development of a Recreation Area, on land owned by the Town of Maynard, including, but not limited to, land located off Summer Street, Maynard, and on the corner of Reo Road. Such appropriation to be raised by borrowing, or from taxes, or by transfer from available funds, or by a combination of the foregoing or otherwise.

To do or act thereon (sponsored by the Recreation Commission)

FINANCE COMMITTEE DOES NOT RECOMMEND

And you are directed to serve this Warrant by posting an attested copy at the Post Office and one at each of ten other public places in said town, seven days at least, before the time of holding said meeting.

Hereof fail not and make due return of this Warrant with your doings thereon, to the Town Clerk or the Selectmen, at or before the time appointed for holding said meeting.

Given under our hands this seventh day of September in the year of our Lord one thousand nine hundred and seventy-three.

Thomas A. Cocco

Selectmen

Edward J. Allard

of

Richard T. White

Maynard

A true copy. Attest. . . . . .Constable of Maynard.

Warrant #533

ANNUAL TOWN MEETING
Maynard High School Gymnasium
held March 5, 13, 14 & 21, 1973

March 5, 1973

The Annual Town Meeting was called to order by Moderator Richard White at 7:35 P.M. who declared a quorum present. 857 registered voters were present. Visitors were admitted.

Rev. Louis Bilicky of St. Casimir's Church gave the invocation, and prayers were also offered in loving memory of Irving H. Manning and John J. Johnston, former members of the Board of Health.

Motion by James Allen to dispense the reading of the Warrant. Passed.

Article 1: Report read by James Allen of the Maynard Sanitary Landfill Committee.

Motion by Edward Allard that no new articles be taken up after 11:00 P.M. and the next meeting recess until March 13, 1973 at 8:00 P.M. at the Maynard High School Gym. Passed unanimously.

Article 2: Motion by Richard Grigas: Voted unanimously to accept Article 2 as written in the warrant.

ARTICLE 2. To see what salaries or compensation the Town will pay the various elected Town Officials in accordance with Chapter 41, Section 108, of the General Laws, said salary or compensation to be effective and remain in force until the next Annual Town Meeting unless sooner changed by the vote of the Town. To do or act thereon.

Moderator	$ 100.00
Town Clerk	$ 11,130.00
Town Treasurer-Collector	$ 17,115.00
Selectmen, 3 members, each	450.00
Board of Assessors, Chairman	1,350.00
Other Members, each	1,200.00
Public Works, 3 members, each	450.00
Board of Health, 3 members, each	75.00
Library Trustees, 3 members, each	37.50
School Committee, 5 members	none
Planning Board, 5 members	none
Housing Authority, 5 members	none

ANNUAL TOWN MEETING (Con't.)

All fees and charges collected by each department and their employees must be paid to the Treasurer at the end of each month.

Article 87: Voted unanimously to consider Article 87. It was agreed upon to apply the Revenue Sharing to Fireman's salaries.

Article 3: Motion by Mark Waldron: Voted unanimously to pass Article 3 with the following amendments:

Motion by Chief Crowley to amend Section 28 to read $340,768.00. 341 votes in favor and 156 against. Motion passed.

Motion by Edward Allard: Passed unanimously to amend sub-section 34 to delete 0 and read $3,300.00.

Motion by Willis Dodd: Voted unanimously that sub-section 35 of Article 3 to read $217,600.00 from revenue and $83,000.00 from revenue sharing. Total $300,600.00.

ARTICLE 3. To see what sums of money the Town will vote to raise and appropriate to defray the regular and annual expenses of the Town. To do or act thereon.

	Expended in 1971	Expended in 1972	Recommended to be Appropriated January 1973 to June 1974
GENERAL GOVERNMENT 3.3% OF TOTAL			
SELECTMEN			
1. Salaries	900.00	900.00	1,350.00
2. Maintenance	1,760.00	2,623.78	3,600.00
Outlay	---	468.00	---
3. Out-of-State Travel	394.00	---	---
4. Bargaining Consultant	---	3,000.00	2,000.00
TOWN ACCOUNTANT			
5. Salaries	23,115.94	23,512.68	36,902.00
6. Maintenance	925.00	1,199.49	2,280.00
7. Outlay	376.50	---	1,000.00
TOWN TREASURER			
8. Salaries	16,808.60	17,568.46	28,718.00
9. Maintenance	4,487.38	11,222.70	7,800.00
10. Outlay	486.00	500.00	250.00

ANNUAL TOWN MEETING (Con't.)

	Expended in 1971	Expended in 1972	Recommended to be Appropriated January 1973 to June 1974
ASSESSORS			
11. Salaries	6,513.66	6,904.40	10,227.00
12. Maintenance	2,457.24	2,889.63	3,710.00
Outlay	---	210.00	---
TOWN CLERK			
13. Salaries	6,529.04	7,619.67	14,787.00
14. Maintenance	1,103.59	720.21	1,200.00
ELECTIONS & REGISTRATIONS			
15. Salaries	1,570.83	2,128.92	3,500.00
16. Maintenance	579.62	1,438.95	4,400.00
Primaries and Elections	---	2,867.34	---
State Census	1,117.24	---	---
PLANNING BOARD			
17. Salaries	---	360.00	675.00
18. Maintenance	871.12	1,639.79	4,000.00
MISCELLANEOUS			
19. Moderator - Salary	50.00	50.00	100.00
20. Finance Committee	117.70	187.70	225.00
21. Town Counsel	1,200.00	1,200.00	1,800.00
22. Tax Title Expense	---	---	225.00
23. Legal Fees	1,254.35	8,464.70	12,750.00
24. Town Election & Meetings	1,890.67	2,764.72	7,000.00
25. Personnel Board	20.00	88.65	125.00
TOWN MUNICIPAL BUILDING			
26. Salaries	15,301.74	16,187.19	24,283.00
27. Maintenance	8,222.05	7,527.06	14,000.00
Outlay	---	2,457.40	---

ANNUAL TOWN MEETING (Con't.)

	Expended in 1971	Expended in 1972	Recommended to be Appropriated January 1973 to June 1974
PROTECTION OF PERSONS & PROPERTY 12.0% OF TOTAL			
POLICE DEPARTMENT			
28. Salaries ($15,000.00 to be taken from parking meter receipts)	190,407.09	223,475.04	340,768.00
29. Maintenance	13,124.51	14,538.98	22,000.00
30. Outlay	8,358.02	7,086.80	9,000.00
31. Parking Meter Office	264.10	189.10	600.00
32. Uniforms	1,819.66	1,944.05	3,135.00
33. Traffic Signs	2,587.27	3,532.05	4,800.00
34. Dog Leash Officer	---	1,093.42	3,300.00
FIRE DEPARTMENT $83,000 from revenue sharing			217,600.00
35. Salaries	173,241.03	184,222.25	300,600.00
36. Maintenance	11,289.76	14,180.73	24,000.00
37. Outlay	2,000.00	2,698.00	4,640.00
POLICE AND FIRE STATION			
38. Maintenance	2,829.58	3,395.83	5,690.00
39. Outlay	---	---	4,550.00
CIVIL DEFENSE			
40. Salaries	213.06	176.85	450.00
41. Maintenance	235.36	327.10	525.00
42. Outlay	71.10	138.98	1,050.00
BOARD OF APPEALS			
43. Maintenance	883.00	667.58	1,000.00
SEALER OF WEIGHTS & MEASURES			
44. Salaries	223.33	400.00	600.00
45. Maintenance	9.55	29.70	50.00
WIRE INSPECTOR			
46. Salaries (Fees reimbursed to the town.)	1,227.00	1,842.00	6,400.00
47. Maintenance	33.25	---	100.00

ANNUAL TOWN MEETING (Con't.)

	Expended in 1971	Expended in 1972	Recommended to be Appropriated January 1973 to June 1974
BUILDING INSPECTOR			
48. Salaries (Fees reimbursed to the town.)	2,001.00	9,805.00	6,000.00
49. Maintenance	125.04	235.83	390.00
50. Out-of-State Travel	---	---	---
GAS INSPECTOR			
51. Salaries (Fees reimbursed to the town.)	807.00	1,049.50	1,500.00
52. Maintenance	34.00	24.75	50.00
HEALTH AND SANITATION 1.3% OF TOTAL			
HEALTH AND SANITATION			
53. Salaries	14,202.26	15,124.85	24,576.00
54. Maintenance	2,349.55	2,184.48	4,700.00
55. Medicare	3,473.70	4,216.18	6,500.00
56. Tuberculosis	---	---	3,000.00
57. Mosquito Control	5,300.00	5,500.00	8,250.00
58 Plumbing Inspector (Fees reimbursed to the town.)	1,148.00	1,509.00	2,250.00
59. Collector of Garbage	12,000.00	12,000.00	22,500.00
60. Animal Inspector	---	33.35	100.00
61. Milk & Food Inspector	2,100.00	2,100.00	3,150.00
62. Outlay	98.00	---	300.00
PUBLIC WORKS DEPARTMENT - 10.7% OF TOTAL			
63. Salaries $1,110.00 to be taken from Grave & Lot Fund, $4,944.10 to be taken from Cemetery Income Fund)	220,485.27	226,397.67	354,290.00
64. Maintenance	85,563.73	80,553.52	134,000.00

ANNUAL TOWN MEETING (Con't.)

		Expended in 1971	Expended in 1972	Recommended to be Appropriated January 1973 to June 1974
65.	Snow & Ice Removal	36,321.32	41,318.76	75,000.00
66.	Sidewalk Repair	799.40	135.00	2,000.00
67.	Street Lighting	26,256.68	26,818.65	42,000.00
68.	Home Sewer Connections (reimbursed to the town.)	696.22	92.93	2,500.00
69.	Repair of Private Ways (reimbursed to the town)	---	---	100.00
70.	Purchase of Vaults ($1,000.00 to be taken from Cemetery Income Fund)	997.00	1,000.00	1,000.00
71.	Purchase of Trees	1,000.00	1,000.00	2,000.00
72.	Moth Suppression	877.55	949.57	1,500.00
73.	Dutch Elm Control	999.30	998.18	1,500.00
74.	Water Search ($5,000.00 to be taken from Water Surplus)	9,988.77	8,229.50	5,000.00
75.	Supplementary Water ($15,000.00 to be taken from Water Surplus)	9,054.25	9,194.91	15,000.00
	Legal Fees	14,581.02	---	---

VETERANS' AGENT .7% OF TOTAL

VETERANS' AGENT

76.	Salaries (Board of Selectmen authorized to appoint one of their members as agent)	1,000.00	1,000.00	1,500.00
77.	Maintenance	300.00	300.00	450.00
78.	Grants	20,262.69	22,274.31	37,500.00

ANNUAL TOWN MEETING (Con't.)

	Expended in 1971	Expended in 1972	Recommended to be Appropriated January 1973 to June 1974
EDUCATION 55.1% OF TOTAL			
MAYNARD SCHOOL DEPARTMENT			
79. Salaries	1,304,869.00	1,459,721.74	2,440,000.00
80. Maintenance (Balance of Funds to be provided by Federal Funds)	178,646.04	180,541.44	425,000.00
P. L. 874 - $25,000.00			
81. Outlay	23,445.52	24,043.61	27,500.00
82. Out-of-State Travel	640.00	1,148.35	2,500.00
Vocational Education	5,253.40	13,844.00	---
Adult Civic Education	355.00	63.60	---
83. Transportation	63,500.00	66.120.00	112,000.00
84. H.S. Athletic Assn.	16,000.00	25,300.00	40,000.00
Special Education	14,935.44	36,860.22	---
Alumni Field	4,916.12	5,228.68	---
Middlesex County Training School	25.43	---	---
ASSABET VALLEY VOCATIONAL SCHOOL			
85. Vocational School	7,523.15	17,204.59	221,185.00
LIBRARY .9% OF TOTAL			
LIBRARY			
86. Salaries	19,212.32	23,635.90	37,000.00
87. Maintenance ($3,641.25 to be taken from Library Fund)	8,557.52	8,729.55	14,800.00
Outlay	---	580.00	---
RETIREMENT PENSION 2.0% OF TOTAL			
RETIREMENT			
88. Pensions	66,500.00	84,518.00	115,000.00
89. Teacher	---	1,100.00	1,800.00

ANNUAL TOWN MEETING (Con't.)

	Expended in 1971	Expended in 1972	Recommended to be Appropriated January 1973 to June 1974
UNCLASSIFIED 2.8% OF TOTAL			
CONSERVATION COMMISSION			
90. Salaries			60.00
91. Maintenance	142.70	225.46	370.00
92. Outlay	---	375.00	80.00
BLUE CROSS - BLUE SHIELD			
93. Employee	10,162.00	30,074.20	59,950.00
94. Retired - Medicare	961.20	---	2,357.00
95. Retired	1,609.99	---	8,084.00
LIFE INSURANCE			
96. Employee	1,445.50	1,556.04	2,268.00
97. Retired	141.90	---	378.00
RECREATION COMMITTEE			
98. Salaries	7,802.48	8,463.80	9,451.00
99. Maintenance	3,118.65	3,898.44	4,020.00
INSURANCE COMMITTEE			
100. Maintenance	---	---	38.00
101. Premiums	41,384.71	43,355.00	66,425.00
MISCELLANEOUS			
102. Memorial & Veterans' Day Expenses	512.05	552.14	1,000.00
103. Veterans' Grave Markers	125.35	201.30	485.00
104. Band Concerts	900.00	900.00	900.00
105. Care of Lots at St. Bridget's	168.00	168.00	336.00
106. Town & Finance Committee Reports	4,200.00	4,172.34	8,400.00
107. Industrial Finance Authority	---	22.00	100.00

ANNUAL TOWN MEETING (Con't.)

	Expended in 1971	Expended in 1972	Recommended to be Appropriated January 1973 to June 1974
DEBT & INTEREST 11.2% OF TOTAL			
INTEREST			
Water Bonds	1,100.00	690.00	61,127.00
Sewer Bonds	1,700.00	1,330.00	36,757.00
School Bonds	35,440.00	28,400.00	36,647.00
Fire & Police Station Bonds	420.00	315.00	263.00
Municipal Building Bonds	5,197.50	4,702.50	5,188.00
Anticipation Notes	9,165.08	27,173.24	12,000.00
Anticipation Bonds	---	---	16,000.00
Public Domain	---	---	4,312.00
Interest Payment - Total	53,022.58	62,610.74	172,294.00
DEBT			
Water Bonds	18,000.00	8,000.00	94,000.00
Sewer Bonds	12,000.00	12,000.00	65,000.00
School Bonds	200,000.00	110,000.00	110,000.00
Fire & Police Station Bonds	5,000.00	5,000.00	5,000.00
Municipal Building Bonds	15,000.00	15,000.00	30,000.00
Anticipation Bonds	---	---	20,000.00
Public Domain	---	---	8,000.00
Debt Payment - Total	250,000.00	150,000.00	332,000.00
VOCATIONAL SCHOOL			
DEBT & INTEREST			
Planning Bond	---	14,493.91	28,211.00
Construction Bond	---	59,946.00	134,537.00
TOTAL	---	74,439.91	162,748.00
108. DEBT & INTEREST PAYMENT	303,022.58	287,050.65	667,042.00

($121,267.72 to be taken from water surplus)
($5,347.95 to be taken from sewer surplus)

ANNUAL TOWN MEETING (Con't.)

	Expended in 1971	Expended in 1972	Recommended to be Appropriated January 1973 to June 1974
	SUMMARY		
GENERAL GOVERNMENT	94,366.14	126,701.74	186,907.00
PROTECTION OF PERSONS & PROPERTY	411,783.71	471,053.54	732,898.00
HEALTH & SANITATION	44,145.21	42,667.86	75,326.00
PUBLIC WORKS	407,630.51	396,688.69	635,890.00
VETERANS	21,562.69	23,574.31	39,450.00
EDUCATION	1,620,109.69	1,830,076.23	3,268,185.00
LIBRARY	27,769.84	32,945.45	51,800.00
PENSIONS	66,500.00	85,618.00	116,800.00
UNCLASSIFIED	82,674.53	93,963.72	164,702.00
DEBT & INTEREST	303,022.58	287,050.65	667,042.00
	3,080,453.73	3,390,340.19	5,939,000.00

Article 4: Motion by Richard Grigas to amend Article 4 to read as Article 5:
Motion made by Moderator to table the above article until next meeting.
Meeting adjourned at 11:10 P.M.

* * *

Tuesday, March 13, 1973 Maynard High School Gym, Great Rd., Maynard, Mass.

The Special Town Meeting was called to order by Moderator Richard White at 7:40 P.M. who declared a quorum was present. 730 registered voters were present. Visitors were admitted.

Article 1: Motion by Howard L. King to withdraw article.

Article 2: Motion by Thomas Schuler to withdraw Article 2.

Article 3: Moved to recess by Moderator White on Article 3 be postponed until after Article 8 of the regular meeting be acted upon.
Voted unanimously and recessed until 8:00 P.M.

ANNUAL TOWN MEETING (Con't.)

The regular and second session of the Annual Town Meeting was called to order at 8:02 P.M.

Article 4: Motion by Charles Garlisi: Voted unanimously to resume Article 4 from table:
Mr. Grigas withdrew his motion that Article 4 read as Article 5, as Town Counsel ruled the motion illegal.

Motion by Charles Garlisi: Voted to consider an amended Article 4. It was brought to the attention of the Town's people that a meeting was held by the Selectmen and the Boards involved in the above article and a new article was drawn for consideration. Motion passed.

Motion by George Lemire to amend items 24 & 25 -- Assistant Librarian and Circulation Librarian to read $5905--$6135--$6366--$6673. Vote taken -- Yes: 363 No: 173. Motion passed.

Moderator White moved that a vote be taken. Passed unanimously with amendments.

ARTICLE 4.

To determine whether the Town will vote under the authority of Section 108A of Chapter 41 of the General Laws to amend the Salary Administration Plan - Town of Maynard - by deleting therefrom the present Section 19 and substituting therefore new Section 19, as hereinafter set forth, new rates to become effective March 5, 1973.

Section 19. JOB TITLES AND STANDARD RATES FOR WAGES AND SALARIES FROM MINIMUM TO MAXIMUM IN THREE YEARS

FULL TIME EMPLOYEES

	MINIMUM	2	3	MAXIMUM
Office of Selectmen				
1. Janitor	3.64	3.73	3.83	3.89
Office of Town Accountant				
2. Town Accountant	12,189.00	12,477.00	12,764.00	13,240.00
3. Clerk Stenographer	5,905.00	6,135.00	6,366.00	6,673.00
Police Department				
4. Chief				17,460.00
5. Sergeant	10,361.00	10,608.00	10,935.00	11,224.00
6. Meter Patrolman	10,361.00	10,608.00	10,935.00	11,224.00
7. Prosecuting Officer			10,300.00	10,700.00
8. Photographic Officer			9,900.00	10,300.00
9. Patrolman	8,837.00	9,124.00	9,411.00	9,700.00

ANNUAL TOWN MEETING (Con't.)

	MINIMUM	2	3	MAXIMUM
Fire Department				
10. Chief				17,460.00
11. Captain	10,361.00	10,608.00	10,935.00	11,224.00
12. Firefighter	8,837.00	9,124.00	9,412.00	9,700.00
Health Department				
13. Public Health Nurse	6,780.00	7,057.00	7,333.00	8,088.00
Public Works Department				
14. Superintendent	12,189.00	12,477.00	12,764.00	13,240.00
15. Clerk-Stenographer	5,905.00	6,135.00	6,366.00	6,673.00
16. Foreman	4.46	4.53	4.60	4.68
17. Auto Mechanic	4.21	4.27	4.33	4.40
18. Skilled Laborer	3.99	4.05	4.13	4.21
19. Semi-skilled Laborer	3.63	3.73	3.82	3.89
20. Unskilled Laborer	3.23	3.30	3.37	3.48
21. Caretaker-Dump	3.23	3.30	3.37	3.48
22. Asst. Superintendent	4.21	4.27	4.33	4.40
Library Department				
23. Librarian	7,630.00	7,858.00	8,183.00	8,450.00
24. Asst. Librarian	5,905.00	6,135.00	6,366.00	6,673.00
25. Circulation Libr.	5,905.00	6,135.00	6,366.00	6,673.00
Office of Treasurer-Collector				
26. Clerk Stenographer	5,905.00	6,135.00	6,366.00	6,673.00

PART-TIME EMPLOYEES

Office of Selectmen	
27. Town Counsel	1,200.00
28. Sealer of Weights & Measures	400.00
29. Veteran's Agent Salary	1,000.00
30. Veteran's Agent Expense	300.00
31. Inspector of Wires	Fee Basis
32. Registrars of Voters (3) @	50.00
33. Clerk - Registrars of Voters	450.00
34. Inspector of Animals	100.00
35. Forest Warden	50.00
36. Lock-up Keeper	120.00
37. School Traffic Officer	500.00
38. Building Inspector	Fee Basis
39. Asst. Building Inspector	Fee Basis
40. Dog Leash Officer - Salary	1,000.00
41. Dog Leash Officer - Expense	1,200.00
42. Gas Inspector	Fee Basis
43. Asst. Gas Inspector	Fee Basis

ANNUAL TOWN MEETING (Con't.)

Office of Registrars	
44. Canvassers	2.31
45. Election Officer	2.31
Police Department	
46. Clerk-Stenographer	3.05
Office of Town Accountant	
47. Clerk-Stenographer	3.05
Office of Treasurer	
48. Clerk-Stenographer	3.05
Office of Town Clerk	
49. Clerk-Stenographer	3.05
Office of Civil Defense	
50. Clerk-Stenographer	3.05
Office of Assessors	
51. Clerk-Stenographer	3.05
Office of Board of Health	
52. Nurse, R.N./per hour	3.89
53. Dentist/per hour	4.10
54. Nurse, L.P.N./per hour	3.50
55. Clerk-Stenographer	3.05
56. Milk & Restaurant Inspector/per month	175.00
57. Agent Investigator/per year	300.00
58. Burial of Animals Agent/per year	75.00
59. Plumbing Inspector	Fee Basis
60. Asst. Plumbing Inspector	Fee Basis
61. Inspector of Slaughtering	No Salary
Library Department	
62. Library Page	1.85
63. Storyteller	4.05
64. Part-time help	3.05
Public Works Department	
65. Clerk-Stenographer	3.05
66. Inspector of Subdivisions	2.60
67. Utility Work: Snow Shoveler and Summer help	2.13
Recreation Commission	
68. Director	4.05
Recreation Commission	
69. Playground Specialized Instructors	3.50
70. Playground Supervisor	2.90
71. Playground Aide	1.85
Recreation Commission - Swimming Program	
72. Director	4.05
73. Instructors	3.30
74. Teaching Aides (6)/per week	34.48
Fire Department	
75. Call Firefighters/per year *	300.00

* In addition, the sum of $2.75/hour will be paid for 15 permanent, 5 substitute call man in the following instances: (1) Fires, all; (2) Flood; (3) Storm Duty; (4) Searches for Lost Persons; (5) Bomb Incidents.

ANNUAL TOWN MEETING (Con't.)

To do or act thereon (sponsored by the Personnel Board)

FINANCE COMMITTEE RECOMMENDS.

Article 5: Withdrawn by Finance Committee.

Article 6: Motion by Howard Prescott: Move that $450,000.00 be appropriated for constructing and originally equipping and furnishing an addition to the Green Meadow School and for reconstructing, remodeling, rehabilitating and modernizing said school in connection therewith; that to raise this appropriation the treasurer with the approval of the selectmen be authorized to borrow $450,000 under Chapter 645 of the Acts of 1948 as amended; and that the School Building Committee be authorized to take all action necessary to carry out this vote.

Finance Committee does not approve Article 6 but does recommend Article 7.

Vote taken: Yes: 448 No: 150 Motion passed 2/3 vote required (399 votes) for passage.

Article 7: Motion by Howard Prescott: Move that $3,350,000 be appropriated for constructing and originally equipping and furnishing a new Junior High School; that to raise this appropriation the treasurer with the selectmen be authorized to borrow $3,350,000 under Chapter 645 of the Acts of 1948 as amended; and that the School Building Committee be authorized to take all action necessary to carry out this vote.

Finance Committee recommends.

Vote taken: No: 293 votes Yes: 337 votes -- 2/3 vote required for passage. (420 votes). Motion defeated.

Article 8: Motion by Howard Prescott for withdrawal.

Article 3 from the Special Town Meeting: Motion by Howard L. King: Voted unanimously that the Town will appropriate from revenue $12,000.00 to pay for interest on school project loan.

Special Town Meeting adjourned 10:11 P.M.

Article 9: Withdrawn by William Donahue of the School Dept.

Article 10: Motion by Charles Garlisi: Voted that the Town under the authority of Section 108A of Chapter 41 of the General Laws to amend the Salary Administration Plan-Town of Maynard by adding the following:

ANNUAL TOWN MEETING (Con't.)

Section 14 "Fringe Benefits"

D. Sick Leave

4. Upon voluntary or compulsory retirement under the Retirement Law, an employee shall be paid, as part of his termination pay, 50% of his accumulated sick leave at the date of his termination. Regarding termination one sick day shall be considered one-fifth (1/5) of a week's pay.

Finance Committee recommended the above article.

Article 11: Motion by James King: Voted to raise the following sums of money from revenue for purpose of paying increases in wages and salaries to employees under the jurisdiction of the Personnel Board, in accordance with Section XLV and XIX of the Salary Administration Plan as amended:

Treasurer	$ 557.00
Accountant	2,011.00
Town Clerk	195.00
Election & Registration	176.00
Assessors	271.00
Town Building	749.00
Health	2,272.00
Public Works	15,962.00
Recreation	531.00
Police	23,270.00
Fire	24,961.00
Library	2,196.00
	$73,151.00

Article 12: Motion by Charles Garlisi: Voted 236 in favor and 140 against to approve the establishment of the positions of Call Lieutenant (4) and Call Captain (1) within the Maynard Fire Department. Said positions to be appointed by the Fire Chief with no change in Call Firefighters total authorized strength.

The base salaries to be as follows:

Call Lieutenant - $325.00 per year

Call Captain - $350.00 per year

Finance Committee did not recommend.

Motion by Edward Allard that no new articles be taken up after 11:00 P.M. and that meeting be postponed until March 19, 1973. Motion defeated.

Motion by Paul Cobleigh that meeting be held on March 14, 1973 at 7:30 P.M. Unanimously approved.

Article 13: Motion by Charles Garlisi: Voted that the sum of Two Hundred Twenty-five ($225.00) Dollars be voted from revenue, to pay for the positions of Call Lieutenant and Call Captain in the Maynard Fire Department.

Article 14: Motion by Charles Garlisi: Voted that the Town under the authority of Section 108A of Chapter 41 of the General Laws to amend the By-laws of the Town of Maynard by deleting the following:

> "Section 20. Job Description of Principal Assignments, Police Dept.
>
> Photographic Officer: Must be a permanent member of the Maynard Police Department with a minimum of three years' service, one of which has been spent in this classification. His duties will include the photographing, processing, and keeping of all necessary records in performing his duties. He will receive a salary amounting to four hundred ($400.00) dollars over the Patrolman's maximum as a starting salary and six hundred ($600.00) dollars a year over the Patrolman's maximum upon completion of one year's service. His position will be filled by the Police Chief subject to the approval of the Selectment and the Personnel Board."

and substitute the following:

> "Section 20. Job Description of Principal Assignments, Police Department.
>
> Photographic Officer. Must be permanent member of the Maynard Police Department. His duties will include the photographing, processing, and keeping of all necessary records in performing his duties. This position will be appointed by the Chief of Police subject to the approval of the Board of Selectmen and the Personnel Board."
>
> Finance Committee recommended the above article.

Article 15: Motion by Charles Garlisi: Voted that the Town under the authority of Section 108A of Chapter 41 of the General Laws to amend the By-laws of the Town of Maynard by deleting the following:

ANNUAL TOWN MEETING (Con't.)

"Section 20. Job Description of Principal Assignments, Police Department.

Prosecuting Officer. Must be a permanent member of the Maynard Police Department with a minimum of three years' service, one of which has been spent in this classification. His duties will include the record keeping, preparation and presentation of all court cases. He will receive a salary amounting to six hundred dollars ($600.00) over the patrolman's maximum as a starting salary and one thousand ($1,000.00) dollars a year over the patrolman's maximum upon completion of one year's service. This position will be appointed by the Police Chief subject to the approval of the Board of Selectmen and the Personnel Board."

and substitute the following:

"Prosecuting Officer. Must be a permanent member of the Maynard Police Department with a minimum of three years' service. His duties will include the record keeping, preparation and presentation of all court cases. This position will be appointed by the Chief of Police subject to the approval of the Board of Selectmen and the Personnel Board."

Finance Committee recommended the above article.

Article 16: Motion by Charles Garlisi: Voted unanimously that the Town under the authority of Section 108A of Chapter 41 of the General Laws to amend the Salary Administration Plan-Town of Maynard by deleting the following:

"Section 19. Job Titles and Standard Rates for Wages and Salaries.

FULL-TIME EMPLOYEES

	MINIMUM	2	3	MAXIMUM
Police Department				
Prosecuting Officer"			10,300.00	10,700.00

and substitute the following:

ANNUAL TOWN MEETING (Con't.)

"FULL-TIME EMPLOYEES

	MINIMUM	2	3	MAXIMUM
Police Department				
Prosecuting Officer	10,430.00	10,719.00	11,008.00	11,298.00

To do or act thereon (sponsored by the Personnel Board).

FINANCE COMMITTEE RECOMMENDED THE ABOVE ARTICLE.

Article 17: Motion by Charles Garlisi: Voted unanimously that the Town will appropriate from revenue $800.00 to accommodate the increase in salary for the position of Prosecuting Officer.

Motion made and passed. Meeting adjourned at 10:55 P.M. until Wednesday, March.14.

* * *

Wednesday: March 14, 1973.

The third session of the Annual Town Meeting convened at 7:36 P.M. by Moderator Richard White declaring a quorum present. 317 registered voters were in attendance at the Maynard High School Gymnasium off Great Rd.

Article 18: Motion by Ronald Cassidy: Voted that the Town under the authority of Section 108A Chapter 41 of the General Laws to amend the By-laws of the Salary Administration Plan - Town of Maynard by adding the following:

"Section 20. Job Description of Principal Assignments
Office of the Board of Selectmen

Secretary to Selectmen - Observe proceedings of Selectmen's meetings and keep a just and true account of said meetings, and transcribing of recorded accounts of hearings called for by Selectmen. Further following up on any action taken at these meetings. Schedules all public hearings and notifies all proper parties. Handles correspondence, takes dictation, answers telephone, makes appointments, expected to have at least general knowledge of all Selectmen activities, responsible for preparing Town Report and Warrants for any Town Meetings, works with Town Counsel on legal matters. Further responsible for all licenses in the Town being current, Town Building janitor payrolls, and paying bills of both Town Building maintenance and Selectmen maintenance. Make occasional appearances at the State House on behalf of the Board. Do background work on matters coming before the Board

ANNUAL TOWN MEETING (Con't.)

in preparation for Selectmen action. Thirty-five-hour week in addition to Tuesday Selectmen meetings.

Section 19. Job Titles and Standard Rates for Wages and Salaries.

FULL-TIME EMPLOYEES

	MINIMUM	2	3	MAXIMUM
Office of Selectmen				
Secretary to the Selectmen	$6,270.00	$6,520.00	$6,770.00	$7,020.00"

Article 19: Motion by Ronald Cassidy: Voted unanimously that the Town raise the sum of $9,315.00 from revenue for the purpose of paying the salary for the position of Secretary to the Selectmen.

Finance Committee recommends.

Article 20: Motion by Ronald Cassidy: Voted unanimously that the Town under the authority of Section 108A of Chapter 41 of the General Laws to amend the Salary Administration Plan-Town of Maynard by adding the following:

"Section 14 'Fringe Benefits'

L. Death in Family

Employees shall be paid for regularly scheduled time lost due to a death of an employee's father, mother, child, wife, husband, brother, sister, grandfather, grandmother, father-in-law, mother-in-law occurring between the date of death and the date of funeral. For special circumstances owing to transportation requirements, the department head may extend the time beyond the date of the funeral."

Article 21: Motion by James V. King: Voted unanimously that the town authorize the treasurer, with the approval of the Selectmen, to borrow in anticipation of the revenue for the eighteen-month period beginning Jan. 1, 1973, in accordance with General Laws, Chapter 44, Section 4, and acts in amendment thereof, and including in addition thereto, Chapter 849 of the Acts of 1969, as amended, by issuing a note or note payable within one year, and to renew any note or notes as may be given for a period less than one year in accordance with General Laws, Chapter 44, Section 17.

Article 22: Motion by George Whalen: defeated.

ANNUAL TOWN MEETING (Con't.)

Article 23: Motion by Thomas Cocco: Defeated.

Article 24: Motion by Thomas Cocco: Voted that the Town will appropriate $22,000.00 from revenue for traffic control lights at the intersection of Route 62 and Route 117.

Article 25: Withdrawn by Willis Dodd, Selectman.

Article 26: Motion by Edward Allard: Defeated.

Article 27: Motion by George Whalen to withdraw article.

Article 28: Motion withdrawn by Willis Dodd.

Article 29: Motion withdrawn by Willis Dodd.

Article 30: Motion by Edward Allard: Defeated.

Article 31: Motion to withdraw article made by Willis Dodd.

Article 32: Motion by Willis Dodd: Defeated unanimously.

Article 33: Withdrawn by Willis Dodd of the Selectmen.

Article 34: Motion by Thomas Cocco. After much discussion it was voted to table the above article. This article was removed from table and passed on March 21, 1973.

Article 35: Motion by Ronald Cassidy to withdraw Article 35.

Article 36: Motion by Edward Allard to withdraw article.

Article 37: Withdrawn by Chief of Police Albert Crowley.

Article 38: Withdrawn by Chief Crowley.

Article 39: Motion by Albert Crowley to appropriate the sum of $25,296 for the purpose of two new police officers. Motion defeated No: 124 votes Yes: 115.

Article 40: Withdrawn by Chief Crowley.

Article 41: Motion by Albert Crowley: Voted 196 in favor and 39 against that the Town appropriate from revenue the sum of $631.00 for the position of an additional Sergeant.

Article 42: Motion by Albert Crowley to withdraw article.

Article 43: Withdrawn by Chief Crowley.

ANNUAL TOWN MEETING (Con't.)

Article 44: Withdrawn by Chief Crowley.

Article 45: Motion by Chief Crowley: To see if the Town will amend the Salary Plan for Inspector - Police Dept. Motion defeated.

Article 46: Withdrawn by Chief Crowley.

Article 47: Motion by Albert Crowley: Voted 103 in favor and 92 against that the Town under the authority of Section 108A of Chapter 41 of the General Laws to amend the Salary Administration Plan - Town of Maynard.

Section 20 Job Descriptions of Principal Assignments by adding the following:

Police Department

Juvenile Officer - Police

To take charge of all juvenile cases assigned to him by the Chief of Police. To develop an understanding and good will between the youth of the Town and the Police Department. The Juvenile Officer will appear before groups of youths when requested and give talks as well as show films that may be beneficial to them. This will be done upon request. He will attend meetings of the Massachusetts Juvenile Association and obtain the latest methods possible in dealing with juveniles.

Article 48: Motion by A. Crowley: Voted that the Town will appropriate from revenue the sum of $900.00 for the purpose of paying a Juvenile Officer.

Article 49: Motion by Albert Crowley: Voted 124 against and 79 yes that the Town appropriate $2,800.00 for the purpose of paying two school attendants. Motion defeated.

Article 50: Withdrawn by Willis Dodd.

Article 51: Motion by Kevin Spratt: That the sum of $6,000.00 be raised for resurfacing the avenues in Glenwood Cemetery. Motion defeated.

Voted and seconded that the meeting adjourn at 11:08 P.M. and to resume on Wednesday, March 21, 1973 at the same place at 7:30 P.M.

* * *

ANNUAL TOWN MEETING (Con't.)

Wednesday, March 21, 1973

The Fourth session of the Annual Town Meeting was called to order by Moderator Richard White at 7:36 P.M. who declared a quorum present. 274 registered voters attended this meeting.

Article 52: Motion by John Tobin: Voted unanimously that the Town vote to authorize the Board of Public Works to construct an 8-inch water main extension with valves, fittings and appurtenances for a distance of 300 linear feet southerly on Assabet Street and to raise from the tax levy of the current year the sum of $10,000.00 for this purpose. One-half the cost to be assessed upon owners of land abutting said street and benefiting by the laying of water pipes. Said assessments in accordance with Section 42G, 42H and 42-I of Chapter 40 of the General Laws.

Article 53: Withdrawn by John Tomyl.

Article 54: Withdrawn by John Tomyl.

Motion by Thomas Cocco to remove Article 34 from the table. Vote taken and passed.

Article 34: Motion by Thomas Cocco: Voted that the Town under the authority of Section 108A of Chapter 41 of the General Laws to amend the By-laws of the Town of Maynard by deleting the following:

"Section XIV 'Fringe Benefits'

B. Holidays with Pay
3 If required to work on a holiday, employees except the Police and Fire Department, shall receive time and one-half for hours worked in addition to holiday pay."

and substitute the following:

"Section XIV 'Fringe Benefits'

B. Holidays with Pay
3 If required to work on a holiday, employees except the Fire Department, shall receive time and one-half for hours worked in addition to holiday pay."

Motion by Moderator to renew Article 35. Voted and passed:

Article 35: Motion by Thomas Cocco: Voted unanimously that the Town raise from revenue the sum of $4,148.00 to pay holiday pay to the Police Department in accordance with the provisions of Article 34.

ANNUAL TOWN MEETING (Con't.)

Article 55: Motion by Kevin Spratt: Voted that the Town authorize the Board of Public Works to construct storm drains along with catch basins, manholes, headwalls and appurtenances on Espie Avenue and Great Road for a distance of about 1100 linear feet and to raise from the tax levy of the current year the sum of $30,000.00 for this purpose.

Article 56: Motion by John Barilone: Voted unanimously that the sum of $6,000.00 be raised from the tax levy of the current year for the maintenance of Chapter 90 Roads as approved by the State Department of Public Works, reimbursement of $2,000.00 by the State and $2,000.00 by the County to be restored, upon their receipt to the Town Treasury.

Article 57: Motion by Kevin Spratt: Voted unanimously that the Town vote to raise from the tax levy of the current year the sum of $7,500.00 for paving and surfacing of Town Ways.

Article 58: Motion by John Barilone: Voted unanimously that the Town authorize the Board of Public Works to lease the property now used off Waltham Street, to continue the present Sanitary Landfill Operation and to raise from the tax levy of the current year the sum of $10,800.00 for this purpose.

Article 59: Motion by Kevin Spratt: Voted unanimously that the sum of $17,000.00 be raised as follows: $4,250.00 from the tax levy of the current year and $12,750.00 by borrowing under Chapter 44 Section 6A of the General Laws for Chapter 90 Construction on Summer Street, as approved by the State Department of Public Works; the State reimbursement of $8,500.00 and the County reimbursement of $4,250.00 to be restored upon their receipt to the Town Treasurer.

Article 60: Motion by John Tomyl: Voted that the Town authorize the Board of Public Works to purchase a new 1973 Van Type Service Truck and to trade a 1963 Service Truck and that the sum of $8,358.00 be raised from the tax levy of the current year for this purpose.

Article 61: Motion by Kevin Spratt: Voted 115 Yes and 84 No that the Town authorize the Board of Public Works to purchase a new 1973 Sidewalk Tractor and a 1962 Oliver Tractor to be traded and that the sum of $7,485.00 be raised from the tax levy of the current year for this purpose.

Article 62: Motion by John Tomyl: Voted that the Town will authorize the Board of Public Works to purchase a new 1973 Pickup Truck and to trade a 1965 Pickup Truck and that the sum of $3,600.00 be raised from the tax levy of the current year for this purpose.

ANNUAL TOWN MEETING (Con't.)

Article 63: Motion by James Coleman: Voted that the Town will appropriate $4,100.00 to be expended by the Planning Board to consolidate and coordinate existing planning studies, determine planning objectives and priorities, or take any action relative thereto. Money to be taken from revenue.

Article 64: Motion by George Shaw to withdraw article.

Article 65: Motion by George Shaw to withdraw Article 65.

Article 66: Article withdrawn by motion of George Shaw.

Article 67: Article withdrawn by motion of George Lemire.

Article 68: Motion by Eric Peabody: Voted that the Town will appropriate the sum of $30,000.00 from revenue of the current tax year to the Conservation Fund as provided in Massachusetts General Law Chapter 40, Section 5, Paragraph 51, for the purposes stated therein, including expenditures by the Conservation Commission. Finance Committee recommended this article.

Article 69: Withdrawn by William Donahue of the School Department.

Article 70: Motion by William Donahue: Voted unanimously that the Town authorize the Maynard School Committee to pay 1972 cafeteria bills from the Cafeteria Revolving Fund.

Article 71: Motion by William Donahue: Voted that the Town appropriate $10,000.00 for the Cafeteria Revolving Account.

Article 72: Motion by Edward Allard: Voted 208 in favor and 12 against that the Town raise from revenue the sum of $4,082.24 to pay wages due the Chief of the Fire Department and the Chief of the Police Department for 1972 in accordance with provisions of General Laws, Chapter 1082 of the Acts and Resolves of the Commonwealth of Massachusetts, 1971, or as otherwise required by law. 4/5 vote was required for passage.

Article 73: Motion by Richard Flaherty: Voted unanimously that the Town appropriate from revenue the sum of $2,711.25 to pay 1972 bills of the Maynard Public Schools.

Article 74: Motion by Edward Allard: Voted that the Town raise from revenue the sum of $1,000.00 for the purpose of Christmas lights in the downtown area, merchants to contribute $1,000.00 as their one-half share.

Article 75: Motion by Thomas Cocco: Voted that the Town raise from revenue the sum of $300.00 to purchase a Public Address System.

ANNUAL TOWN MEETING (Con't.)

Article 76: Motion by Edward Allard: Voted that the Town raise from revenue the sum of $10.00 to pay a 1971 bill to the Beacon.

Article 77: Motion by Mark Waldron: Voted unanimously that the Town authorize and direct the Assessors to take the sum of $200,000.00 from free cash to reduce the tax levy for the current year.

Article 78: Motion by Thomas Cocco: Voted 153 in favor and 79 against that the Town remove the Town Employee salaries from the Town Report.

Article 79: Motion by Mark Waldron: Voted that the Town will raise and appropriate the sum of $50,000.00 for the Finance Committee Reserve Fund to provide for extraordinary and unforseen expenditures, Transfer to be made to departments only by vote of the Finance Committee, as provided for by Section 6 of Chapter 40 of the General Laws.

Article 80: Motion by John Tobin: Voted that the Town accept the following Cemetery Funds, same to be invested at interest to perpetually care for their lots and surroundings at Glenwood Cemetery.

Ida Anderson	$ 30.00	John Marjama	$ 30.00
Niilo H. Anderson	120.00	Mr. & Mrs. Thomas Nevala	120.00
Broadley & Foley	120.00	Kauko H. Ritolehto	30.00
Mrs. Gertrude Fitzgerald	120.00	Katrie L. Saarinen	30.00
Mr. & Mrs. Arthur P. Hansen	120.00	Fannie Salo	120.00
Mr. & Mrs. Martin Kangas	60.00	Ralph & Arner Tibbetts	120.00
John & Eino Korsman	120.00	Philip F. Williams, Jr.	120.00
Ralph M. Lewis	120.00		

Article 81: Motion withdrawn by Thomas Cocco.

Article 82: Motion withdrawn by Thomas Cocco.

Article 83: Motion by P. Cobleigh: That the Town in addition to the payment of 50% of a premium for contributory group life and health insurance for employees in the service of the town and their dependants, pay a subsidiary or additional rate. Vote taken and article defeated.

Article 84: Article withdrawn by motion of Paul Cobleigh.

Article 85: Motion by P. Cobleigh: That the Town, in addition to the payment of fifty percent of a premium of contributory group life and health insurance for employees retired from the service of the town, and their dependants, pay a subsidiary or additional rate. Vote taken and article defeated.

ANNUAL TOWN MEETING (Con't.)

Article 86: Article withdrawn by motion of Paul Cobleigh.

Motion made by Moderator to adjourn. Vote taken and passed.

Warrant #537

SPECIAL TOWN MEETING SEPTEMBER 17, 1973

held at

MAYNARD HIGH SCHOOL GYMNASIUM OFF GREAT ROAD

The special Town Meeting was called to order by Moderator Richard White at 7:38 P.M. who declared a quorum was present. The number of registered voters who attended the meeting was 199. Guests were also admitted.

Finance Committee Chairman Ronald Caterino read a report clarifying the use of Free Cash for the 18-month period.

Article 1: Motion by Robert Billups to withdraw Article 1 which requested transfer from available funds for constructing and originally equipping and furnishing an addition to Green Meadow School.

Article 2: Motion by Robert Billups: Voted unanimously that the Town transfer from Excess & Deficiency $173.60 to pay a Vocational Education transportation bill.

Article 3: Motion by Thomas Whalen to withdraw Article 3 which requested a transfer of funds for the Salary Account of the Maynard Public Schools.

Article 4: Motion by Thomas Whalen to withdraw Article 4 for the transfer of funds for the Maintenance Account of the Maynard Public Schools.

Article 5: Motion by Richard Flaherty: Voted No 88 - Yes 75 that the Town transfer $1,260.00 to the Out-of-State Travel Account.
Motion defeated.

Article 6: Motion by Richard Flaherty: Voted that the Town accept funds ($2,000.00) donated by Jacob Sawutz for the purpose of establishing a fund to be called the "Evelyn Sawutz Scholarship Fund" in accordance with the provisions to be established by the Maynard School Committee.

Article 7: Motion by Thomas Cocco: Voted that the Town appropriate or transfer from Excess & Deficiency the sum of $6,000.00 for legal fees and costs related to adjudicatory hearings and court proceedings resulting from appeals of decisions concerning low and moderate income housing in the Town of Maynard rendered by the Zoning Board of Appeals.
Finance Committee recommended passage of the above article.

SPECIAL TOWN MEETING SEPTEMBER 17, 1973 (Con't.)

Article 8: Motion by Edward Allard: Voted 83 Yes and 48 No that the Town transfer from Excess & Deficiency the sum of $380 to cover the increase in the clothing allowance for the Police Department under the new union contract approved by the Board of Selectmen.

Article 9: Motion by Edward Allard: Defeated that the Town appropriate the sum of $950.00 to cover cleaning, maintenance and upkeep of said uniforms and work attire for the Police Department.

Article 10: Motion by Albert Crowley: Voted that the Town will amend the By-laws of the Town of Maynard by adding a new section 8 to Chapter XIV "General", reading as follows:

"Section 8. No person shall drink any alcoholic beverages as defined in Chapter 138, Section 1 of the Massachusetts General Laws while on, in or upon any public way or upon any way to which the public has a right of access, or any public park or playground or any other grounds or buildings owned or in the exclusive possession under control of the Town of Maynard, except where, and during such time, the sale for consumption of alcoholic beverages has been permitted by license granted by the Board of Selectmen, or upon any privately owned or possessed land except where consumption is with the consent of the owner or person in control thereof.
For each violation a penalty of not more than $50.00 may be imposed."

Finance Committee made no recommendation.

Article 11: Motion by Albert Crowley: Voted unanimously that the Town of Maynard accept the provisions of Chapter 40, Section 8G of the Massachusetts General Laws, as follows:

"Section 8G. A city or town which accepts this section may enter into an agreement with another city or town, or other cities and towns, to provide mutual aid programs for police departments to increase the capability of such departments to protect the lives, safety, and property of the people in the area designated in the agreement. Said agreement may include the furnishing of personal services, supplies, materials, contractural services, and equipment when the resources normally available to any municipality in the agreement are not sufficient to cope with a situation which

requires police action."

Finance Committee made no recommendations.

Article 12: Motion by John Tomyl: Voted: that the sum of $7,000.00 be raised from Excess and Deficiency to continue the operation of the Sanitary Landfill.

Finance Committee recommended passage of this article.

Article 13: Motion by John Tomyl: Voted: that the sum of $6,500.00 be raised from Excess & Deficiency for an engineering study of rubbish disposal methods for the Town of Maynard.

Finance Committee recommended passage of this Article.

Article 14: Motion by John Tomyl: Voted that the sum of $1,200.00 be raised from Excess & Deficiency that the Board of Public Works be authorized to lease containers for the recycling program at the Sanitary Landfill.

Article 15: Motion by John Tomyl to withdraw Article 15 for the resurfacing of Rice Road. Passed.

Article 16: Motion by Richard White: Voted that the Town appropriate from Excess & Deficiency the sum of $4,361.00 to be deposited in the treasury and kept in a separate fund in accordance with the provisions of Massachusetts General Laws, Chapter 44, Section 53C, for the purposes cited therein.

Finance Committee did not recommend.

Article 17: Motion by George Shaw: Voted that the Town transfer the appropriation of $2,500.00 voted under Article 21 of the Annual Town Meeting of 1972 as Maynard's share of a cooperative comprehensive study of development alternatives for the United States Military Reservation land to be used for independent Town-sponsored studies concerning uses, etc. of military reservation land and/or studies for possible uses of Central Business District.

Finance Committee recommended this article.

Article 18: Motion by Edward Allard: Voted unanimously that the Town transfer from Excess & Deficiency the sum of $64.00 to pay 1972 Beacon bills.

Finance Committee recommended passage.

SPECIAL TOWN MEETING SEPTEMBER 17, 1973 (Con't.)

Article 19: Withdrawn by the Recreation Committee which requested money for Recreation Planning Services.

Motion made and passed that the Town Meeting adjourn at 9:31 P.M.

October 25, 1973
Boston, Mass.

The foregoing amendment to by-laws adopted under Article 10 is hereby approved.

Robert H. Quinn
Attorney General

Attest: A true copy

Sophia T. Minko
Town Clerk

RESULTS OF TOWN ELECTION

Held March 12, 1973

BY PRECINCTS

SELECTMAN, THREE YEARS	I	II	III	IV	TOTAL	
Thomas A. Cocco*	329	303	362	276	1270	
Mark L. Waldron	252	298	303	266	1119	
Blanks	6	11	10	9	36	
						2425

MODERATOR, ONE YEAR						
Richard T. White*	466	487	541	442	1936	
Scatterings	1	2	2	1	6	
Blanks	120	123	132	108	483	
						2425

TOWN TREASURER, COLLECTOR, Three Years						
Howard L. King*	500	507	567	463	2037	
Blanks	87	105	108	88	388	
						2425

TOWN CLERK, One Year						
Sophia T. Minko*	497	528	586	469	2080	
Blanks	90	84	89	82	345	
						2425

SCHOOL COMMITTEE, THREE YEARS						
George S. Mead	252	220	252	186	910	
William J. Donahue*	329	372	425	323	1449	
Gizio E. Porreca*	199	238	264	245	946	
Florence E. Tomyl	219	199	180	147	745	
Scatterings	1		1		2	
Blanks	174	195	228	201	798	
						4850

ASSESSOR, THREE YEARS						
Thomas J. Duggan*	483	512	548	460	2003	
Blanks	104	100	127	91	422	
						2425

BOARD OF HEALTH, TWO YEARS						
John N. Colombo*	328	312	346	270	1256	
George R. Manning	227	268	296	249	1040	
Scatterings	1			1	2	
Blanks	31	32	33	31	127	
						2425

RESULTS OF TOWN ELECTION Held March 12, 1973 (Con't)

BOARD OF HEALTH, THREE YEARS

Marjorie W. Mellor	210	279	250	250	989	
S. David Wade*	353	298	393	270	1314	
Blanks	24	35	32	31	122	
						2425

TRUSTEE OF PUBLIC LIBRARY, THREE YEARS

George J. Lemire*	480	500	546	433	1959	
Blanks	107	112	129	118	466	
						2425

BOARD OF PUBLIC WORKS, THREE YEARS

John J. Tobin*	472	488	545	443	1948	
Scatterings	1				1	
Blanks	114	124	130	108	476	
						2425

PLANNING BOARD, FIVE YEARS

Thomas J. Schuler*	449	459	512	414	1834	
Blanks	138	153	163	137	591	
						2425

MAYNARD HOUSING AUTHORITY, FIVE YEARS

Stanley Nowick*	463	499	551	447	1960	
Blanks	124	113	124	104	465	
						2425

Warrant #536

RESULTS OF SPECIAL TOWN ELECTION
Held June 25, 1973

BY PRECINCTS

SELECTMAN: To fill unexpired term to March, 1974

PRECINCTS	I	II	III	IV	TOTAL
Howard E. Boeske	52	37	37	36	162
Philip W. Bohunicky	19	23	24	23	89
Harold J. Hicks	162	87	114	74	437
Viola M. Merriam	20	27	35	51	133
Mark L. Waldron	98	131	134	140	503
Richard T. White*	176	163	219	148	706
Blanks	3	5	0	1	9
	530	473	563	473	2039

IMPORTANT REQUEST

Please notify the Town Clerk immediately of any error or omission in the following list of Births.

Errors can be corrected only by sworn affidavit, as prescribed by the General Laws, and may cause you inconvenience which can be avoided by prompt attention.

BIRTHS REGISTERED IN 1973

Date of Birth		Name of Child	Place of Birth	Parents
January	12	Steele, Cheryl Stella	Boston, Mass.	Frederick L. & Patricia H. Kaveney
	13	Mucci, David Brendan	Marlboro, Mass.	John F. & Patricia A. Boehm
	13	Folk, Christopher David	Concord, Mass.	Charles A. & Karen A. Tomasetti
	18	Phelan, Alison Lee	Concord, Mass.	Charles A. & Diane A. Annunciata
	24	McGee, Liza Dawn	Concord, Mass.	Charles E. & Lorraine A. Helenius
	24	Lubenau, Brad J.	Concord, Mass.	Jerome E. & Marilyn A. Vandewater
	25	Chambers, Michael Christopher	Concord, Mass.	William E. & Nancy A. Morrissey
	28	Maria, Laura Jean	Concord, Mass.	Martin J. & Martha J. Kennedy
February	7	French, Jennifer Laura	Waltham, Mass.	Robert P. & Frances A. Papia
	9	Gorman, David James	Waltham, Mass.	Richard E. & Nancy J. Jimjimian
	10	Caterino, Alicia Jane	Newton, Mass.	Ronald F. & Christine A. Mobilia
	11	Kane, Michael Scott	Concord, Mass.	Robert E. & Rosabelle **** Forsyth
	16	Quebec, Sarah Elizabeth	Boston, Mass.	Alan W. & Barbara J. Baca
	22	Hayes, Leo Joseph	Concord, Mass.	Leo T. & Cecile A. Brooks
	24	Zmijak, Henry ****	Concord, Mass.	Stanley ***** & Zofia **** Bojgot
	24	Amato, Gregory Lauri	Concord, Mass.	Anthony J. & Lauri F. Manning
	27	Morse, Suzanne Nicole	Waltham, Mass.	George F. & Catherine DiBenedetto
March	2	Rose, Scott David	Concord, Mass.	James W. & Jeanne M. Lombardo
	2	Mahoney, Christopher Kevin	Concord, Mass.	Richard E. & Margaret A. Jones
	3	Robbins, Leslie Jean	Concord, Mass.	Richard M. & Barbara J. Hatch
	3	McCall, Stephen Patrick	Quincy, Mass.	Charles F. & Barbara E. Ardini
	15	Murphy, Shirley Amanda	Concord, Mass.	Dennis W. & Dorothy E. Barilone
	15	Streeter, Jacqueline Beatrice	Malden, Mass.	David N. & Nancy L. Squibb
	16	Smith, Shannon Marie	Nashua, N.H.	Harold L. & Rosemary Graves
	21	Nadile, Matthew Adam	Concord, Mass.	Richard M. & Ronney A. Shaw
	24	Doyle, Suzanne Elizabeth	Concord, Mass.	Stanley F. & Marjorie M. Blangeard
	26	Molle, Michael Laurence	Concord, Mass.	Paul **** & Paula T. Mann.
April	10	Wardwell, Dina Marie	Concord, Mass.	Galen H. & Mary E. Carton
	14	Primiano, Karen Marie	Concord, Mass.	William M. & Jerilyn **** Dee
	16	Wright, Adam Edward	Concord, Mass.	Edward L. & Kathleen **** Cullinane
	28	DeGrappo, Michelle Marie	Concord, Mass.	Barry A. & Kathleen M. Gregoire

BIRTHS REGISTERED IN 1973 (Con't.)

Date of Birth		Name of Child	Place of Birth	Parents
May	1	Aten, Jessica Marie	Norwood, Mass.	Russell H. & Mary C. Whelan
	1	Curry, Timothy Michael	Concord, Mass.	Kevin P. & Helen R. Manning
	6	McCarthy, Brian Michael Jr.	Concord, Mass.	Brian M. & Joanna L. Walker
	7	Robbins, Michael Patrick	Marlboro, Mass.	Calvin S. & Jacqueline **** Donohue
	14	Lawrynowicz, Barry William Jr.	Concord, Mass.	Barry W. & Jacqueline L. Munson
	17	Zeh, Eric Martin	Marlboro, Mass.	Joseph P. & Patricia A. Ryan
	22	Coppenrath, III, Lawrence Frederick	Concord, Mass.	Lawrence F. & Paula A. Chandler
	24	Freeman, Kevin William	Concord, Mass.	William E. & Mary S. Saffell
	25	Barilone, Ronald James	Natick, Mass.	Robert L. & Liana B. Pratt
	30	Madore, Lisa Mae	Concord, Mass.	Michael A. & Cheryl L. Coggins
June	4	Mulcahy, Jason Robert	Concord, Mass.	Michael L. & Karin Ann Lehto
	4	Kurkaa, Tania Melissa	Concord, Mass.	Keijo & Brita Ingegerd Forsstrom
	8	Graham, Jason Paul	Concord, Mass.	Robert G. & Lise Marie LeBlanc
	13	Gorgone, Brenne Lea	Newton, Mass.	John Paul & Margaret Anne Silluzio
	19	Tirado, Alejandro Jason	Concord, Mass.	Andres & Emma Iris Lozada
	25	Cantino, Michael Ralph	Concord, Mass.	Ralph M. & Lois Mary Vallesio
July	1	Maskousky, Sheila Katherine	Concord, Mass.	Dennis A. & Thelma Marie Lambert
	2	Driscoll, Lawrence Reginald	Marlborough	Lawrence R. & Jean Elizabeth Reed
	2	Idoine, Christine Marie	Boston, Mass.	John D. & Deborah Jo Ford
	9	Stone, Jeff Warren	Concord, Mass.	Charles A. & Viola Ina Wilkie
	10	Martell, Vicki Antoinette	Concord, Mass.	Robert S. & Joan Frances Bakun
	11	Irizarry, David ****	Concord, Mass.	Jose E. & Lydia ** Ortiz
	13	McHugh, Kara Jean	Concord, Mass.	Paul R. & Pamela Margaret Warner
	15	Pearce, Heather Mae	Concord, Mass.	John C. & Gladys Linds Hodgkins
	16	Bouffard, Steven William	Concord, Mass.	Wilfred T. & Lanis Liell Kendall
	19	Houle, Jennifer Rae	Concord, Mass.	James M. & Valerie Gail Knox
	20	Andreu, Jason Paul	Framingham, Mass.	David F. & Janet Elaine Cardeiro
	22	Stone, David Scott	Framingham, Mass.	Richard C. & Lola Mae Butler
	23	Maskousky, Laura Lee	Concord, Mass.	Richard A. & Marjorie Ellena Bouffard
	25	Currier, Marc Louis	Concord, Mass.	Louis W. & Sally Ann Boeske
	27	Johnson, Tobey ***	Stoneham	Arthur Joseph & Lucille ** Wills
	27	Belmore, William Lloyd III	Concord, Mass.	William L. & Iris Linds Popieniuck
	31	Morrison, Jesse ***	Concord, Mass.	John David & Barbara Jane Callahan

BIRTHS REGISTERED IN 1973 (Con't.)

Date of Birth		Name of Child	Place of Birth	Parents
August	1	Horst, Richard Arthur	Concord, Mass.	John A. & Joann Mary Scacciotti
	2	Provencher, Daniel Lino	Concord, Mass.	Ralph R. & Maria Lourdes Cavaco
	5	Richter, Gregory Lorin	Boston, Mass.	Robert C. & Marian Joyce Warshaw
	5	Barton, John Warren	Concord, Mass.	William * & Marjorie Louise Dunlap
	6	Gosson, John David	Concord, Mass.	Edward M. & Elva Nydia Perez
	7	Blaisdell, Wendy Lee	Concord, Mass.	Timothy R. & Doris Ann Butler
	8	Hemphill, Jennifer Lee	Cambridge, Mass.	Gary B. & Patricia Ann McConnel
	11	Perkins, Judith Ann	Concord, Mass.	Russel R. & Carol Ann Robinson
	16	Marchand, Terence Joseph	Concord, Mass.	Donald P. & Ann Louise Fraser
	18	Sabean, Paul Christopher	Concord, Mass.	David * & Deborah Mae Lilja
	22	Byrne, Kathryn Ann	Framingham	Edward A. & Susan Ellen Tucker
	24	Moore, Jonathan Francis	Concord, Mass.	David A. & Nancy Ann LeMoine
September	7	Jewell, Timothy William	Newton, Mass.	Thomas N. & Elizabeth Mary Harkins
	8	Cadieux, Michael William	Marlborough, Mass.	Richard P. & Dianne Jean Larson
	13	Hanson, Jennifer Lynn	Concord, Mass.	Michael J. & Diane Lynne Sparrow
	18	Viscariello, Kevin James	Concord, Mass.	Paul & Meredith Ann Ellison
	21	DiPietro, Daniel Maxwell	Concord, Mass.	Daniel & Mildred Elizabeth Finnila
	23	France, Matthew James	Concord, Mass.	Edward Walter & Joyce Anne Billups
	25	Cotter, Jeremy Joseph	Concord, Mass.	Joseph J. & Linda Stone
	28	Keen, Christopher James	Newton, Mass.	Peter G. & Alice Joan Brunton
	28	Smith, Patrice Marie	Harvard, Mass.	Raymond Edward & Mary Patrice Kingston
	29	Snow, Erik Michael	Concord, Mass.	Daniel Martin & Linda Meris Tervo
October	4	Wolf, Jonathan Robert	Concord, Mass.	Robert James & Jean Louise Giberson
	5	Walsh, Kelly Maureen	Concord, Mass.	Charles Thomas & Audrey Marie Thompson
	5	Temple, Sarah James	Concord, Mass.	Russell James & Kathleen Sheehan
	8	Murphy, Bridgett Louise	Concord, Mass.	John Ralph * & Margaret Mary Bicchieri
	10	Leffler, Shawn Herrick	Boston, Mass.	Anthony Charles & Ruth Elizabeth Smith
	10	Balogh, Virginia *****	Concord, Mass.	Laszlo Anthony & Elizabeth A. Picard
	10	Penniman, Wayne Allen	Concord, Mass.	Barry Allen & Cynthia Maureen Nyman
	10	Parker, Julie Ann	Concord, Mass.	Alan Joseph & Barbara Elaine Tocci
	12	Tobin, Seamus Nathaniel	Concord, Mass.	Thomas Francis & Norice Elizabeth Carey
	15	Helin, Reino Walter	Marlborough, Mass.	Charles Robert & Alberta Eith Lucia
	19	Wheeler, William Arthur Jr.	Concord, Mass.	William Arthur & Florence Louise Fanez
	28	Cuttell, Erik William	Concord, Mass.	William Frederick & Linda Niemi
	30	Rose, Michael Paul	Framingham, Mass.	Edward Joseph & Joanne Carmela Laquidara
	30	Porter, Lindsay *****	Boston, Mass.	Richard Michael & Elaine Kathryn Farry

BIRTHS REGISTERED IN 1973 (Con't.)

Date of Birth		Name of Child	Place of Birth	Parents
November	1	Hawksley, David Thomas	Concord, Mass.	John W. & Yvonne G. Michaud
	9	Hinds, Jason Thomas	Concord, Mass.	William T. & Susan M. Chorney
	15	Dominges, Michelle Therese	Concord, Mass.	Antonio ** & Helga T. Grosskopf
	16	Gedick, Keith Andrew	Concord, Mass.	Richard ** & Lucille M. Russo
	16	Downs, Jeffrey Alan	Concord, Mass.	John A. & Patricia J. Moran
	19	Cruz, Bonifacio Pomalez	Concord, Mass.	Bonifacio B. & Anna Maria Santiago Pomalez
	23	Meservey, Alexander Ocampo	Concord, Mass.	Elmer B. & Severa M. Ocampo
	26	Chidley, Holly Jean	Concord, Mass.	Robert T. & Eva P. Elwin
	27	Phillips, Gary Allen	Concord, Mass.	Gary A. & Rosa Maria Choug Garcia
	29	Pinkerton, Kevin James	Concord, Mass.	Robert J. & Donna L. Johnson
December	2	Dufour, Danielle Marie	Concord, Mass.	William J. & Judy A. O'Callaghan
	4	Kennedy, Gail Kathreen	Concord, Mass.	Stephen P. & Patricia G. Wrye
	6	Velez, Jacqueline ***	Concord, Mass.	Edgar ** & Maria M. Diaz
	7	Colaianni, Kerry Lynn Quinn	Marlborough, Mass.	Wayne A. & Irene ** Harvey
	14	Delgado, Angel Luis Jr.	Concord, Mass.	Angel L. & Rosa Luz Diaz
	20	Westcott, Matthew Mark	Concord, Mass.	Luke M. & Joyce M. Hagan
	20	Griffin, Scott Michael	Concord, Mass.	Francis L. & Elaine C. Yarossi
	20	Saldana, Ruth Esther	Concord, Mass.	Israel ** & Naomi ** Morales
	21	McDonough, Kathleen Frances	Harvard, Mass.	John ** & Dorothy Ann Murphy
	27	Sullivan, Joseph Michael	Concord, Mass.	Edward H. & Lorraine C. Harkins
	28	McCarthy, Kevin Hunt	Framingham, Mass.	Raymond F. & Marsha L. Hunt
	29	Halstead, Aaron Jay	Concord, Mass.	Paul J. & Diane J. Peltier

STATISTICS

BIRTHS RECORDED IN MAYNARD -- COMPARISON FOR FIVE YEARS

1969	1970	1971	1972	1973
168	175	170	133	122

DEATHS RECORDED -- JANUARY 1 TO DECEMBER 31, 1973

January	16	July	6
February	8	August	8
March	9	September	7
April	5	October	7
May	11	November	3
June	7	December	4

Males 51
Females 40

COMPARISON FOR FIVE YEARS

1969	1970	1971	1972	1973
113	99	94	74	91

MARRIAGES RECORDED -- JANUARY 1 TO DECEMBER 31, 1973

January	11	July	10
February	4	August	6
March	6	September	17
April	7	October	6
May	11	November	7
June	15	December	9

Total - 109

COMPARISON FOR FIVE YEARS -- MARRIAGES

1969	1970	1971	1972	1973
116	134	114	95	109

SUMMARY OF LICENSES AND FEES BY TOWN CLERK TO TOWN TREASURER

LICENSES		
Auctioneer	14.00	
Auto Dealers	45.00	
Billiards, Pool & Bowling	187.00	
Coin Operated Devices	220.00	
Common Victuallers	60.00	
Inflammables	43.00	
Lodging House	6.00	
Lord's Day	35.00	
Music	100.00	
Hall	38.00	
Taxi Stands & Operators	267.00	
Beer & Wine	320.00	
Raffles	70.00	
Package Store License	2,812.50	
Tavern License	687.00	
Club	4,000.00	
Alcoholic Beverages	8,737.50	
Beer & Wine	1,125.00	18,767.00
FEES		
Financing Statements	730.00	
Business Certificates	28.00	
Marriage Intentions	326.00	
Certified Copies	578.33	
List of Persons	161.48	
Miscellaneous	313.13	
Pole Locations	48.00	2,184.94
FISH & GAME	8,532.15	8,532.15
DOG LICENSES	2,232.00	2,232.00
GRAND TOTAL:		31,716.09

DOG LICENSES

ALL DOG LICENSES EXPIRE MARCH 31, 1974. DOGS MUST BE LICENSES ON OR BEFORE APRIL 1ST OR THE OWNERS OR KEEPERS THEREOF ARE LIABLE TO A FINE. THE LAW APPLIES TO ALL DOGS THREE MONTHS OLD OR OVER, REGARDLESS OF TIME OF YEAR OWNERSHIP IS ACQUIRED. NO TAX BILLS ARE SENT TO OWNERS OF DOGS.

LIST OF JURORS

1973 - 1974

Name & Address	Age	Occupation
Catherine Allard 10 DeMars Street	56	Secretary
Alfred Bastarache 8 Boeske Avenue	36	Inspector
William E. Bettencourt, Jr. 3 Reo Road	34	Buyer
Barbara E. Bliss 1 Dana Road	46	Secretary
Thomas H. Chiasson 16 Charles St.	45	Carpenter
Elisha W. Cobb, Jr. 15 Lincoln Street	43	Tech. Writer
Melinda Cox 13 Harrison Street	64	Housewife
George Robert Crocker 41 Taylor Road	33	Supervisor
Alfred A. Daniels 35 Reo Road	44	Appliance Tech.
Janet Elaine Dawson 184 Great Road	21	Analyst
Gerald R. Dee 37 Butler Avenue	57	Repairman
Robert F. Dooley 4 Fairfield	31	Admin.
Ronald H. Duehring 26 Durant Avenue	32	Manager
Elmer Ehlers 4 Amory Avenue	55	Grower

Name & Address	Age	Occupation
Joseph Paul Gibson 9 Dix Road	59	Driver
Ronald W. Given 2 Fairfield Street	31	Technician
Robert M. Gray 6 O'Moore Avenue	46	Travel Agent
Richard G. Hill 5 Martin Street	26	Group Leader
John J. Hornick 113 Summer Street	41	Machine Operator
Parnell Richard Houle 14 Florida Road	34	Unemployed
Herbert R. Jeffery 33 Randall Road	53	Meter Spec.
Ronald R. Jones 27 Glendale Street	36	Coordinator
Eileen F. Kozak 1 Windmill Drive	51	Housewife
Edward A. Lalli 84 Summer Street	43	Engineer
Raymond F. Laskowsky 2 Pleasant Street	34	Millwright
John K. Lehto 166 Parker Street	25	Mech. Tech.
Noble E. Loomer, Jr. 9 King Street	57	Manager
David Matthew Lowden 4 Espie Avenue	26	Manager
Brigid P. Menzi 57 Powder Mill Road	28	Secretary
Nancy A. Mikkonen 46 McKinley Street	22	Secretary

Name & Address	Age	Occupation
Donald J. Moreau 62 Butler Avenue	40	Engineer
Jeanne A. Mulcahy 10 Walcott Street	51	Housewife
Richard Nadile 13 Bancroft Street	33	Physicist
Charles P. Navedonsky 134 Acton Street	56	Foreman
Leo C. Nielsen 5 Bent Avenue	57	Painter
Barbara E. O'Brien 17 Espie Avenue	49	Bookkeeper
Mary E. Panetta 23 Great Road	53	Unemployed
Peter J. Porrazzo 35 Walnut Street	45	Foreman
Richard M. Porter 12 Dix Road	29	Planner
Robert W. Sellar 28 Marlboro Street	28	Manager
Frank Silkonis 12 Riverside Park	53	Clerk
Joseph M. Sullivan 26 George Road	32	Manager
Raymond C. Therrien 22 Hillside Street	50	Carpenter
Sandra Tucker 13 Assabet Street	23	Clerk
Waclaw P. Wasiuk 10 Marlboro Street	53	Clerk
Raymond M. Watjus 35 Third Street	29	Purchasing

Name & Address	Age	Occupation
Lawrence H. Wongburg 5 Orren Street	52	Production Control
Richard R. Woodland 4 Nancy Circle	41	Machinist

REPORT OF THE BOARD OF REGISTRARS OF VOTERS

Honorable Board of Selectmen:

The annual listing of persons was compiled in January.

Twelve special registrations for voters were held this year at which time sixty-two names were added to the voting list.

Maynard voted for the first time in all four precincts, at the Annual Town Election and the special election held June 25, 1973. The voters and all the election workers are to be commended for their cooperation in making the transition a success.

The Board of Registrars request that all residents notify the Town Clerk with a written application in person if there is any change of address during the year. This is very important in regards to voting in the precincts.

The Selectmen re-appointed Clark Hooper to the Board of Registrars for a three-year term.

The voting list up to the present time is as follows:

PCT.	IND.	REP.	DEM.	TOTALS
1	503	213	421	1,137
2	669	130	485	1,284
3	641	182	542	1,365
4	527	132	417	1,076
TOTALS	2,340	657	1,865	4,862

STREETS INCLUDED IN PRECINCT 1

Abbot Road
Acton Street (66-124)
Amory Avenue
Beacon Street
Bent Avenue
Brigham Street
Brooks Street
Brown Street
Charles Street
Cindy Lane
Conant Street
Concord Street (1-44)
Elm Court
Euclid Avenue
Everett Street
Florida Road (9-25)
Guyer Road
Hazelwood Road
Hird Street
Howard Road
Jethro Street
King Street
Lincoln Street
Lindberg Street
Linden Street
Loring Avenue

STREETS INCLUDED IN PRECINCT 1 (Con't.)

Maple Court
Maple Street
Mayfield Street
Nason Street
Orchard Terrace
Orren Street
Pomciticut Avenue
Randall Road
Rockland Avenue
Silver Hill Road
Summer Hill Road (1-56)
Summer Street (1-555)
Thomas Street
Tremont Street
Vernon Street
Virginia Road
Warren Avenue
Whitney Avenue
Wilder Street

VOTING LOCATION: 1
MEMORIAL GYMNASIUM
SUMMER STREET

STREETS INCLUDED IN PRECINCT 2

Allan Drive
Assabet Street
Boeske Avenue
Church Court
Dana Road
Dewey Street
Dix Road
Driscoll Avenue
Durant Avenue
Elaine Avenue
Espie Avenue
Fletcher Street
Florida Court
Florida Road (#2)
Front Street
George Road
Great Road (1-130)
Harriman Court
High Street
Lovell Court
Main Street
Martin Street
Mill Street
Nancy Circle
Newton Drive
O'Moore Avenue
Paul Road
Park Street
Percival Street
Pine Street
Railroad Street
Reo Road
Rice Road
River Street
Riverbank Road
Riverside Park
Riverview Avenue
Sheridan Avenue
Shore Avenue
Spring Lane
Sudbury Court
Sudbury Street
Summer Hill Road (#58-84)
Summer Street (#156-218)
Sunset Road
Taft Avenue
Taylor Road
Thompson Street (#3-7)
White Avenue
Winter Street

VOTING LOCATION: 2
MAYNARD TOWN HALL
MAIN STREET

STREETS INCLUDED IN PRECINCT 3

Arthur Street
B Street
Bancroft Street
Burns Court
Burnside Street
Chandler Street
Dartmouth Court
Dartmouth Street
Demars Street
East Street
Elm Street
Elmhurst Road
Elmwood Street
Fairfield Street
Field Street
Forest Street
Fowler Street
Garfield Street
Grant Street
Great Road (#134-324)
Harrison Street
Hayes Street
Hillside Street
Louise Street
Marlboro Street
McKinley Street
Noble Park
North Street
Oak Street
Old Marlboro Road
Parker Place
Parker Street
Roosevelt Street
School Street
Sherman Street
South Street
Summit Street
Thompson Street (#23-70)
Turner Road
Walker Street
Walnut Street
West Street
Woodridge Road

VOTING LOCATION: 3
MAYNARD HIGH SCHOOL GYM.
GREAT ROAD

STREETS INCLUDED IN PRECINCT 4

Acton Court
Acton Street (#1-62)
Bates Avenue
Bellevue Terrace
Birch Terrace
Butler Avenue
Colbert Avenue
Concord Street (#45-125)
Country Lane
Crane Avenue
Deane Street
Douglas Avenue
Ethelyn Circle
Fifth Street
First Street
Garfield Avenue
Glendale Street
Glenhill Terrace
Glenview Terrace
Haynes Street
Lewis Street
Little Road
Maybury Road
Old Mill Road
Parmenter Avenue
Pine Hill Road
Pine Crest Terrace
Pleasant Street
Powder Mill Circle
Powder Mill Road
Prospect Street
Russell Avenue
Second Street
Third Street

STREETS INCLUDED IN PRECINCT 4 (Con't.)

Walcott Avenue
Walcott Street
Wall Court
Waltham Street
Warren Street
Windmill Drive
Winthrop Avenue
Wood Lane
Woodbine Terrace

VOTING LOCATION: 4
Recreation Room
Maynard Housing Authority
Powder Mill Circle

Respectfully submitted,

WALTER W. LARKIN, CHAIRMAN
MADALINE K. LUKASHUK
CLARK HOOPER
SOPHIA T. MINKO, CLERK

REPORT OF THE CHIEF OF POLICE

To the Honorable Board of Selectmen:

I herewith submit my Annual Report as Chief of Police for the year ending December 31, 1973.

The largest increase of crime has come in the Break and Entry area. Some eighty cases of Break and Entry into homes, places of business and motor vehicles occurred in 1973.

The police receive requests to check an average of between two and three hundred unoccupied homes during the year.

A total increase of arrests and summonses of over two hundred is recorded over last year. This year's total being 2532 up to December 28, 1973.

Thirty-seven motor vehicles were stolen or used without authority in the Town over the past twelve months.

There were 383 automobile accidents; one was fatal.

The youngest narcotics user arrested this year was a 13-year-old boy. He was arrested with two other boys, ages 15 and 16.

The department has kept up its usual relationship with Maynard High School by taking a Community Relation group into the station weekly for instruction in police procedures. This group consists of six to eight boys and girls who are shown some of the police methods of operation by the Juvenile Officer. The students have taken part in classes on Teletype, Fingerprinting, Radar, Breathalizer Testing and have been on patrol. The students also have a tour of the Federal Regional Center through the courteous assistance of Mr. Allan Zenowitz, Regional Director of Defense Civil Preparedness Agency Region, and Mr. Vincents Tuscher, Public Information Officer.

Emergency calls for the police ambulance have risen to 460 and have been covered by police officers with the assistance of firemen.

In conclusion I wish to thank the members of the Honorable Board of Selectmen, the Police Department, Fire Department, Auxiliary Police, Department of Public Works, and the employees of the Town Building for their assistance to the Police Department during the past year.

Respectfully submitted,

Albert J. Crowley, Sr.
Chief of Police

COURT CASES AND ARRESTS

January 1, 1973 through December 28, 1973

Auto Fatality	1
Murder	1
Assault and Battery, Dangerous Weapon	7
Assault and Battery on Police Officer	7
Assault and Battery on Wife	7
Assault and Battery - Warrants	9
Assault and Battery	15
Affray	2
Larceny under $100.00	45
Larceny over $100.00	15
Larceny over $100.00	8
Larceny under $100.00 - Delinquent	9
Larceny in Building	10
Uttering under $100.00	3
Uttering over $100.00 - Delinquent	1
Attempted Larceny	1
Break and Entry in the nighttime	5
Break and Entry with intent to commit felony	6
Break and Entry with intent to commit felony - Delinquent	13
Break and Entry in building in the daytime	3
Break and Entry Warrant	1
Possession Burglary Tools - Delinquent	1
Misuse of Credit Card	4
Defrauding Innkeeper	4
Receiving Stolen Property	5
Non-Support	6
Statutory Rape	1
Indecent Exposure	1
Possession - Marijuana - Delinquent	3
Possession - Marijuana	9
Possession - Barbituates	3
Possession - Controlled Substance	2
Furnishing Alcoholic Beverages to Minors	4
Minor transporting Alcoholic Beverages	6
Escapee - Youth Service Board	1
Delinquent - Receiving Stolen Property	1
Delinquent - Stubborn Child	5
Delinquent - Arson	2
Delinquent - Possession of Infernal Machine	1
Disorderly Person	11
Disorderly Person - Delinquent	1
Lewd, Lascivious Behavior	2
Destroying Property	6
Firearms in Motor Vehicle, unattended	1
Malicious Destruction of Property - Delinquent	4
Threatening	2

Annoying Phone Calls. 1
Annoying and Accosting. 1
Marring Building. 2
Possession - Dangerous Weapon 1
Gun Powder Explosion. 3
Probation Violation 9
Probation Violation - Delinquent. 3
AWOL. 1
Warrant - Material Witness. 1
Drunkenness 94
Taken into Protective Custody 80
Restricted Parking Violation. 538
All Night Parking Violation 90
Meter Violations. 908
Spillage on Road. 6
Uncovered Load. 3
Speeding. 162
Operating Under the Influence of Alcohol. 22
Operating to Endanger 23
U-Turn Violation. 5
Loud, Unnecessary Noise 19
Non-Payment of Fine 1
No License in Possession. 16
No Registration in Possession 14
Leaving the Scene - Property Damage 12
Default Removed 1
Default - Warrants. 25
Operating Without License - Delinquent. 3
Operating Without Authority - Delinquent. 3
No Inspection Sticker 13
Stop Sign Violation 6
Operating After Suspension. 4
School Bus Violation. 1
Red Light Violation 13
Fail to Stop for Police Officer 6
Overtime Parking Violation. 67
Operating Without a License 4
Fail to Slow at Intersection. 6
Interfering with Snow Removal 1
Following Too Close 1
Fail to Keep Right. 8
Trespassing 1
Parking Defaults. 39
Unregistered Motor Vehicles 3
Uninsured Motor Vehicles. 3
No Front Plate. 1
Attaching Plates. 1
No Plate Lights 1
Using a Motor Vehicle without Authority 4
No Rear Lights. 3
Parking Violations. 26

Defective Equipment	1
Parking on Crosswalk	1
1-Way Street Violation	1
Defaulted Motor Violations	6
Parking on Sidewalk	1
Defaulted Meter Violations	1
Abandoned Motor Vehicle	1
Passing Obstructed View	2
Fail to Yield Right of Way	1
Fail to Signal Turn	2
Capias	1
Total Court Cases and Arrests	2532
Ambulance Calls	460

REPORT OF THE FIRE CHIEF

To the Honorable Board of Selectmen:

I herewith submit the annual report of the Fire Department for the year 1973.

The number of alarms responded to by this department was 959 for the year 1973, an increase of 211 over last year.

The new 25FW generator authorized at the last Town Meeting has been purchased and installed and is now operational. The possibility of blackouts during the energy crisis makes this an invaluable piece of equipment. The generator has the capability of supplying sufficient power to keep the fire and police stations operational during a power outage.

Our apparatus maintenance, station maintenance, fire alarm maintenance and extension and hose-testing programs are constantly being updated. In these areas we are beginning to show good progress.

Hydrant maintenance and flow testing continued this year. Most hydrants were flow tested and many showed an increase in water flow since the last test. This increase is the result of:

1. The new 3,000,000 storage tank on Summer Hill.
2. The new 16" water mains on Summer Street and Parker Street.
3. The new 12" water main on Great Road and other connections made in water distribution system.

The program of replacing and extending water mains should continue until all areas of the Town have sufficient water supply for fire protection.

Our Fire Prevention Program includes in-service inspections of all mercantile, industrial, and public facilities. During the course of these inspections we have had good cooperation from the people in charge of these areas.

During this gasoline shortage the practice of some to store extra gasoline in improper places, containers, and without proper permits is extremely dangerous. It seems unreasonable that anyone would knowingly expose themselves, their families, and neighbors to this extremely hazardous condition. If you are storing gasoline now, get rid of it, do not place your family and friends in very serious jeopardy.

Once again, we are asking for the addition of four fire fighters at the annual Town Meeting. The request is being made to increase the on-duty manpower. There has been no increase in on-duty manpower since 1968. The number of alarms has almost tripled in this

period of time.

Captain Edward Murphy retired from the Fire Department on November 30, 1973, having reached the mandatory retirement age. Captain Murphy joined the department in 1949 as a call firefighter; he was appointed a permanent fire fighter in 1951, and promoted to Captain in 1970. We can only say "Well Done", Captain Edward Murphy.

In closing, I wish to thank the members of the Maynard Fire Department, other Town Boards and Departments, for their fine cooperation during the past year.

Respectfully submitted,

George F. Whalen, Fire Chief

STATISTICS

Number of Alarms		959
Box Alarms		99
	Automatic Alarm	32
	Building Fire	24
	False Alarm	3
	Mutual Aid	21
	Brush Fire	10
	Rubbish Fire	5
	Bomb Incident	3
	Lost Child	1
Still Alarms		
	Resuscitator	114
	Special Service	124
	Assist Police	76
	Vehicle Fire	22
	Investigation	48
	Flammable Liquid Spill	32
	Vehicle Accident	56
	Furnace Fire	5
	Automatic Alarm	51
	Rubbish Fire	31
	Flammable Liquid Fire	1
	Appliance Fire	22
	Building Fire	32
	False Alarm	1
	Rescue	5
	Lock Out	44
	Medical Emergency	77
	Electrical Problem	15
	Complaint	7
	Brush Fire	32
	Mutual Aid	23
	Downed Wires	27
	Bomb Incident	8
	Scuba Team	7

REPORT OF THE GAS INSPECTOR

To the Honorable Board of Selectmen:

One hundred thirty-three (133) Gas Permits were issued in the year 1973.

Inspections were made on all installations.

The work was most satisfactory.

Respectfully submitted,

John W. Paananen,
Gas Inspector

ANNUAL REPORT OF THE MAYNARD HISTORICAL COMMISSION

To the Honorable Board of Selectmen:

We are pleased herewith to submit the Annual Report of the Maynard Historical Commission for the year ending December 31, 1973.

During 1973 the Commission concerned itself with the following matters:

1. The Commissioners studied Chapter 67 of the Acts of 1973, entitled "AN ACT AUTHORIZING CITIES AND TOWNS TO DESIGNATE CERTAIN ROADS AS SCENIC ROADS AND REGULATING THE IMPROVEMENT THEREOF", which provides that "upon recommendation or request of the planning board, conservation commission, or historical commission of any city or town, such city or town may designate any road in said city or town, other than a numbered route or state highway, as a scenic road" from the viewpoint of its possible application to that portion of Summer Street upon which reconstruction work is to be done.

2. The Commissioners discussed a copy of a letter from Ms. Elizabeth R. Amadon, State Survey Director, Massachusetts Historical Commission, to Mr. J. W. O'Connell, Director, Real Property Division, Public Buildings Service, General Services Administration, regarding the property to be disposed of at the U.S. Army Laboratories in Maynard. This property is not listed in the National Register of Historic Places nor does the Massachusetts Historical Commission have any plans to submit the property to the National Register. The Maynard Commissioners studied both the possible adverse effect future development of this property might have on nearby historic properties and also the possibility of designation of historic sites within the property.

Respectfully submitted,

Ralph L. Sheridan
Chairman

Birger R. Koski
Vice-Chairman

Joseph E. Boothroyd
Secretary

Elizabeth M. Schnair

Winnefred G. Hearon

REPORT OF THE SEALER OF WEIGHTS AND MEASURES

To the Honorable Board of Selectmen:

The annual report of the Sealer of Weights and Measures for the year ending December 31, 1973, is submitted as follows:

The following numbers of scales, weights, meters, and measuring devices were checked, adjusted, and sealed. Charges for the same were collected and turned over to the Town Collector.

6	Scales, 100-5,000 lbs. @ $5.00 each	$ 30.00
31	Scales, under 100 lbs. @ $2.00 each	62.00
3	Scales, under 10 lbs. @ $1.00 each.	3.00
21	Avoirdupois Weights, @ 10¢ each	2.10
16	Metric Weights, @ 10¢ each.	1.60
24	Apothecary Weights, @ 10¢ each.	2.40
65	Gasoline Pumps, @ $2.00 each.	130.00
10	Kerosene-Oil-Grease-Pumps, @ $2.00 each	20.00
8	Yard Sticks, @ 10¢ each	.80
1	Tape, @ 10¢ each.	.10
4	Under 1 Gallon Measures, @ 10¢ each	.40
8	Pump Adjustments, @ 50¢ each.	4.00
		$ 256.40
Collected from Digital for 1970 sealing.		33.00
		$ 289.40

Respectfully submitted,

Alan W. Saunders
Sealer of Weights & Measures

REPORT OF THE BUILDING INSPECTOR

To the Honorable Board of Selectmen:

Herewith is a breakdown of the permits issued in the past year:

Single Houses	11
Duplex Houses	3
Additions & Remodeling - Residential	37
Business	12
Industrial	2
Pools	16
Demolish	4
Total Permits Issued	85

In addition, I have investigated and made reports on three fires, two condemnations and four investigations of complaints under the Housing Administration. Prosecuted one violation of the Building Code at Concord District Court.

I attended two instructional seminars at Holy Cross on the forthcoming State Uniform Building Code, which is to be published in July of 1974. At the present time, it is in the state of promulgation and not much valid information is available.

There are three housing projects being processed and one started, so I anticipate an active year for this department.

May I take this opportunity to thank the various Boards and Committees for their assistance during the past year.

Yours truly,

Forrest W. Nelson

Forrest Nelson
Building Inspector

REPORT OF THE INSPECTOR OF WIRES

To the Honorable Board of Selectmen:

Herewith is presented the report of the Wire Department for the year ending December 31, 1973.

There were one hundred sixty-eight (168) permits issued during this period:

Swimming Pools	6
Apartment Houses	3
Condominium	1
Factory	1
Restaurant	1
Municipal Garage	1
New Homes	22
Service Changes	43
Misc. (Repairs, etc.)	90
Total:	168

The Wire Department wishes to again thank the Board of Selectmen, the Fire Department and the Boston Edison Company for their help and cooperation throughout the year.

Respectfully submitted,

BENJAMIN A. BIGUSIAK
Inspector

VICTOR A. CARUSO
Asst. Inspector

REPORT OF THE BOARD OF ASSESSORS

To the Citizens of Maynard:

The Annual Report of the Board of Assessors for the year ending December 31, 1973 is submitted herewith:

In accordance with the provisions of the General Laws of Massachusetts, Chapter 59, Section 29, all owners of taxable property shall each year, on or before March 1st, submit to the local Assessors a list with the valuation of their taxable property. Notices are posted and forms may be obtained at the Assessors' Office in the Municipal Building.

All requests for abatement or exemption of taxes must be filed on forms which can be obtained at the Assessors' Office. All applications for abatement or exemption of Personal Property Taxes or Real Estate Taxes must be filed on or before October 1st of each year, except for certain Veterans, Widows and Elderly Persons who must file on or before December 15th of each year.

RECAPITULATION OF TAX RATE

Total appropriations to be raised by taxation	$4,003,577.11	
Total appropriations to be taken from available funds	202,290.68	$4,205,867.79
Other amounts to be raised:		
School Lunch Program	14,276.64	
Free Public Libraries	4,855.00	19,131.64
	1973 Estimates	
County Tax	$ 115,939.98	
County Hospital	5,868.04	121,808.02
State Recreation Areas	21,409.11	
Audit of Municipal Accounts	203.04	
State Examination of Retirement System	42.67	
Metropolitan Districts Area Planning	578.39	
Mass. Bay Transportation Authority	67,771.34	
Motor Vehicle Excise Tax Bills	553.60	90,558.75
Overlay of Current Year		164,363.67
Gross Amount to be Raised		4,601,729.87

1973 Estimated Receipts certified by Commissioner on Cherry Sheet	$767,883.24	
Motor Vehicle and Trailer Excise	183,333.94	
Licenses	14,666.67	
Fines	10,000.00	
Special Assessments	2,000.00	
General Government	4,000.00	
Protection of Persons and Property	1,553.34	
Health and Sanitation	6,000.00	
School (local receipts of School Committee)	666.67	
Libraries (local receipts other than State Aid)	800.00	
Public Service Enterprises (such as Water Dept.)	63,333.34	
Cemeteries (other than Trust Funds and Sale of Lots)	6,000.00	
Interest (On Taxes and Assessments)	5,333.34	
TOTAL ESTIMATED RECEIPTS		$1,065,550.54
Overestimates:		
Air Pollution 1972	26.71	
State Parks 1972	2,161.47	
Mass. Bay 1972	117.38	
County Tax 1972	3,208.96	5,514.52
Amounts Voted to be taken from available funds:		
Town Meeting March 5, 13, 14 & 21, 1973		
Parking Meters	10,000.00	
Grave & Lot Fund	740.00	
Cemetery Income	3,962.74	
Water Surplus	94,178.48	
Library Fund	2,427.50	
Sewer Surplus	3,565.30	
		114,874.02
Special Town Meeting	32,083.34	
Revenue Sharing	55,333.34	87,416.68
Free Cash	133,333.33	133,333.33
TOTAL ESTIMATED RECEIPTS AND AVAILABLE FUNDS		$1,406,689.09
NET AMOUNT TO BE RAISED BY TAXATION		$3,195,040.78
Total Valuation		
Personal Property	$3,364,048.00	
Real Estate	47,350,885.00	
	$50,714,933.00	

Total Tax	
Personal Property	$ 211,935.02
Real Estate	2,983,105.76
TOTAL TAXES LEVIES ON PROPERTY	$3,195,040.78

Rate of Taxation $63.00 per Thousand

RECAPITULATION OF COMMITTMENT FOR 1973

Number of Motor Vehicles (1973 Issued in 1973	5615
Number of Motor Vehicles (1972 Issued in 1973)	2415
Total Valuation (1973 Issued in 1973)	$3,932,450.00
Total Valuation (1972 Issued in 1973)	$2,333,660.00
Total Excise Tax (1973 Issued in 1973)	$ 248,354.75
Total Excise Tax (1972 Issued in 1973)	91,036.28

Respectfully submitted,

MAYNARD BOARD OF ASSESSORS

Ralph L. Sheridan, Chairman
Charles W. Nevala
Thomas J. Duggan

TOWN ACCOUNTANT'S REPORT

To the Honorable Board of Selectmen:

Herewith is presented the report of the Accounting Department for the year ending December 31, 1973. The report is made in accordance with the requirements of the State System of Accounting.

The cash balance on December 31, 1973, according to the records in this office, was $1,829,765.53.

The courtesy and cooperation received from the various Town Boards, officials and employees is gratefully appreciated.

Respectfully submitted,

James V. King
Town Accountant

TOWN OF MAYNARD

BALANCE SHEET, DECEMBER 31, 1973

GENERAL ACCOUNTS

Assets		Liabilities and Reserves	
Cash:		State & County Assessments	
General:		State Parks and	
In Bank and Office	1,829,765.53	Reservations - 1973	4,095.76
Advance for Petty		Metropolitan Area Planning - 1973	46.48
Town Collector	50.00	Mass. Bay Transportation - 1973	17.74
School Department	65.00	County Tax - 1973	54,379.78
School Cafeteria	20.00	Deductions	
Accounts Receivable		Blue Cross - Town	24,112.25
Taxes		Blue Cross - Employees	3,262.44
Levy of 1973		Medicare - Employees	95.04
Personal Property	4,910.85	Medicare - Town	1,311.64
Real Estate	145,760.18	Retired Blue Cross - Individuals	224.38
Levy of 1972		Retired Blue Cross - Town	4,821.73
Personal Property	1,150.50	Life Insurance - Town	820.32
Real Estate	52,209.95	Life Insurance - Retired	175.60
Levy of 1971		Guarantee Deposits	
Personal Property	826.51	Construction	150.00
Real Estate	7,069.44	Planning Board	1,200.00
Levy of 1970		Sewer	3,825.00
Personal Property	948.00	Water	6,000.00
Real Estate	962.24		
Levy of 1969		Tailings	
Personal Property	2,465.50	Cashier - Over and Short	10.08
Real Estate	436.25		
Levy of 1968		Agency	
Personal Property	909.45	County Dog Licenses	21.20
Real Estate	902.79		
Levy of 1966		Trust Fund Income	
Real Estate	431.40	Income on Trust Funds	163.69
Levy of 1965		Cemetery Perpetual Care Income	5,266.48
Real Estate	385.60	Premium	1,004.09
Levy of 1964			
Real Estate	421.92	Public Works	
Levy of 1963		Sewer Disposal Plant	12,312.06
Real Estate	75.60		
Levy of 1962		School	
Real Estate	27.00	Public Law - 864	810.30
		Public Law - 874	9,393.78
Motor Vehicle Excise		Title VI B	301.51
Levy of 1973	42,019.48	Title II	41.52
Levy of 1972	19,860.11		

Levy of 1971	16,021.60
Levy of 1970	8,845.08
Levy of 1969	6,942.56
Levy of 1968	5,716.00
Levy of 1966	90.90
Levy of 1965	136.19
Levy of 1964	2.48
Special Assessments	
Sewer	
Unapportioned	8,620.30
Betterment	
Unapportioned	195.50
Sewer	
Added to Taxes	
Levy of 1973	104.00
Levy of 1972	163.00
Levy of 1971	59.00
Levy of 1970	104.95
Levy of 1962	48.00
Street	
Added to Taxes	
Levy of 1973	9.00
Levy of 1972	9.00
Levy of 1970	9.00
Levy of 1963	7.00
Committed Interest	
Added to Taxes	
Levy of 1973	36.24
Levy of 1972	51.06
Levy of 1971	7.08
Levy of 1970	49.74
Levy of 1967	16.68
Levy of 1963	2.52
Levy of 1962	17.28
Special Taxes	
Estate of Deceased Persons	618.00
Tax Title Possessions	
Tax Title	19,808.48
Tax Possessions	432.08
Departmental	
Selectmen	
Business Permits	40.00

Revolving Fund	
School Lunch	16,827.38
Athletics	9,327.83
Appropriation Balance	
All Other	2,939,293.82
Sale of Cemetery Lot	1,132.00
Receipts Reserved for	
Parking Meters	12,779.30
State Aid to Library	3,641.25
County Dog Fund	1,937.99
Premium on Loans	1,064.52
Reserve Fund	
Overlay Surplus	7,204.93
Overlay Reserve for Abatements	
Levy of 1973	137,294.32
Levy of 1972	34,288.61
Levy of 1971	28,159.41
Levy of 1970	30,155.04
Levy of 1969	22,512.75
Levy of 1968	.10
Levy of 1967	5,353.87
Levy of 1965	9,317.06
Levy of 1964	1,183.59
Levy of 1963	287.58
Levy of 1962	8.45
Revenue Reserved until Collected	
Motor Vehicle Excise	99,602.62
Special Assessment	9,509.35
Tax Title	19,808.48
Tax Title Possession	432.08
Special Tax	618.00
Departmental	21,039.42
Water	26,856.45
Sewer	6,649.24
Reserve for Petty Cash Advance	135.00
To be Refunded	
Real Estate - 1967	42.80
Excise Tax - 1967	31.78
Water Lien Added to 1967 Taxes	11.55
Finance Committee Reserve Fund	47,350.77

Teacher's Retirement	1,800.00	Loans Authorized and Unissued	1,898,550.00
Rent	587.50		
Police	200.00	Surplus Revenue	
Fire	108.78	General	284,023.17
Dog Officer	5,533.75	Sewer	6,825.90
Veterans' Benefits	11,102.48	Sale of Land	100,175.00
School	550.66		
Cemetery	1,116.25		
Water			
Rates	15,964.08		
Construction	1,985.00		
Entrance	6,825.00		
Liens Added to Taxes			
Levy of 1973	382.75		
Levy of 1972	1,102.10		
Levy of 1971	255.99		
Levy of 1970	220.47		
Levy of 1969	7.35		
Levy of 1968	53.76		
Levy of 1963	14.50		
Added to Taxes			
Levy of 1967	57.00		
Sewer			
Blocks	265.26		
Entrance	6,300.00		
Connections	83.98		
Estimated Receipts	186,864.92		
Insurance from Retired	6.30		
Revenue	1,597,520.38		
Loans Authorized	1,898,550.00		
	$ 5,917,294.28		$ 5,917,294.28

DEFERRED REVENUE ACCOUNTS

Apportioned Assessment Not Due	
Sewer	5,770.00
Street	301.00
Water	276.00
Suspended Assessments	
Sewer	14,417.70
Water	598.05
	$ 21,362.75

Apportioned Sewer Assessment Revenue	
Due in 1974	1,769.00
Due in 1975	1,569.00
Due in 1976	767.00
Due in 1977	661.00
Due in 1978	417.00
Due in 1979	417.00
Due in 1980	85.00
Due in 1981	85.00
Apportioned Street Assessment Revenue	
Due in 1974	58.00
Due in 1975	58.00
Due in 1976	58.00
Due in 1977	49.00
Due in 1978	49.00
Due in 1979	29.00
Apportioned Water Assessment Revenue	
Due in 1974	118.00
Due in 1975	118.00
Due in 1976	40.00
Suspended Assessment Revenue	
Sewer	14,417.70
Water	598.05
	$ 21,362.75

DEBT ACCOUNT

Net Funded or Fixed Debt		Serial Loans	
Inside Debt Limit	909,000.00	Inside Debt Limit	
Outside Debt Limit	2,478.000.00	General	
		Town Building - Library	120,000.00
		Police - Fire Station	5,000.00
		Sewer	704,000.00
		Public Domain	80,000.00
		Outside Debt Limit	
		General	
		School	1,315,000.00
		Water	1,163,000.00
	$ 3,387,000.00		$ 3,387,000.00

TRUST AND INVESTMENT ACCOUNTS

Trust and Investment Funds		In Custody of Treasurer	
Cash and Securities in		Rafferty Watering Trough	681.06
Custody of Treasurer	231,748.06	Maynard Soldiers' Fund	94.38
		School Fund	
		Thomas Gramo Fund	5,918.21
		Evelyn Sawutz Fund	2,000.00
		Cemetery Fund	
		Perpetual Care	94,125.00
		Invested Income	1,302.69
		Invested Funds	
		Post War Rehabilitation	1,646.86
		Stabilization	120,453.40
		Conservation	5,526.46
	$ 231,748.06		$ 231,748.06

FEDERAL REVENUE SHARING

Cash	313,016.23	Public Law 95-512	308,844.00
Less: Funds Author-		Public Law 95-512 Income	4,172.23
ized to be Trans-			313,016.23
ferred (Fire Salaries)	83,000.00	Less: Funds Authorized	
		and not Transferred	
		(Fire Salaries)	83,000.00
	$ 230,016.23		$ 230,016.23

RETIREMENT SYSTEM ACCOUNTS

Cash	$ 43,165.18	
Savings Banks	103,500.00	
Cooperative Banks	49,760.00	
Investment Bonds	293,714.17	
Bank Stock	47,204.74	
Accrued Interest	5,779.09	
Military Credit Due from Town	29.24	
Annuity Saving Fund		352,247.71
Annuity Reserve Fund		102,821.97
Pension Fund		86,017.67
Expense Fund		131.93
Military Service Credit		1,933.14
	543,152.42	543,152.42

REPORT OF THE BOARD OF RETIREMENT

To the Members of the Maynard Contributory Retirement System:

The Maynard Board of Retirement submits herewith the annual report of the Retirement System.

Seven (7) new members have been added during the year 1973, three (3) members retired, and seven (7) members withdrew from the system.

A statement has been mailed to each member giving his or her credit as of December 31, 1973.

JOHN H. MacDONALD
P. LEONARD WALDRON
JAMES V. KING

Maynard Retirement Board

DETAILED RECEIPTS AND EXPENDITURES FOR THE YEAR ENDING DECEMBER 31, 1973

Receipts

Town Appropriation	$115,000.00	
Member Deposits	45,140.74	
Interest on Investments	27,001.41	
Cash on Hand January 1, 1973	10,953.67	
		$198,095.82

Expenditures

Pensions	$ 97,240.61	
Investments	49,560.35	
Accrued Interest on Investments	916.00	
Expenses	130.42	
Deposits Withdrawn	5,726.50	
Payments to Other Systems	1,356.76	
Cash on Hand December 31, 1973	43,165.18	
		$198,095.82

Balance Sheet, December 31, 1973

Cash	43,165.18	
Savings Banks	103,500.00	
Cooperative Banks	49,760.00	
Investment Bonds	293,714.17	
Bank Stock	47,204.74	
Accrued Interest	5,779.09	
Military Service Credit Due from Town	29.24	
Annuity Saving Fund		352,247.71
Annuity Reserve Fund		102,821.97
Pension Fund		86,017.67
Expense Fund		131.93
Military Service Credit		1,933.14
	543,152.42	543,152.42

CIVIL DEFENSE ANNUAL TOWN REPORT

The following is the report of the Civil Defense Agency for the period ending December 31, 1973.

This year we have been able to up-date our communication system by purchasing new equipment and repairing some old units. We now have up-to-date base stations, monitoring equipment plus portable and mobile units.

The Auxiliary Police are receiving some very much-needed training from the Maynard Police Department for which we are very grateful.

Your Civil Defense Agency will continue to be available for all emergencies or disasters plus whenever we are asked to be of assistance for Town of Maynard activities.

The Civil Defense Agency wishes to thank the Board of Selectmen the Police and Fire Departments and all Town of Maynard officials for their continued cooperation during the year of 1973.

Respectfully submitted,

Donald A. MacGlashing
Director

REPORT OF THE CONSERVATION COMMISSION

In accordance with Chapter I, Section 5, of the By-laws of the Town of Maynard, Massachusetts, the Maynard Conservation Commission hereby submits the annual report for 1973:

The Maynard Conservation Commission held regular and special meetings throughout 1973. Three major types of activities occupied the Commission's attention this year.

1. Land purchase. The Town Meeting voted money to be used by the Commission for land purchases. The Commission has begun working on the purchase of two parcels: one adjacent to Vose Pond, and one adjoining the Quirk Well site.

a. Vose Pond. This site was recommended in the Open Space Plan as one of the best recreation areas in the Town. The negotiations are necessarily slow because the land is owned by a private association and any sale must be approved by a vote of the membership.

b. Land belonging to Mr. and Mrs. Cassella. This area was offered to the Town by the owners. Although not a prime recreation area, the land is of value for the protection of water resources and as a secondary recreation area.

Neither of these purchases will be concluded without approval of the Town Meeting.

We would like to encourage interested citizens to call our attention to parcels of land in the Town that are available and are suitable for conservation purposes, particularly areas mentioned in the Open Space Plan. We hope that the study to be conducted for the Board of Assessors will produce a useful listing of owners and areas, but the aid of citizens in calling our attention to "opportunities" will still be necessary.

2. U. S. Government land. Late in the year, the Federal Government announced that approximately 100 acres of land within Maynard will be released to State and local agencies. The Commission participated actively in planning Maynard's proposal for this land. There are many factors involved, not only the various needs of Maynard and its people, but the requirements of the three Federal agencies involved and the intentions of other potential users at the State level.

3. Wetlands Protection Act. The revision of Chapter 131, Section 40 of the General Laws placed much more responsibility on the Commission for wetlands protection than was previously the case. The Commission considered over forty projects that appear to come under the provisions of this Act. Many of these cases have still

not been disposed of. Some agricultural exemptions have been granted, work has stopped on some projects, some have been determined not to come under the Act and one Order of Conditions has been issued. With the change of membership this summer, the Commission paused in this work to give the new members a chance to become familiar with the law and the various projects.

The change in this law forced the Commission to develop principles and interpretations as questions came up. We wish to express our appreciation to Mr. Luker, the Town Counsel, for his assistance in this area.

The Commission also provided assistance and consultation to the Board of Selectmen, Recreation Commission, Board of Health, Planning Board, Department of Public Works, and School Building Committee. A playground and nature study area on the Reed property, across Summer Street from the Junior High School, was completed this summer using funds appropriated at the annual Town Meeting. The result is very satisfactory, and the School is presently using this area. The Maynard Open Space Plan was published and submitted to State agencies as a first step toward obtaining matching funds for land acquisition.

This was a busy year for the Commission, but the results of most of our activities will not be known until 1974 or later. As our activities expand, their impact on Maynard's future grows. It is more important than ever before that the people of Maynard give us their advice and assistance.

Respectfully submitted,

Harry Chapell, Chairman	*Gordon Johnson
Eric Peabody, Secretary	Eleanor Rothman
Walter Carbone, Treasurer	*Ellen Shaw
John Field	*Resigned during 1973

MAYNARD CONSERVATION COMMISSION

REPORT OF THE MAYNARD SANITARY LANDFILL COMMITTEE

In the past year, the Maynard Sanitary Landfill Committee has been working with the Public Works to find different methods to dispose of the Town's rubbish.

The Maynard Sanitary Landfill Committee has also started the Recycling Center at the present landfill. To date, we have removed from the Landfill over 200 tons of wastepaper, cans, and glass, and the Town has received over $700.00 from the recycling of these items.

Your cooperation is necessary to help keep this recycling program going.

Sincerely,

THE MAYNARD SANITARY LANDFILL COMMITTI

James J. Allan, President
Stanley A. Trakimas, Vice President
Fred C. Haefner, Treasurer
Arthur C. Filz, Secretary

REPORT OF THE LIBRARY TRUSTEES

To the Citizens of Maynard:

The Trustees of the Maynard Public Library are pleased to submit herewith their Annual Report for the year ending December 31, 1973.

The same three Trustees have served in 1973 as in 1972. At a re-organizational meeting, Mr. Joseph E. Boothroyd was elected Chairman; Mr. Douglas L. Miller, Secretary, and Mr. George J. Lemire, third member.

During the year, the Trustees have held regular monthly meetings with the exceptions of July and August. Several special meetings were held whenever the need warranted them.

Throughout the year, the Maynard Public Library has operated very smoothly with the aid of Mrs. Shirley D. Parks, Librarian, and her very competent staff. After several months, Mrs. Parks expressed her desire to be returned to her former position of Assistant Librarian, as soon as a permanent Librarian could be hired. After an extensive search and several candidate interviews, the Trustees hired Mrs. Pearl W. Sprigg as Librarian, effective November 5, 1973, and Mrs. Parks was returned to her former position of Assistant Librarian. At this point, we, the Trustees, wish to express our most sincere thanks and appreciation to Mrs. Parks, former Acting Librarian for her loyalty to the Library and its patrons during the interim period.

Our new Librarian, Mrs. Pearl W. Sprigg, joins the staff as a highly qualified and dedicated professional, who has shown a very active concern to serve the Library and its patrons. She presently holds a Master's Degree in Library Science and meets all the State requirements for a Head Librarian. Her background contains experience as a Librarian and also missionary work. Our Library will benefit two-fold: in Mrs. Sprigg's experience, dedication and high ability; and in State Aid.

On September 17, 1973, Miss Debra Regan, a member of our staff, was elevated to the position of Circulation Librarian. Miss Regan holds a Bachelor's Degree and plans to pursue further courses in Library Science. In the past, Miss Regan has proved to be a great value in setting up original displays, aiding in special programs, and in carrying out her regular library duties.

We, the Trustees, feel that a library should not only be a storehouse of books, periodicals, papers, and other literary materials, but also a center for multi-media services for you, the citizens, our patrons.

Since multi-service is of such great importance, the Trustees have retained many of the popular services and programs.

The photocopy machine has proved to be a great value and convenience to the Library and its patrons. This machine can be used to copy writing or pictures in books, magazines, and papers. The service costs the patron only ten (10¢) per copy.

Another big hit with the younger set is the Library's Story Hour. This program not only introduces children to the vast world of education, but also shows them that the Library can be a "fun place" to learn and grow intellectually.

Our mini-mobile has continued to serve the senior citizens at Powdermill Circle. This service brings the most popular and requested books "right to the door". The senior citizens have expressed their thanks and appreciation many times during the past year. Our Library is more than glad to be able to provide this service for the senior citizens.

At this point, the Trustees would also like to inform the patrons that the Eastern Regional Bookmobile is back in operation and makes regular "runs" to the Library.

In addition to the Library's ever-growing book collection, the record and film collection has also been expanded during the year.

To keep up with the best sellers, the Library is again subscribing to the McNaughton book service. This service provides the latest, most popular books each month at a very reasonable rental fee. As demand for a book lessens, a new one is substituted.

Several special social events have also been held throughout the past year. Halloween and Christmas parties were held for the younger set, and a Kaleva Night program was held for our Finnish patrons. These, and other events during the year, all met with the greatest of success.

In closing this report, the Trustees would once again like to express their sincerest thanks and appreciation to the Library staff, its aids and volunteers, and to YOU, the citizens of Maynard.

Respectfully submitted,

Joseph E. Boothroyd
Chairman

Douglas L. Miller
Secretary

George J. Lemire
Third Member

THE ANNUAL REPORT OF THE LIBRARIAN

The main purpose of a public library is to serve the information and recreation needs of the public in as many ways as is possible with the limited funds available. We try to accommodate all age levels, from story hours for the preschoolers to the mini-mobile for the older folk. For those coming to the library to work on projects we provide assistance in finding materials needed. If we do not have the desired information we try to obtain it from another library through the interlibrary loan service. We also have monthly visits from the Regional Bookmobile from North Reading, which enables us to supplement our own purchases with both new and old fiction and non-fiction.

In February a very successful Kalavala Day Celebration was held. Color slides were shown by Mr. Henry Salmela of his recent trip to Finland. A collection of Finnish articles was also on display.

Story Hour for the four and five-year-olds continue to be a most popular introduction to the library. Over fifty children participated this year. The storyteller is Mrs. Barbara Hill. Again, we extend our thanks to the Girl Scout Troops who continue to supply these children with name tags.

Another continuing service to the public is the bi-weekly trip of the mini-mobile to the Maynard Housing on Powder Mill Circle with our selection of books to be borrowed by those living there.

We continue to have classroom visits from all of the elementary schools. Some classes come on a regular schedule and learn the various ways to use the library. Other groups just make an occasional visit. The Community Affairs Class from Maynard High School continues to send students to the library in order that they may learn the functions of a library.

A summer library club for youngsters in grades one through six was held for four weeks. Miss Debra Regan was in charge and selected Ecology as the theme for the program.

Again this year the library was gaily decorated at Christmas with decorations made by the Bluebirds and Campfire Girls.

Mrs. Pearl Sprigg of Fitchburg, who has a master's degree in library science from Drexel University, was appointed to the position of Librarian-in-charge by the Board of Trustees and began her duties on November 5, 1973.

Many gift books were given in memory of loved ones. Books were given by the following people:

Mr. and Mrs. Albert Alexanian
Mrs. Gertrude Bakun
Mrs. Charles Bigelow
Howard E. Boeske, Jr.
Mr. and Mrs. Arthur Brooks
Eddie Cantino
Coolidge School Students
Mrs. Walter Croft
Mrs. Bella Dodd

Mrs. Frances Dorenbaum
Mrs. Elizabeth Duggan
Emerson Jr. High Sunshine Fund
Mr. and Mrs. Paul Foley
Mr. and Mrs. Matthew Fouratt
Gus Grissom Chapter of Demolay
The Hansen Family
Mr. and Mrs. Donald Hatch
Mrs. John J. Johnson
Mrs. Joan Hilton
Mr. and Mrs. Joseph Kulevich
Mrs. Alice Larkin

Mrs. Genevieve Lynch
Helen Marsden
Dorothy Marsden
Maynard High School - Class of 1930
Maynard High School - Class of 1933
Maynard Girl Scouts
Maynard Women's Club
Mr. and Mrs. John McGuire
Merwin Memorial Free Clinic for Animals
Mr. and Mrs. Spencer Murphy
Mr. and Mrs. Robert Murray
Mrs. Myrna Palmer
Mrs. Mary Powers
Mrs. Lil Nelson
Mr. and Mrs. Louis Primiano
Mrs. Frank Sheridan
Miss Katherine Sheridan
Cathy Waluck
Mrs. Samuel Wade
Mr. and Mrs. David Watters
Mr. and Mrs. Allen Webster
Miss Irene Wood

Books were given in memory of:

Steven B. Alexanian
Will Dodd
Annie Duggan
Wilho Frigard
Sirkka French
Martin Gruber
John J. Johnson
Harry W. Keay
John Kivenen
Jessica Robin Leach
Irving Manning
Theresa Morrill
Arthur Price
Frank Sheridan
James Sweeney
Mrs. Grace Van Son
Samuel Wade

Statistics for 1973

Books added	907	
Books discarded	418	
Book inventory Dec. 31, 1973		19,454
Fine collected in 1973		$ 839.87
Payment for lost cards		28.20
Payment for lost and damaged books		33.05
Total		$ 901.12

Present staff:

Pearl W. Sprigg, Librarian in charge
Debra Regan, Circulation Librarian
Janice Loring, Clerk-Typist
Pamela Haynes, Page
Barbara Hill, Storyteller

Respectfully submitted,

Pearl W. Sprigg
Librarian in charge

REPORT OF THE PUBLIC WORKS COMMISSIONERS

To the Citizens of Maynard:

Herewith is presented the Report of the Public Works for the year ending December 31, 1973.

Although there was no actual Chapter 90 Construction this year funds have been and will continue to be set aside for the next four or five years to do a sizable section of Chapter 90 Construction on Summer Street.

The construction of new sewer mains on Parker Street and North Street have been completed, along with a new force main on Old Marlboro Road. The first phase of a new gravity sewer line has been completed from the sewerage treatment plant, along Concord Street to Brooks Street. The second phase is now under construction on Brooks Street and should be finished sometime this spring.

The State and Federal government has approved the final plans for improvements to our sewerage treatment plant and the bids have been opened and awarded. Construction should be underway very soon. Incidentally, the Town's share of this $1,750,000 facility will only be ten percent, with the State and Federal governments paying ninety percent.

Our water situation continues to be in a good state and should be much better in the near future. We are pumping close to a million gallons a day from the Quirk wells, and this gives us a chance to shut down the pumps at White's Pond two days a week. This alleviates the strain there and helps in the recovery of the pond.

In closing we wish to thank all Town Offices and Boards, the Superintendent and all employees of the Public Works Department for their kind cooperation during the past year.

Respectfully submitted,

MICHAEL BARILONE, Chairman

JOHN J. TOBIN, Secretary

JOHN F. TOMYL

REPORT OF THE
SUPERINTENDENT OF PUBLIC WORKS

To the Commissioners of Public Works:

Herewith is submitted the Annual Report of the Superintendent of Public Works for the year ending December 31, 1973, which includes Highway, Water, Sewer, Cemetery, Parks, Parking Areas, Trees and Sanitary Landfill.

HIGHWAY DIVISION

Streets treated with Asphalt Oil:

Beacon Street	625'00	Thomas Street	250'00
Charles Street	772'00	Wood Lane	828'00
Arthur Street	1184'00	Harriman Ct.	263'00
Martin Street	205'00	Brooks Street	1185'00
Marlboro St.	610'00	Elmwood Street	647'00
		Ethelyn Circle	660'00

Streets treated with Type I Bituminous Mix:

Parker Street
North Street
Marlboro Street
Summer Hill Road

34 catch basins raised 19 sewer manholes raised

Parker Street - 30 castings raised
Summer Hill Road - 9 castings raised
North Street - 6 castings raised
Marlboro Street - 8 castings raised

Culverts:

Culvert and pipe replaced on Walcott Street
Culvert and pipe replaced on Summer Street
Culvert and pipe replaced on Great Road

Header Stakes - placed at usual locations

Traffic, Street Signs and Parking Meters:

32 damaged meters replaced
43 new traffic signs erected
47 damaged and replaced

CHAPTER 90 MAINTENANCE

Due to so much water and sewer construction this year, Chapter 90 maintenance was held off, because of the fact we didn't want to resurface the roads and then have the contractors dig them up shortly after.

SIDEWALKS

An area of concrete sidewalk was replaced on Parker Street and Powdermill Road. A section of bituminous sidewalk was constructed on Thompson Street.

Many areas of concrete sidewalk are in disrepair in the downtown and New Village sections of Town and should be replaced over a period of a few years.

SNOW REMOVAL

All streets were salted and sanded, snow picked up in the business areas, also narrow streets and all main hill sections. All churches and funeral parlors were cleared of snow and thoroughly sanded. One hundred and twenty-five sand barrels were placed throughout the Town, particularly in the hilly areas and important intersections. We get more and more calls for the placement of sand barrels and as much as I would like to, we cannot place them at everybody's driveway. Barrels are getting scarce and very costly.

RUBBISH

Rubbish picked up weekly at all schools and municipal buildings.

MAINTENANCE

Crass was cut along roadsides, debris and trash cleaned up and all pot holes repaired.

DRAINS AND BROOKS

600 plus catch basins cleaned of sand. Pipe lines cleared of roots and other obstructions. Arrows painted on road surfaces so that catch basins can be more readily located during the winter snows. All brooks and catch basins cleared of debris during heavy rains.

STREET AND SIDEWALK SWEEPING

All town streets swept during the spring months of the heavy winter sanding. All sidewalks throughout the town were swept.

We have purchased a sidewalk sweeper, and this enables us to do a faster and more efficient job.

CEMETERY DIVISION

G. I. Markers	3
Grave Openings	54
Foundations	10
Liners Installed	13
Markers Set	21
Sunken Graves Filled	17

Grass cutting and shrubbery trimming was programmed throughout the year. Tons of leaves were raked up and trucked to the Sanitary Landfill.

Vandalism was kept to a bare minimum and again I want to commend the young people of Maynard.

I am sure that those of you who have had occasion to visit Glenwood Cemetery during the past year, both walking and driving were well pleased with the hard topped roadways.

We had intended to have a regular program of this type of work until all the avenues had been resurfaced. Unfortunately, this article was voted down at the 1972 Annual Town Meeting. I have once more placed an article on the warrant to be voted on at the Annual Town Meeting for 1973 to continue this program.

I strongly recommend the purchase of two power lock mowers and an industrial vacuum cleaner to speed the pickup of leaves.

The work has more than doubled in the cemetery over the past few years, and the need of another man is great.

WATER DIVISION

Water Pumping Record

	1962 Gals.	1972 Gals.	1973 Gals.	
January	18,055,000	18,780,000	17,260,000	
February	16,140,000	17,882,000	15,450,000	
March	17,910,000	25,270,000	18,440,000	
April	16,840,000	21,432,000	19,620,000	
May	17,630,000	23,590,000	20,978,000	
June	20,010,000	26,842,000	18,450,000	
July	20,770,000	20,130,000	16,872,000	
August	22,702,000	21,200,000	19,680,000	
September	22,210,000	17,230,000	16,000,000	
October	20,610,000	21,850,000	12,150,000	
November	18,317,000	19,980,000	10,160,000	
December	19,396,000	23,400,000	15,000,000	
	230,590,000	257,586,000	200,060,000	White Pond
		175,000,000	273,000,000	Quirk Well
		432,586,000	473,060,000	

Average daily consumption	664,000	1,213,140	1,296,000

Hydrants

Broken hydrants replaced	12	Hydrants tested: All hydrants	
Broken hydrants repaired	17	were tested by Fire Department	

Water Meters

Meters replace	149	New services	23

Water Services

Water Relays	41	Water Service Leaks	29
New Services	23	Gate Boxes Raised	31
Water Main Leaks	31		

SEWER DIVISION

Sewer Pumping Record

	1962	1972	1973
January	15,672,800	24,000,000	24,800,000
February	11,045,300	23,953,000	22,400,000
March	18,972,500	33,805,000	35,000,000
April	17,948,700	30,469,000	33,500,000
May	16,688,100	32,206,000	31,100,000
June	15,495,700	30,038,000	32,500,000
July	13,771,900	24,095,000	28,600,000
August	15,378,500	39,503,000	38,800,000
September	13,228,700	85,570,000	41,045,000
October	18,036,000	118,500,000	31,760,000
November	14,874,000	97,400,000	36,340,000
December	14,090,000	35,000,000	42,185,000
	185,202,200	574,539,000	398,030,000

Sewer Services

New Sewer Services	23	Sewer Manholes Raised	33
Main Sewer Blocks	30	Cleaning Sewer Mains	19000'00
Sewer Service Relays	2	Sewer Blocks	46

SANITARY LANDFILL

It is doubtful that we can possibly squeeze more than one more year out of the Sanitary Landfill area. The State Department of Public Health is going to force us to seek better methods of rubbish disposal. Much money will have to be spent on the present

area before we vacate it. The State ordered us to dig all the debris from the water hole and seal it with clay. Now we must fill the pond with clean gravel. Then we must slope the embankments and cover the whole area with clean fill. Estimated cost $20,000 to $25,000. Rubbish disposal is going to be a very costly project for years to come.

TREE DIVISION
TREES, PARKS AND INSECT PEST CONTROL

John A. Crowe Park was mowed regularly and the baseball and softball diamonds kept in as good condition as possible. The demand for playing time on these fields is tremendous. They are in use from early April until late November, day and night for baseball, softball, football, carnivals and many other events.

The Town positively needs more playing fields.

Public shade trees were trimmed and dead trees were taken down. Many of our fine old Elm and Maple trees had to be removed because of disease.

Poison Ivy was kept under control by constant spraying. Insect pest control only got limited control, due to the lack of the proper equipment.

Memorial Park was kept in excellent condition, with regular mowing and trimming. Fresh flowers are planted every spring and this certainly enhances the area. The benches were repaired and painted and set in strategious locations for both the bird and girl watchers.

In conclusion, I wish to thank the Commissioners of Public Works, employees and all other town offices for their cooperation.

Respectfully submitted,

KEVIN T. SPRATT
Superintendent

REPORT OF THE PERSONNEL BOARD

During the year 1973, the Personnel Board convened twenty-seven (27) official times in which a legal quorum was present to transact such business that may legally come before this Board. Also, various members went on research and fact-finding trips.

During 1973 the Personnel Board experienced some turnover in membership, and for the most part, operated shorthanded.

During the year, all job descriptions were reviewed and upgraded.

The Personnel Board wishes to express their sincere appreciation to all Town Boards and Town Officials for their cooperation and interest in the activities of this Board.

Respectfully submitted,

Charles Garlisi
Chairman

Ronald Cassidy
Secretary

Forest Shaw

John Duffy

Carol Justus

REPORT OF THE INSURANCE COMMITTEE

The Insurance Committee met nine times during 1973.

The Committee finds it more difficult every year to keep the cost of insurance down due to increase in wages, a rise in insurance premiums and the advent of new types of insurance to cover various Town employees against different types of liability at a time when people are more apt to go to lawsuits.

The Committee would also like to thank Mr. James King and Mr. Albert Hodges for the assistance rendered the Committee during the past year.

Respectfully submitted,

R. Tompkins, Chairman

R. Dionne

E. Duggan

J. Piantidosi

REPORT OF THE BOARD OF HEALTH

To the Honorable Board of Selectmen:

The Board of Health herewith submits its report for the fiscal year ending December 31, 1973.

In February, this Department lost a beloved member and friend when Irving H. Manning passed away. Irv was a long-time member of this Board, and under his direction the Board of Health became very progressive in all aspects of health care. He is missed by those of us who worked with him.

Mr. A. Jackson Haines serves as Chairman, John Colombo, Secretary, and S. David Wade as third member.

A three-year garbage contract was awarded to Peter Scesny of Stow.

By vote of the members, signs were posted in stores and public places which states "No Bare Feet Allowed", and also "No Animals Allowed Except Seeing Eye Dogs". This is under Chapters 111 and 94 of the General Laws respectively.

The following licenses and permits were issued:

38	Food Service Permits
38	Store Milk Licenses
8	Vehicle Milk Licenses
11	Retail Food Certificates
2	Ice Cream Licenses
3	Mobile Food Permits
1	Masseuse License
1	Motel License
133	Plumbing Permits
3	Septic System Permits

In August, we adopted rules and regulations for Massage and Vapor Bath Parlors. These were published in the local paper and are on file in the Town Clerk's Office and the Board of Health Office.

The annual rabies vaccination clinic was held on Saturday, May 5th at the Town Garage. A two-year vaccine was used and 193 dogs were inoculated. Again this year the clinic was under the direction of Dr. Kennerson.

Two flu clinics were held this year for Senior Citizens. They were held on November 8 and December 6 and were conducted by Dr. Rowse and our Public Health Nurses. This year it was necessary to have two inoculations because there are two different flu strains.

There were 140 people who took advantage of these clinics and it is hoped that it will become a yearly service.

Our Well-Child Conferences are progressing satisfactorily. They are held in our office once a month, and we have been taking care of approximately 20 children each month.

We were instrumental in meeting with other local Boards of Health on an informal basis at a dinner meeting at Russo's Restaurant in October. It was very satisfactory in discussing mutual problems and how to solve them. Another meeting is planned for January.

There were several serious problems brought to our attention this year involving overflowing cesspools and other drainage problems. This necessitated getting outside help and consultation in order to solve the problems.

We have also been very active in trying to get old and unsightly buildings either repaired, boarded up, or torn down to reduce the health hazards which this type of building creates.

Walter Sokolowski has reported he has disposed of 18 dogs and 21 cats this year.

It has been necessary for us to call on other Town Boards several times this year. Each time we have received cooperation, especially the Public Works Department. We thank them all.

Respectfully submitted,

A. Jackson Haines, Chairman
John Colombo, Secretary
S. David Wade

REPORT OF THE SANITARIAN

Board of Health
Maynard, Mass.

Gentlemen:

This year we have experienced much improvement in the upgrading of food handling establishments. There were two new establishments constructed and several others that did extensive renovation.

Procedures for washing and sanitizing eating and drinking utensils have improved to the point that only two and one-half percent were over the State standards.

Milk and cream samples were again taken at random and examined for conformance of State standards.

Much time was spent with the State health department removing recalled merchandise from display shelves which posed a threat to the citizens of the Town.

I want particularly to thank your Board for its cooperation in following up recommendations for notices and hearings. The inspection program is much more effective with this type of cooperation.

Very truly yours,

Robert W. Rimbach, R.S.
Sanitarian

MAYNARD PUBLIC HEALTH NURSING SERVICE

Annual Report 1973

The Maynard Public Health Nursing Service provides part-time nursing service in the home providing the patient an opportunity to function at his optimum level of health, within his particular disease category, age level, and home environment.

The staff works to achieve this purpose through casefinding:

Well Child Conference
School Health Program

Preventive Services: Immunization Programs
Communicable Disease
Tuberculosis Program

Direct Service: Carries out nursing skills contributing to treatment and rehabilitation.

Teaching and Supervision of: family members or home health aides to provide service.

Health teaching in the schools.

Follow-up: post-operative patients, chronic disease patients, high-risk groups as premature infants, and tuberculosis patients.

Disease Category	
Arthritis	155
Bloody Dyscrasia	125
Cancer	35
Cerebral Vascular Accident	249
Cerebral Vascular Disease	89
Diabetes	70
Health Promotion	395
Injuries	68
Maternal and Child Health	11
Mental Illness	25
Mental Retardation	1
Non-communicable	211
Other Chronic	155
Other Communicablle	1
	1590
Not Home - Not Found	127
	1717

Age Category	
Under 28 days	24
28 days to 1 year	25
1 year to 4 years	118
5 years to 19 years	33
20 years	10
21 years to 44 years	215
45 years to 64 years	195
65 years and over	970
	1590
Not Home - Not Found	127
	1717

Total Visits:	
Nursing	1717
Physical Therapy	26
Medical Social Work	10
Home Health Aides	37

Well Child Conference Children Attended	10
Clinics:	
Influenza Vaccine for Elderly	296 Inj.
St. Bridget's School	25 Visits

REPORT OF INSPECTOR OF ANIMALS

To the Honorable Board of Selectmen:

As Animal Inspector I hereby submit my report for the year ending December 31, 1973.

Six (6) ponies, six (6) horses, two (2) beef cattle, and ten (10) barns.

All animals were found to be free from contagious diseases. All barns were neat and clean.

Respectfully submitted,

Peter D. Scesny,
Animal Inspector

REPORT OF DOG OFFICER

To the Honorable Board of Selectmen:

I hereby submit my report as Dog Officer for the year ending December 31, 1973.

Unlicensed dogs picked up	35
Found dogs	4
Dogs reported lost	27
Unclaimed dogs to new homes	16
Dogs killed by car	18
Dog complaints	92
Violations of dog by-laws	6
Dog bites	19

At this time I wish to thank the Chief of Police and his officers for their assistance.

Respectfully submitted,

Peter D. Scesny,
Dog Officer

REPORT OF THE INSPECTOR OF PLUMBING

December 10, 1973

Board of Health
Maynard
Mass.

Gentlemen:

As of today there has been 133 plumbing permits issued and 3 permits for septic tank installations.

I have made rough inspections on all work that has been started and final inspections on completed work.

I have found most of the workmen to be very cooperative.

Respectfully submitted,

Warren E. Bemis
Plumbing Inspector

MOSQUITO CONTROL IN MAYNARD IN 1973
EAST MIDDLESEX MOSQUITO CONTROL PROJECT

It was intended to conduct a full program of mosquito control work including drainage and spraying in Maynard in 1973. The pre-season dusting was accomplished in January and February, and a limited amount of ditch cleaning in March. It was quite rainy during the early part of the mosquito breeding season, and the Project had to do much more aerosol spraying by truck and by helicopter. The truck aerosol generator was operated ten times beginning May 16th and ending September 6th. The helicopter with aerosol generators was used seven times beginning May 30th and ending September 4th. Catch basin spraying was limited to one treatment in July. Drainage work planned for the fall season had to be curtailed for lack of funds.

The office received thirty-three mosquito complaints in 1973, nineteen less than in 1972. However, it is generally conceded that there was much greater mosquito abundance this year in spite of all the spray effort. The State Health Department included Maynard in the emergency spraying program in mid-September. There was no further mosquito problem after that.

FINANCIAL STATEMENT

Balance on December 31, 1972	$ 2,311.07
Appropriation for 1973 received July 7, 1973	5,500.00

Expenditures in 1973:

Labor	2,646.88
Insecticide	1,166.68
Helicopter Service	828.49
Insurance	760.48
Utilities	103.82
Rent	307.34
Office & Administrative	818.02
Fd. Oper. & Super.	907.34
Vehicle Replacement	172.88
Other Services	29.70
Credits	(5.08)
Net	$ 7,736.55

Balance on December 29, 1973 $ 74.52

The East Middlesex Mosquito Control Commission has requested an appropriation of $5,500.00 for July 1974 to June 1975.

REPORT OF THE PLANNING BOARD

To the Citizens of the Town of Maynard:

We hereby present the Planning Board Report for the year 1973.

SUBDIVISION CONTROL

The Planning Board had two new Subdivision Plans presented for the year 1973. As of this time neither have been approved. During the year there were two public hearings held to change Rules & Regulations relating to the subdivision of land.

FUTURE PLANS

The Planning Board has been working with the Department of Community Affairs to study the Downtown Business Area and traffic patterns. The Department of Community Affairs has also been working with the Board on the 100 acres of government land that is going to be returned to the Town of Maynard. We, as a Board, are very concerned about traffic patterns and their effect on residential areas.

The Planning Board would like to thank the Citizens who attended our hearings and expressed their concerns. This participation makes for a much better understanding and improvement for the Town of Maynard. We would also like to thank the Board of Selectmen, Board of Public Works, Conservation Commission, Board of Health and the Building Inspector who helped us in making our decisions.

Respectfully submitted,

George B. Shaw, Chairman
James F. Coleman, Secretary
Helen E. Hatch
James T. Hanson
Thomas J. Schuler

REPORT OF THE RECREATION COMMISSION

The Maynard Recreation Commission Hereby Submits the Following Report for 1973:

Nineteen hundred and seventy-three marked the sixth year that a summer recreation program was offered to the youngsters of Maynard. At the Roosevelt, Coolidge, Green Meadow and Crowe Park Playgrounds, a daily supervised recreation playground program was held. The Crowe Park recreation area was used for boys and girls in grades seven through twelve. The Roosevelt, Coolidge and Green Meadow Playgrounds were used for youngsters in grades one through six.

Popular activities at Crowe Park included archery, tennis lessons, horseshoes, flag football, ping pong, street hockey, baseball, softball, lawn darts, paddle tetherball, croquet, badminton, basketball, and one-on-one basketball contests. Tournaments were held and trophies awarded to all the tournament winners.

The Roosevelt, Coolidge and Green Meadow Playgrounds held weekly special event days where youngsters came dressed in costumes and the winners received ribbons and certificates. Youngsters at all four playgrounds were given the opportunity to make articles during arts and crafts, a very popular portion of the program.

Captain McKenna along with other members of the Maynard Fire Department put on a special demonstration at the Green Meadow Playground on home fire safety during Safety Week, a special activity at Green Meadow. Maynard Engine II was on hand to the delight of all the youngsters. The instructors and youngsters from the Coolidge Playground spent a most enjoyable morning this summer when they were given a guided tour of the Maynard Fire and Police Station.

Other special activities this summer included a movie day at Saint Bridget's School Hall, which was attended by children from all the playgrounds.

On July 5th a group of Maynard youngsters took a field trip to Walex Recreation Center in Waltham, Massachusetts where they enjoyed playing miniature golf, bowling and roller skating.

On July 24th about three hundred youngsters from all the playgrounds enjoyed the annual field trip to Whalom Park in Lunenburg, Massachusetts.

The youngsters from Roosevelt, Coolidge and Green Meadow Playgrounds on July 26th made a field trip to the Sudbury Skating Club in Sudbury, Massachusetts where they enjoyed an hour of free ice skating provided by the Skating Club.

The youngsters from Crowe Park on July 30th enjoyed their annual field trip to Hopkinton State Park in Hopkinton, Massachusetts where they swam and played various games.

This summer, due to the increased interest in the sport of tennis, the Recreation Director along with the Commission established new rules, regulations and policies for the Maynard tennis courts. A resident badge system was put into effect for all local residents who play tennis, whereas badges were to be worn, and a one-hour playing limit for everyone when others were waiting to play. Signs were posted regarding the time limit. The Recreation Director and Commission held numerous registration days at the Town Hall, the tennis courts and at the bandstand at Crowe Park where residents were able to procure their tennis badges and a copy of the new court rules. The Recreation Director and the Commission worked hard the entire summer regulating the tennis courts and enforcing the new rules. Over three hundred badges were individually distributed to local residents to be used while playing tennis in Maynard.

As we look to the future you will find the Recreation Commission working in an attempt to develop town-owned lands for all types of recreational uses.

The Recreation Commission wishes to thank Mr. Joseph Kulevich, the Summer Recreation Director and his staff for a job well done.

We would also like to take this opportunity to thank the School Committee, the school custodians, the head custodian, Mr. Konowicz, the Superintendent of the Public Works, the men in the Department of Public Works, the Maynard Fire Department, Chief Whalen, Captain McKenna, Saint Bridget's Church, the Maynard Police Department, Chief Crowley, and all those who helped to make the 1973 Summer Recreation Program a huge success.

ELEANOR WALDRON
Chairman, Recreation Commission

SWIM PROGRAM

The Maynard Recreation Commission again sponsored a Red Cross Swimming Instruction Program at Boone Cove, Stow, Ma.

In past years, children in grades two through twelve participated in our program. This year, however, the grade level was lowered to include first grade. This move was very important because it eliminated a fear of the water that many children had. It also helped the children to learn to enjoy the water and at the same time be conscious of the safety rules at a younger age.

The total enrollment of the program was two hundred twenty-seven. We had one hundred eighteen of those children as beginners. They all learned basic safety and swimming skills.

The other classes of the swimming program were taught various swimming skills in accordance with the level they were at. All of them had basic safety skills and knowledge of artificial respiration.

We also had fifteen students who were enrolled in lifesaving. This course is very important because it teaches ways for them to avoid dangerous situations as well as how to save others.

The Recreation Commission wishes to thank the Director, Valerie Gramolini, and the rest of the staff for a job well done.

ELEANOR WALDRON

Chairman, Recreation Commission

REPORT OF THE FINANCE COMMITTEE

The Finance Committee held 48 meetings in 1973. In addition, the members attended several meetings of the Massachusetts Association of Town Finance Committees.

On April 3rd, Richard White, Town Moderator, appointed John Ostrowski and Tony Sorrenti to serve on the Committee. At this meeting the members voted Ronald Caterino to serve as Chairman and Alice Pillivant to serve as volunteer Secretary.

On April 24th, Robert Anderson joined the committee, having been appointed by Richard White. At this same meeting Maureen Chambers was voted by the Committee to fill the vacancy created by the resignation of James Kane. James Kane resigned in order to accept the position of Treasurer/Collector for the Town of Maynard. This term will expire in 1975.

On October 9th, the Committee voted to accept the resignations of Richard Roggeveen and Robert Anderson. Alice Pillivant was elected to finish Robert Anderson's term which will expire in 1976. Michael Thomas was elected to finish Richard Roggeveen's term which will expire in 1974.

During 1973 Transfers from the Reserve Fund totalled $2,649.23. The tabulation is shown on the following page. In addition to these transfers, the Committee is holding in abeyance Requests for Transfers from the Reserve Fund in excess of $18,000. These have been reviewed by the Finance Committee and are deemed unforeseen expenditures which were not included in regular budgets. However, since we are in an 18-month transitional year which does not end until June 30, 1974, we will not act on these requests until existing appropriations for ordinary budget requests have been expended.

RONALD F. CATERINO	1974
BERNARD W. HALL, JR.	1974
MICHAEL THOMAS	1974
MAUREEN CHAMBERS	1975
MARK WALDRON	1975
ALEX MANZO	1975
JOHN OSTROWSKI	1976
ALICE PILLIVANT	1976
ANTHONY SORRENTI	1976

TRANSFER FROM FINANCE COMMITTEE RESERVE FUND

Date	Department	Amount
April 30	Health Outlay	$ 56.00
May 31	Sealer Wgts. Maint.	60.00
June 30	Recreation Maint.	218.00
August 31	Sanitary Landfill Comm.	150.00
Oct. 31	Public Works - Water Search	313.55
Oct. 31	Town Clerk Sal.	309.76
Nov. 30	Veterans Grave Markers	73.30
Nov. 30	Conservation Comm. Outlay	68.62
Dec. 31	Treas.-Coll. Maint.	1400.00
		$ 2649.23

Appropriation	$ 50,000.00
Transfer	2,649.23
Balance	$ 47,350.77

TOWN TREASURER AND COLLECTOR'S REPORT

To the Honorable Board of Selectmen:

Herewith is presented the report of the Treasurer's and Collector's Department for the year ending December 31, 1973.

Many thanks to the employees who cooperated with me, and gave assistance after my appointment as Temporary Town Treasurer and Collector.

Respectfully submitted,

TOWN TREASURER & COLLECTOR

JAMES R. KANE

REPORT OF THE TOWN TREASURER-COLLECTOR

January 1, 1973-December 31, 1973

Tax or Assessment	Year	Balance 1/1/73	Committed in 1973	Total	Refunded	Collected	Abated	Tax Title Apportioned Lien	Balance 12/31/73
Real Estate	1973	-	2,983,105.76	2,983,105.76	14,509.93	2,725,457.37	108,923.58	1,534.05 TT	161,700.69
	1972	153,470.20	5.90	153,476.10	2,869.75	101,514.40	2,621.50		52,209.95
	1971	20,333.91	5.60	20,339.51	2,044.00	13,021.71	2,044.00		7,317.80
	1970	905.41	5.10	910.51	1,861.50	-	1,861.50		910.51
	1969	363.17	-	363.17	-	-	-		363.17
	1969	610.87	-	610.87	-	-	-		610.87
Personal	1973	-	211,935.03	211,935.03	44.10	206,740.68	327.60		4,910.85
	1972	5,044.60		5,044.60		3,259.75	634.25		1,150.60
	1971	826.51		826.51					826.51
	1970	969.00		969.00			51.00		918.00
	1969	2,495.50		2,495.50					2,495.50
	1969	909.45		909.45					909.45
Excise	1973	-	248,354.75	248,354.75	5,458.21	178,294.55	33,479.75		42,038.66
	1972	36,467.82	90,515.98	126,983.80	3,890.96	93,224.84	18,705.19		18,944.73
	1971	17,284.61	-	17,284.61	27.50	900.74	27.50		16,383.87
	1970	8,980.83		8,980.83	84.08	334.60	19.80		8,710.51
	1969	7,240.18		7,240.18	138.81	436.43			6,942.56
	1968	5,675.30		5,675.30		9.90	(1964)		5,665.40
Farm Excise	1973	-	7.50	7.50		7.50			0.00
Apportioned Sewer	1973	-	1,752.00	1,752.00		1,651.00			101.00
	1972	270.00		270.00		107.00			163.00
	1971	128.00		128.00		69.00			59.00
	1970	65.77		65.77					65.77
	Prior	358.25		358.25					358.25
Apportioned St.	1973		65.00	65.00		56.00			9.00
	1972	16.00		16.00		7.00			9.00
	1971	9.00		9.00		9.00			0.00
	1970	9.00		9.00					9.00
	Prior	28.00		28.00					28.00

Apportioned Water	1973	-	195.00	195.00	-	195.00			0.00
	1972	40.00		40.00		40.00			0.00
	1971								
	1970								
	Prior	368.18		368.18					368.18
Committed Interest	1973	-	497.42	497.42		457.52			39.90
	1972	77.94		77.94		26.88			51.06
	1971	46.50		46.50		39.42			7.08
	1970	49.74		49.74					49.74
	1969			-					
	Prior	256.02		256.02					256.02
Water Lien	1973	-	5,762.85	5,762.85	135.45	5,167.05			731.25
	1972	2,647.40		2,647.40		1,545.30			1,102.10
	1971	400.06		400.06		144.07			255.99
	1970	163.72		163.72					163.72
	Prior	221.23		221.23					221.23
Unapportioned Sewer	1973	-	15,175.20	15,175.20	400.00				15,575.20
Apportioned Sewer in Advance	1973	-	442.00	442.00					442.00
Unapportioned St.	1973	-	855.82	855.82					855.82
Apportioned Street in Advance	1973	-	35.00	35.00					35.00
Water Rate	1973	38,009.25*	194,170.15	232,179.40	970.82	203,129.84	1,402.65	5,762.85 L	22,854.88
SUBTOTAL		304,741.42	3,752,886.06	4,057,627.48	32,435.11	3,535,846.55	170,098.32	7,296.90	376,820.82

* Includes Advance Charges

DEPARTMENT ACCOUNTS RECEIVABLE

Department	Balance 1/1/73	Committed in 1973	Total	Refunded	Collected	Abated	Tax Title Apportioned Lien	Balance 12/31/73
Selectmen Licenses & Permits	40.00	387.00	427.00		387.00			40.00
Public Works								
Water Construction	80.67	229.55	310.22		61.76			248.46
Sewer Block	208.20	205.00	413.20		145.00			268.20
Chapter 90	-	16,749.20	16,749.20		16,749.20			-
Cemetery	918.00	2,053.00	2,971.00		1,787.75			1,183.25
School	1,187.31	5,400.96	6,588.27		4,821.36	100.00		1,666.91
Veterans Benefits		1,239.79	1,239.79		1,239.79			-
Sewer Entrance	900.00	5,775.00	6,675.00		375.00			6,300.00
Water Entrance	1,425.00	5,850.00	7,275.00		450.00			6,825.00
SUBTOTAL	4,759.18	37,889.50	42,648.68		26,016.86	100.00		16,531.82
GRAND TOTAL	309,500.60	3,790,775.56	4,100,276.16	32,435.11	3,561,863.44	170,198.32	7,296.90	393,352.64
Interest on Taxes				1.33	6,548.55			
Collector's Fees				10.00	2,817.30			
				32,446.44	3,571,229.26			

NET DEBT OF THE TOWN

CLASS	PRINCIPAL	INTEREST	TOTAL
	1974		
SCHOOL	$ 160,000.00	$ 44,074.00	
SEWER	52,000.00	33,910.00	
WATER	88,000.00	56,775.00	
FIRE & POLICE STATION	5,000.00	105.00	
TOWN BLDG. & LIBRARY	15,000.00	3,712.50	
PUBLIC DOMAIN	5,000.00	3,920.00	
	$ 325,000.00	$ 142,496.50	$ 467,496.50
	1975		
SCHOOL	$ 135,000.00	$ 38,630.00	
SEWER	52,000.00	31,580.00	
WATER	80,000.00	52,675.00	
TOWN BLDG. & LIBRARY	15,000.00	3,217.50	
PUBLIC DOMAIN	5,000.00	3,675.00	
	$ 287,000.00	$ 129,777.50	$ 416,777.50
	1976		
SCHOOL	$ 135,000.00	$ 33,765.00	
SEWER	40,000.00	29,400.00	
WATER	80,000.00	48,755.00	
TOWN BLDG. & LIBRARY	15,000.00	2,722.50	
PUBLIC DOMAIN	5,000.00	3,430.00	
			$ 393,072.50
	1977		
SCHOOL	$ 135,000.00	$ 28,900.00	
SEWER	40,000.00	27,440.00	
WATER	80,000.00	44,835.00	
TOWN BLDG. & LIBRARY	15,000.00	2,227.50	
PUBLIC DOMAIN	5,000.00	3,185.00	
	$ 275,000.00	$ 106,587.50	$ 381,587.50

NET DEBT OF THE TOWN

CLASS	PRINCIPAL	INTEREST	TOTAL
	1978		
SCHOOL	$ 135,000.00	$ 24,035.00	
SEWER	40,000.00	25,480.00	
WATER	80,000.00	40,915.00	
TOWN BLDG. & LIBRARY	15,000.00	1,732.50	
PUBLIC DOMAIN	5,000.00	2,940.00	
	$ 275,000.00	$ 95,102.50	$ 370,102.50
	1979		
SCHOOL	$ 135,000.00	$ 19,170.00	
SEWER	40,000.00	23,520.00	
WATER	80,000.00	36,995.00	
TOWN BLDG. & LIBRARY	15,000.00	1,237.50	
PUBLIC DOMAIN	5,000.00	2,695.00	
	$ 275,000.00	$ 83,617.50	$ 358,617.50
	1980		
SCHOOL	$ 135,000.00	$ 14,305.00	
SEWER	40,000.00	21,560.00	
WATER	80,000.00	33,075.00	
TOWN BLDG. & LIBRARY	15,000.00	742.50	
PUBLIC DOMAIN	5,000.00	2,450.00	
	$ 275,000.00	$ 72,132.50	$ 347,132.50
	1981		
SCHOOL	$ 130,000.00	$ 9,440.00	
SEWER	40,000.00	19,600.00	
WATER	80,000.00	29,155.00	
TOWN BLDG. & LIBRARY	15,000.00	247.50	
PUBLIC DOMAIN	5,000.00	2,205.00	
	$ 270,000.00	$ 60,647.50	$ 330,647.50

NET DEBT OF THE TOWN

CLASS	PRINCIPAL	INTEREST	TOTAL
	1982		
SCHOOL	$ 130,000.00	$ 4,720.00	
SEWER	40,000.00	17,640.00	
WATER	80,000.00	25,235.00	
PUBLIC DOMAIN	5,000.00	1,960.00	
	$ 255,000.00	$ 49,555.00	$ 304,555.00
	1983		
SEWER	$ 40,000.00	$ 15,680.00	
WATER	80,000.00	21,315.00	
PUBLIC DOMAIN	5,000.00	1,715.00	
	$ 125,000.00	$ 38,710.00	$ 163,710.00
	1984		
SEWER	$ 40,000.00	$ 13,720.00	
WATER	80,000.00	17,395.00	
PUBLIC DOMAIN	5,000.00	1,470.00	
	$ 125,000.00	$ 32,585.00	$ 157,585.00
	1985		
SEWER	$ 40,000.00	$ 11,760.00	
WATER	80,000.00	13,475.00	
PUBLIC DOMAIN	5,000.00	1,225.00	
	$ 125,000.00	$ 26,460.00	$ 151,460.00
	1986		
SEWER	$ 40,000.00	$ 9,800.00	
WATER	80,000.00	9,555.00	
PUBLIC DOMAIN	5,000.00	980.00	
	$ 125,000.00	$ 20,335.00	$ 145,335.00

NET DEBT OF THE TOWN

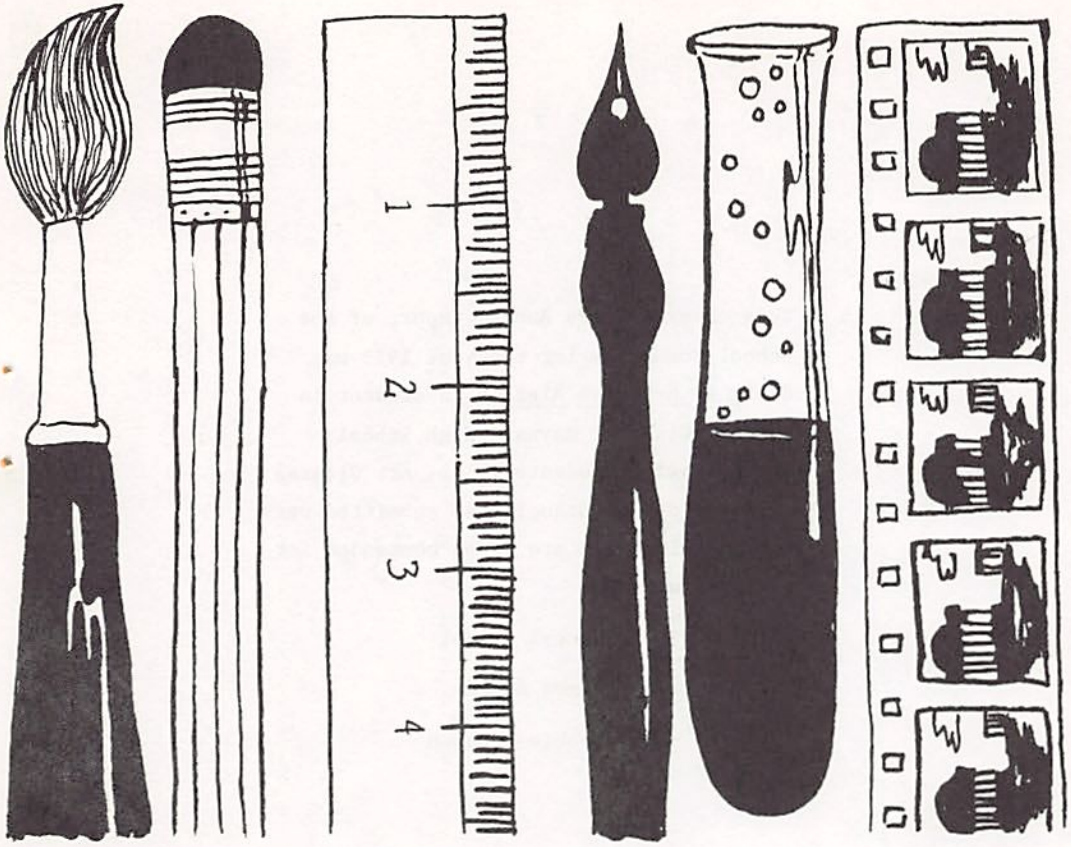
CLASS	PRINCIPAL	INTEREST	TOTAL
	1987		
SEWER	$ 40,000.00	$ 7,840.00	
WATER	35,000.00	5,635.00	
PUBLIC DOMAIN	5,000.00	735.00	
	$ 80,000.00	$ 14,210.00	$ 94,210.00
	1988		
SEWER	$ 40,000.00	$ 5,880.00	
WATER	35,000.00	3,920.00	
PUBLIC DOMAIN	5,000.00	490.00	
	$ 80,000.00	$ 10,290.00	$ 90,290.00
	1989		
SEWER	$ 40,000.00	$ 3,920.00	
WATER	35,000.00	2,205.00	
PUBLIC DOMAIN	5,000.00	245.00	
	$ 80,000.00	$ 6,370.00	$ 86,370.00
	1990		
SEWER	$ 40,000.00	$ 1,960.00	
WATER	10,000.00	490.00	
	$ 50,000.00	$ 2,450.00	$ 52,450.00
TOTALS	$3,302,000.00	$ 1,009,399.00	$ 4,311,399.00

S U M M A R Y

	PRINCIPAL	INTEREST	TOTAL
SCHOOL	$ 1,230,000.00	$ 217,039.00	$ 1,447,039.00
FIRE & POLICE STATION	5,000.00	105.00	5,105.00
TOWN BLDG. & LIBRARY	120,000.00	15,840.00	135,840.00
SEWER	704,000.00	300,690.00	1,004,690.00
WATER	1,163,000.00	442,405.00	1,605,405.00
PUBLIC DOMAIN	80,000.00	33,320.00	113,320.00
	$ 3,302,000.00	$ 1,009,399.00	$ 4,311,399.00

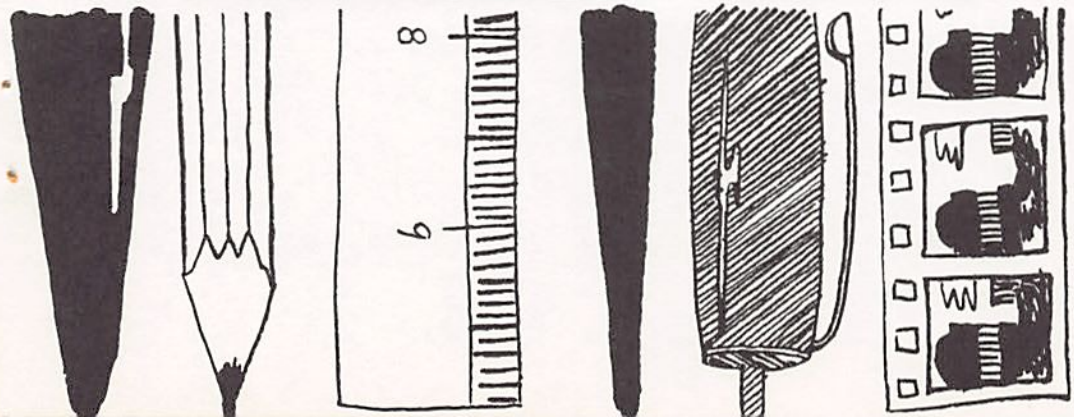
J A M E S R. K A N E

T R E A S U R E R -- C O L L E C T O R



SCHOOL REPORT

MAYNARD 1973



This cover for the Annual Report of the School Committee for the year 1973 was designed by Susan Alatalo, a student in the Art Class at Maynard High School. The following students in the Art Classes at Maynard High School also submitted very fine drawings and are to be commended for their efforts:

Sheryl Colosi

James Aromaa

Debbie Nenonen

ANNUAL REPORT

of the

SCHOOL COMMITTEE

TOWN OF MAYNARD

Massachusetts

For the Municipal Year
Ending December Thirty-First

1973

ORGANIZATION
of the
MAYNARD PUBLIC SCHOOLS
Maynard, Massachusetts
1973-1974

SCHOOL COMMITTEE

Mr. Robert R. Billups, Chairman 7 Cindy Lane	Term expires 1974
Mr. Richard J. Flaherty, Assistant Chairman 8 Lincoln Street	Term expires 1975
Mr. Thomas H. Whalen 34 Great Road	Term expires 1975
Mr. William J. Donahue 3 Lincoln Street	Term expires 1976
Mr. Gizio E. Porreca 6 Pinecrest Terrace	Term expires 1976 Resigned 1/10/1974

SUPERINTENDENT OF SCHOOLS
and
SECRETARY TO SCHOOL COMMITTEE

Mr. Peter A. Delmonico, Jr.
Residence: 309 Taylor Road
Stow, Massachusetts 01775
Office: Town Building, Main Street Tel. 897-8251

BUSINESS MANAGER

Mr. Paul T. Foley
27 Lincoln Street Tel. 897-9224

SCHOOL PHYSICIAN

Martin Santis, M.D.
2194 Main Street, Concord, Ma. 01742 Tel. 369-5213

ATTENDANCE OFFICER

Mr. Gaetano A. Perillo
23 Prospect Street Tel. 897-7938

SCHOOL CALENDAR FOR 1973 - 1974

Faculty Meetings	September 3, 4, 5, 1973
Fall Term Began	September 6, 1973
Closed (Christmas Vacation)	December 22, 1973
Winter Term Began	January 2, 1974
Closed (Winter Vacation)	February 15, 1974
Early Spring Term Begins	February 25, 1974
Closes (Spring Vacation)	April 11, 1974
Late Spring Term Begins	April 22, 1974
Closes (Summer Vacation - Tentative)	**June 19, 1974

**Closing date depends on number of "No School" days. Massachusetts State Law requires a minimum of 180 school days for Elementary and High Schools.

DAILY SESSIONS*

Coolidge School	8:30 A.M. - 2:45 P.M.
Fowler School	8:30 A.M. - 2:45 P.M.
Green Meadow School	8:30 A.M. - 2:45 P.M.
Roosevelt School	8:30 A.M. - 2:45 P.M.
Emerson Junior High School	8:15 A.M. - 2:15 P.M.
High School	8:00 A.M. - 2:25 P.M.

*Due to re-instatement of daylight-saving time, the time schedule for the above-listed schools, with the exception of the High School, was changed so that all sessions began thirty (30) minutes later than printed. This will be in effect 1/14/74 - 2/25/74.

HOLIDAYS, etc.

October 8, 1973	Columbus Day
October 12, 1973	Veterans' Day
October 31, 1973	Teachers' Convention
November 21, 1973	Thanksgiving
January 1, 1974	New Year's Day
April 12, 1974	Good Friday
May 27, 1974	Memorial Day

GRADUATION: June 2, 1974

STORM SIGNALS

Three blasts for first six grades, five blasts for all schools - Blown at 7:00 A.M.

Announcement for "NO SCHOOL" will also be broadcast over WBZ between 7:00 and 7:30 A.M.

AREA	ASSIGNMENT	NAME	*No. Yrs. Exp.	Service in Maynard Began	Service in Maynard Ended	EDUCATION
CURRICULUM	Director	Dennis DiSalvo	7	Aug. 1972		BS, State/Lowell; MA, Columbia; CAGS, Northeastern University
MEDIA SERVICES	Director	Joseph P. Magno	11	Sept. 1963		AB, Stonehill; MEd, Boston College
	Paraprofessional	Marjorie Morrissey	1	Apr. 1972		
MUSIC	Director	Charles Garabedian	22	Sept. 1953		BM & MMEd., Boston University
PHYS. ED. & ATHLETICS	Director	James J. Duggan	14	Sept. 1959		BS, Boston College; MEd., Boston Univ.
PUPIL SERVICES	Director	Michael L. Fabien	12	Jan. 1972		BA, Univ./Miami; MAEd., Boston University
	Psychologist	Albert J. Kearney	1	Sept. 1972		MEd., Boston College
Health	Nurse/Teacher	Katherine H. Downing		Sept. 1973		R.N. & BS, St. Univ. Tchrs. Coll., Plttsbrg/NY
	School Nurse	Katherine A. McNulty	4+	Sept. 1969	June 1973	R.N., St. Raphael's School of Nursing
	Nur/Cler. Aide	HS Sandra Ballard	1	Nov. 1972		
	" "	JHS Janice E. Troisi	1	Nov. 1972		
	Pt. Time Nurse	Helen M. Kiwis		Sept. 1973		RNBS, St. Univ. Tchrs. Coll.; Plttsbrg, NY
Guidance	Counselor	HS Joseph P. Notaro	13	Sept. 1968	July 1973	BS, State/Fitchburg; MEd. State/Worcester
	Counselor	HS Kathleen Fackler	3	Sept. 1970	July 1973	BA, Elmira Coll.; MEd., Boston University
	Counselor	HS Donna J. Marcotte	6	Sept. 1973		BFA, Ithica Coll.; MEd. Rehab. Coun., Boston U.
	Counselor	HS William G. Rogers		Sept. 1973		MEd., Suffolk University
	Counselor	JHS Richard Mitchell	1.2	Aug. 1972		MEd., State/Boston
Sp. Ed.	Rem.Rdg.Gr.1-6	Flore S. Craig	12	Sept. 1964		BSE, State/Fitchburg; MEd, Northeastern
	Rem.Rdg.Gr.1-6	Barbara E. Reade	19	Sept. 1971	June 1973	BSE, Tufts; MEd., Boston University
	Res. Specialist	Jean Bean	4	Sept. 1969		BS, State/Fitchburg
	Perc. Hndcpd.	Ronda Golden	6.8	Sept. 1969	Mat. Leave	BS, Boston Univ.; MEd., Univ. of Illinois
	Res. Specialist	Beverly B. Brooke	2	Sept. 1973		MEd., U of So. Mississippi
	Res. Specialist	Priscilla-Ann Cushing	10	Oct. 1969		Lesley College
	Res. Specialist	Ellen H. Jaffee	1	Oct. 1972		BS, Boston University
	Res. Specialist	Richard Johnson	4	Sept. 1971		BS, Trinity Coll.; MEd., State/Fitchburg
	Speech-Hearing	Jerry Ann Sullivan	8	Sept. 1969		BSE, Boston University
Title VI-B	P/S Aide, G.M.	Patricia A. Beville		Sept. 1973		
	P/S Aide, Roos.	Hazel H. Bydalek	1	Oct. 1972		
	P/S Aide, G. M.	Edward J. Burke, Jr.	1	Oct. 1972	June 1973	BA, St. Anselm's College
	P/S Aide, Fowler	Pamela F. Loring		Sept. 1973		
	P/S Aide, Cooldge	Lucille H. Pirie		Sept. 1973		
	Res. Specialist	JH Nancy L. Yellin		Sept. 1973		BA/Sociology, Bo ton University

Maynard High	Principal	Kenneth G. Abbot	17	Aug. 1968		B.A., M.Ed., Boston University, CAGS, N.E.
	Asst. Princ.	Wilfred DeRosa	22.4	Feb. 1951		B.S., Boston Coll.; M.Ed., State/Boston
	Home Economics	Olivia B. Andrews	1	Sept. 1972		M.Ed., State/Framingham
	English	Celia A. Bartolotti	1	Sept. 1972		B.A., State University/Florida
	Phys. Ed. (Girls)	Kathryn A. Basset	1	Sept. 1972		Lyndonville, Vt., Lyndon State College
	Ind. Arts	Richard J. Castellano	5	Sept. 1968		B.S.E. State/Fitchburg
	French	Ronald J. Chibaro	1	Sept. 1972		B.A. LaMoyne Coll., Syracuse, New York
	Science/Head	John A. Cole	10	Sept. 1963		B.A., Ohio State U.; M.Ed., State/Boston
	Math	Kathleen E. Crowther	0	Sept. 1973		B.S. Math., Salem State
	Social Studies	A. Joseph Cusson, Jr.	5	Sept. 1971		BSE, State/Fitchburg; M.Ed., State/Boston
	Ind.Arts/Head	Worsley Fardy	35	Mar. 1944	Retired 8/73	BSE, State/Fitchburg
	Math	Christine Frey	5	Sept. 1967	June 1973	B.S., Grove City College
	Social Studies	Joan Wendy Gelberg	1	Sept. 1972		M.Ed., Boston University
	Social Studies	John C. Golec	5	Sept. 1968		A.B., State/Lowell
	Business/Head	Mary K. Hayes	13	Mar. 1965		B.S., Boston U.; M.Ed., State/Boston
	English	Betty R. Hill	10	Sept. 1966		A.B., St. Joseph Coll.; M.Ed. St/Framingham
	English	Paul G. Henning	6	Sept. 1972		M.S., Hofstra University
	French	Juliette Hovsepian	2	Sept. 1971		A.B., State/Boston
	Math	Edmond Hoisington	14	Sept. 1970	June 1973	B.S., Northeastern State College
	Ind. Arts	John J. Kendra	8	Sept. 1965		BSE, State/Fitchburg
	Ind. Arts	Michael E. Kenny	0	Sept. 1973		BS Ind. Arts, Fitchburg State
	Chemistry	Shirley J. Klepadlo	5	Sept. 1971		BA, Anna Maria Coll.; M.S., Rutger Univ.
	Phys Ed. Boys	Bruce A. Koskinen	8	Sept. 1968		BS, Eastern Tennessee University
	Social Studies	John D. Lent	5	Sept. 1968		B.A., University of Massachusetts
	Math	Robert D. LeSage	0	Sept. 1973		BS Math., Fitchburg State
	Math	W. Chandler Lincoln, III	1	Sept. 1972		B.S., University of Massachusetts
	English	William J. Linney	5	Jan. 1968		BSE, Keene State Coll., N.H.
	English/Act'g Head	Alice L. Mullin	14	Sept. 1965		B.A., Boston University
	Math./Head	Kenneth J. Najjar	11	Sept. 1965	Sab. Leave	BSE, Keene N.H. Tchrs Coll.; MA, Weslyan U.
	Business	Shirley M. Noyes	8	Sept. 1965		A.B., Nebraska-Wesleyan College
	Social Studies	Bruce Pekkala	3	Sept. 1970		B.A., University of Massachusetts
	Business	Elizabeth Piantoni	29	Jan. 1957		B.S., Our Lady of Mercy; M.Ed., U of Mass.
	Science	James C. Ruggiero	2	Sept. 1971		B.S.E., State/Boston
	Physics	Andrew W. Salerno	1	Sept. 1972		B.S., Northeastern University
	Latin/English	Linda Schloss	0	Jan. 1974		BA, Goucher College
	Art	Beverly-Jean Smith	12	Sept. 1967		BS Boston U.; MA, Art Ed., Mass. Coll. of Art
	English	Roberta R. Soule	0	Jan. 1974		BA, University of Massachusetts
	Math	Michael J. Sparkes	0	Sept. 1973		BS Fitchburg State College
	Math	Arthur St. Germain	3	Sept. 1970		A.B., Boston Coll.; M.A., Boston College
	Business	George Stringos	5	Sept. 1968		B.S., Northeastern University
	Science	Bernard F. Tarara	4	Sept. 1972		B.S.E., State/Fitchburg
	Math	Kenneth P. Troisi	5	Sept. 1971	June 1973	B.S.E., Norwich University
	English	Elaine M. Whalen	1.4	Sept. 1972	Dec. 1973	M.A., Simmons College
	Science	George F. Wing	10	Sept. 1964		B.S.Gorham St. Tchrs. Coll.; MS, Worc.P.I.
	Latin/English	Irene D. Zaptin	1.4	Sept. 1972	Dec. 1973	BA, Coll. St.Elizabeth Convent, Sta. N.Y.

AREA	ASSIGNMENT	NAME	*No. Yrs. Exp.	Service in Maynard Began	Service in Maynard Ended	EDUCATION
Emerson	Principal	Richard J. Morse	13	Aug. 1970		BS, Northeastern U; M.Ed., St./Framingham
Junior	Asst. Prin./Sci.	James F. Owens	10	Sept. 1964		BS, Boston Coll.; M.Ed., State/Boston
High	Science	Joan M. Ackley	3	Oct. 1970		B.S., Simmons College
	English	Marylea Bianchi	2.2	Sept. 1970	Mat. Leave	B.A., University of Massachusetts
	Home Economics	Ruth A. Burke	8	Sept. 1965		B.S., University of Massachusetts
	Math	S. Joseph Cincotta	5	Sept. 1968		B.S., Curry College
	Social Studies Hd	Paul W. Cloutier	9	Sept. 1967		AB, Providence Coll.; M.Ed.St./Bridgewater
	Social Studies	Robert Coan	11	Sept. 1972		BA, Boston Coll.; M.Ed., Harvard University
	Phys. Ed.(Boys)	Leonard P. Curcio, Jr.	13	Jan. 1965		B.S., Western, New Mexico
	Science	Janet E. Hagarman	1	Sept. 1972		B.A., Slippery Rock State College
	English	Jeanette Hoessell	.8	Nov. 1972		B.A., State/Framingham
	English	Stella Kazantzas	8	Sept. 1966		A.B., Merrimack College
	Phys. Ed.(Girls)	Cynthia M. Kulevich	8	Sept. 1966		B.S.E., State/Bridgewater
	Art	Carole S. Labell	4	Sept. 1969		BFA, University of Massachusetts
	Math	John W. Loyte	7	Sept. 1966		BSE, State/Salem
	Social Studies	Douglas L. Miller	3	Sept. 1970		B.A., State/Framingham
	French	Jean D. Patterson	3	Sept. 1971		B.A., University of Illinois
	Math	Stephen D. Pratt	10	Sept. 1966		A.B., Harvard University
	Music	Claire Russell	2	Jan. 1972	Jan. 1974	B.M., Boston Conservatory
	English	Susan F. Stone	0	Nov. 1973		BA Simmons College
	Music	Ralph L. Lambert	0	Jan. 1974		BA/Music, Lowell State College
	Ind. Arts	Robert Truscott	8	Sept. 1965		B.S.E., State/Worcester
	Librarian	Linda Wasiuk	2	Sept. 1971		B.S., Northeastern University
Elem.	Instru. Instr.	Daniel Howard	1	Sept. 1972		B.M., State/Lowell
Support	Music 1-6	Carole M. Koptiew	2	Sept. 1971		B.M., Boston University
	Art 1-6	Mable G. McMahon	15.5	Feb. 1965		B.S., Buffalo State Tchrs. College
	Phys.Ed.Boysl-6	Herbert Symes	5	Sept. 1970		B.S., Boston University
	Phys.Ed.Grlsl-6	Martha Whittemore	16	Sept. 1959		B.S.E., Springfield College
Coolidge	Principal	Katharine A. Sheridan	31	Sept. 1943		BSE, Bridgewater Tchrs Coll.; M.Ed. Bos.U.
	Grade 6	Judith A. Johnson	4	Sept. 1970		BA, University of New Mexico
	Grade 6	David Perry	1	Sept. 1972		BSE, Boston College
	Grade 5	Kathleen Manchester	9	Sept. 1970		BSE, State/Lowell; M.Ed., Tufts Univ.
	Grade 4	Irene B. Naegele	6	Sept. 1969		BS, Western Reserve U.(Flora Mather Coll.)
	Grade 4-Hd Tchr.	Shirley E. Waite	17	Sept. 1966		B.S.A., Fitchburg Tchrs. College
	Grade 3	Marion E. Ledgard	34.8	Nov. 1938		B.S.E., State/Lowell
	Grade 2	Frances J. White	7	Sept. 1968		B.S.E., State/Framingham
	Grade 1	Helen C. (Raff) Sanders	1	Sept. 1972		B.S., University of Massachusetts
Fowler	Principal	Richard J. Morse	12	Aug. 1970		BS, Northeastern U.; M.Ed., St/Framingham
	Gr 6 Hd Tchr.	Helen S. Teittinen	15.4	Sept. 1964	Retired 1/74	BSE, Bridgewater Tchrs. College

	Grade 6	Elizabeth H. Cain	2	Dec. 1973		BA/Colby Coll., Waterville, Maine
	Grade 5	Joyce K. Reynolds	4	Sept. 1968		B.S., State/Framingham
	Grade 5	Susanne Meade	0	Sept. 1973		BA/Boston College
	Grade 4	Nancy Justason	2	Sept. 1971		B.S., State/Framingham
	Grade 3	Virginia Keohan	7	Sept. 1967		B.S., M.Ed., State/Boston
	Grade 2	Elizabeth Niland	6	Sept. 1967		AB, International Coll.; M.Ed. Northeastern U.
	Grade 2	Stephanie Zerchykov	2	Sept. 1971		BSE, State/Framingham
	Grade 1	Anne Lemire	6	Sept. 1972		B.S.E., State/Lowell
Green Meadow	Principal	Robert G. Bedell	30	Sept. 1953	Retired 9/73	A.B., A.M., Tufts University
	Bldg. Adm.	Dennis DiSalvo	7	Aug. 1972		BS, State/Lowell; MA, Columbia; CAGS, Northeastern U.
	Grade 6	Betty J. Zantow	10	Sept. 1968		B.A., McKendrick College
	Grade 5	Frank Pannesi	3	Sept. 1970		B.S.E., Suffolk University
	Grade 5	Mary C. Zaniewski	24	Sept. 1949		A.B., M.Ed., Boston University
	Grade 4	Sylvia B. Uzinsky	6	Sept. 1968		A.B., Boston University
	Grade 3	Joanne Hancock	4	Sept. 1969		B.S., State/Framingham
	Grade 3 Hd Tchr	Marianne Keohan	8	Sept. 1964		B.A. Emmanuel Coll.; M.Ed., State/Boston
	Grade 2	Barbara Fitzgerald	4	Sept. 1971		B.S.E., State/Fitchburg
	Grade 2	Jeanne L. Harney	7	Sept. 1966	Mat. Leave	BSE, MA, Suffolk University
	Grade 1	Venita P. Young	11	Sept. 1965		B.A., University of Maine
Roosevelt	Principal	Joseph F. Gramolini	11	Sept. 1965		BA, Northeastern; M.A., Boston Univ.
	Grade 6	Kathleen N. Hogan	1	Sept. 1972		B.A., Mt. St. Mary College
	Grade 6	Constantina Stringos	6	Sept. 1967		B.A., Tufts University
	Grade 5	Helen (Garabedian) Serijan	3	Sept. 1970	Mat. Leave	B.S.E., State/Boston
	Grade 5	Evelyn M. Carpenter	10	Sept. 1965		LLB, Portia Law School; BS, St./Bridgewater
	Grade 5	David Pacocha	3.5	Sept. 1972	Jan. 1974	B.S., State/Fitchburg
	Grade 4	Kathleen A. Briggs	2.6	Dec. 1970		B.S.E., University of New Hampshire
	Grade 4	Monica Lind	11	Dec. 1964		A.B., Emmanuel College
	Grade 4 Hd Tchr	Rita A. Wirzburger	8.8	Dec. 1969		B.S., Tufts University
	Grade 3	Kristin C. Callahan	3	Dec. 1970		B.S.E., North Adams State College
	Grade 3	Janet H. Erb	4	Dec. 1969		B.A., Lycoming College
	Grade 2	Susan Kaziukonis	2	Sept. 1971		B.S.E., State/Framingham
	Grade 2	Edith J. Ojala	5	Sept. 1968		B.S., State/Fitchburg
	Grade 2	Pamela A. Tirimani	0	Sept. 1973		BS/Framingham State
	Grade 1	Daria Benham	3	Sept. 1970		B.S.E., Boston University
	Grade 1	Ellen H. Holway	2	Sept. 1972		A.B., Colby College
	Grade 1	Nancy Wheeler	5	Sept. 1969		B.S., State/Worcester
	Grade 5	Eileen R. Riley	0	Jan. 1974		BS/Salem State College

*Previous to September 1973.

CLERKS	NAME	SERVICE IN MAYNARD BEGAN	SERVICE IN MAYNARD ENDED
Central Office	Charlotte Keto	Mar. 1966	
Central Office	Gloria Gormley	Sept. 1968	
Central Office	Doris Burt	Aug. 1971	
Central Office	Laura Wasiuk	Ret'd 1/73	
High School Principal's Office	Margaret Murphy	July 1967	
High School Principal's Office	Sandra Dee	Sept. 1973	
Pupil Services Office	Irma Sarvela	Mar. 1968	
Jr. High Principal's Office	Rosemarie Shaw	May 1971	
Jr. High Principal's Office	Margaret Pizza	Aug. 1972	
Coolidge School Office	Thelma Patterson	Sept. 1973	
Fowler School Office	Betty L. Kraft	Sept. 1972	
Green Meadow School	Lorraine LoChiatto	May 1970	
Roosevelt School Office	Marion Richardson	Mar. 1969	
CUSTODIANS			
Head Custodian	Joseph Konowicz	July 1964	
High School	John F. Crotty	Dec. 1969	Feb. 1973
High School	Frank Kamesh	July 1964	
High School	Michael LeSage	Dec. 1972	
High School	Antonio Maria	Jan. 1966	
High School	John Usher	Nov. 1969	
High School	Serjius Zawadzki	July 1964	
Emerson Jr. High School	Philip Buscemi	July 1964	
Memorial Gymnasium	John J. Duggan	Nov. 1957	
Roosevelt School	Albert Greeno	May 1948	
Coolidge School	Wendell Leithead	Sept. 1956	Retired 2/74
Fowler School & George Washington Auditorium	Arthur Norgoal	Aug. 1960	
Green Meadow School	Vincent Scacciotti	Sept. 1962	
CAFETERIA WORKERS			
High School, Head Cook, Mgr.	Gertrude Savosh	Sept. 1966	
High School	Stella Buscemi	Sept. 1967	June 1973
High School	Ruth Cote	Nov. 1971	
High School	Thelma Greenaway	Sept. 1967	
High School	Susan Haywood	Sept. 1973	
High School	Pauline Long	Nov. 1965	
High School	Mary Panetta	Sept. 1967	June 1973
High School	Eleanor Pileeki	Sept. 1973	
High School	Sheila Power	Sept. 1972	
Junior High School	Kathleen Kraemer	Sept. 1972	
Coolidge School	Mary Fowler	Sept. 1973	Dec. 1973
Coolidge School	Anthony A. Rioux	April 1971	June 1973

CAFETERIA WORKERS	NAME	SERVICE IN MAYNARD BEGAN	SERVICE IN MAYNARD ENDED
Coolidge School	Elizabeth A. Caruso	Jan. 1974	
Fowler School	Helen Rogers	Mar. 1971	June 1973
Fowler School	Doris Tucker	Sept. 1973	
Green Meadow School	Cecile A. Karpeichik	Sept. 1972	
Roosevelt School	Janice Barbagallo	Feb. 1971	Dec. 1973
Roosevelt School	Ruth Kitowicz	Jan. 1974	

SCHOOL DEPARTMENT

ESTIMATES OF AMOUNTS NECESSARY FOR 1974-1975

		APPROPRIATED 1973-1974	BUDGET 1974-1975
1.	SALARIES	$ 2,440,000.	$ 1,820,650.
2.	MAINTENANCE		
	a. General Control		
	1. Office Expense	29,600.	22,000.
	2. Telephone	10,400.	7,500.
	3. Travel	1,500.	1,000.
	4. School Committee	5,100.	4,200.
		46,600.	34,700.
	b. Instruction		
	1. Text Books - High School	7,516.	5,500.
	2. Text Books - Elementary	8,897.	6,500.
	3. Supplies - High School	14,570.	14,000.
	4. Supplies - Elementary	30,406.	30,000.
		61,389.	56,000.
	c. Instructional Support		
	1. Curriculum	31,600.	30,000.
	2. Media Services	27,275.	18,000.
	3. Music	6,565.	5,500.
	4. Physical Education	2,000.	1,500.
	5. Pupil Personnel	144,000.	117,500.
		211,440.	172,500.
	d. Operation & Maintenance		
	1. Custodial Supplies	9,000.	7,000.
	2. Fuel	50,998.	58,000.
	3. Water & Electricity	39,000.	30,400.
	4. Repair & Replacement	39,453.	47,600.
		138,451.	143,000.
	e. Auxiliary Agencies		
	1. Alumni Field	6,000.	-------
	2. Miscellaneous	10,270.	14,000.
		16,270.	14,000.
		$ 474,150.	$ 420,200.
3.	OUTLAY	$ 27,500.	$ 22,000.
4.	OUT OF STATE TRAVEL	$ 2,500.	$ 1,200.
5.	SPECIAL APPROPRIATIONS		
	a. Transportation	$ 112,000.	$ 90,000.
	b. Athletics	40,000.	30,000.
	c. Cafeteria	10,000.	------
		$ 162,000.	$ 120,000.

FINANCIAL STATEMENT

Funds under Control of School Committee

	Balance 1/1/73	Receipts 1973	Expenditures 1973	Balance 12/31/73
For Support, (including General Control and Outlay)	$ -----	$2,920,234.	$1,824,882.	$1,095,352.
Adult Education	-----	2,630.	-----	2,630.
Alumni Field (including Little League)	-----	430.	430.	-----
Athletic Association				
Town	-----	40,000.	23,660.	16,340.
Revolving	3,491.	5,837.	-----	9,328.
Out-of-State Travel	-----	2,500.	1,880.	620.
School Lunch & Milk Program	979.	124,766.	104,071.	21,673.
Cafeteria - Town	-----	10,000.	9,957.	43.
Special Education Gift Account	320.	751.	185.	886.
Transportation	-----	112,000.	70,000.	42,000.
Industrial Arts	308.	375.	-----	683.
School Building Committee - Art. 3	25,031.	-----	20,927.	4,104.
High School Athletic Field	50,000.	-----	-----	50,000.
School Building Committee - Green Meadow	-----	450,000.	68,156.	381,844.
Construction - Elementary School	226.	-----	-----	226.
Basketball Courts - Art. 47	900.	-----	-----	900.
Fowler Elem. Area - Art. 48	3,459.	-----	1,715.	1,744.
P. L. 874	28,109.	7,730.	24,722.	11,067.
P. L. 864 Title V	810.	-----	-----	810.
P. L. 91-230 Title VI	4,176.	12,100.	15,975.	301.
P. L. 89-10 Title I ESEA	-----	9,460.	9,460.	-----
P. L. 89-10 Title II ESEA	10.	2,937.	2,905.	42.

COST TO TOWN ON ACCOUNT OF EDUCATION

Funds under Control of School Committee

EXPENDITURES		$ 2,178,976.
RECEIPTS		
Reimbursements from State		
Chap. 70 as amended	$ 376,472.	
Chap. 74 Tuition	5,480.	
Chap. 71 Tuition & Trans.	43,052.	
Cafeteria - Rev. Account	40,700.	456,704.
P. L. 874	7,730.	
Adult Education	2,760.	
Industrial Arts	375.	
Rentals	522.	
School Building	46,064.	
H.S.A.A. - Rev. Account	5,837.	
Special Education	751.	
Cafeteria	75,482.	
Title I	9,460.	
Title II	2,937.	
Title VI	12,100.	
Miscellaneous	573.	164,501.
		630,205.
COST TO TOWN		1,548,771.

FEDERAL ASSISTANCE

1973

P. L. 874		
Balance on Hand January 1, 1973	$ 28,109.	
Receipts	7,730.	
Total	35,839.	
Expenditures	24,772.	
Balance on Hand December 31, 1973		$ 11,067.
Title I-ESEA		
Balance on Hand January 1, 1973	------	
Receipts	9,460.	
Total	9,460.	
Expenditures	9,460.	
Balance on Hand December 31, 1973		-----
Title II-ESEA		
Balance on Hand January 1, 1973	10.	
Receipts	2,937.	
Total	2,947.	
Expenditures	2,905.	
Balance on Hand December 31, 1973		42.
P. L. 85-864 Title V		
Balance on Hand January 1, 1973	810.	
Receipts	------	
Total	810.	
Expenditures	------	
Balance on Hand December 31, 1973		810.
Title VI B		
Balance on Hand January 1, 1973	4,176.	
Receipts	12,100.	
Total	16,276.	
Expenditures	15,975.	
Balance on Hand December 31, 1973		301.

REPORT OF THE SUPERINTENDENT OF SCHOOLS

To the School Committee and Citizens of Maynard:

In 1971 the School Committee and the Community, participating in a Long Range Study Committee, formulated a Plan which had staffing, program, building, and organizational implications. This Plan was presented to me when I was hired in October of that year.

Since that time we have, for the most part, complied with the recommendations dealing with the staffing and programming.

This past year has seen a great deal of energy expended in establishment of the Philosophy, Goals and Objectives of the Maynard Public Schools. This Philosophy will serve as the focal point of the future direction of our School programs. Reorganization of the elementary and junior high schools, the preparation for the Kindergarten Program, and the movement toward individualized instruction have received a major portion of our attention.

The Building Program has been approved by the School Building Assistance Bureau for funding at 65%. The Educational Specifications for the Kindergarten Addition to the Green Meadow, the proposed New Junior High School, and the renovations of the Emerson/ Fowler and Roosevelt Schools were also approved.

It is my opinion that the Administrators and the Teachers have worked diligently to insure the continual progress in providing an educational environment conducive to the maximizing the individual potential of its students. Although significant progress has been made much still remains to be done in the future. With the continued cooperation of the Community, School Committee and Teaching Personnel I am confident that the Maynard Public Schools will continue to grow.

A more detailed account of the activities in each area is contained in the reports of the Directors and the Principals which follow.

In closing I would like to express my sincere gratitude to the Maynard School Committee for their confidence and support. I wish to especially thank the School Personnel, Town Officials and the various community organizations for their cooperation and encouragement during the past year.

Respectfully submitted,

Peter A. Delmonico, Jr.
Superintendent of Schools

Mr. Peter Delmonico, Jr.
Municipal Building
Maynard, Massachusetts

Dear Mr. Delmonico:

We herewith submit our report for the 1973 year for the following elementary schools: Calvin Coolidge, Fowler, Green Meadow and Roosevelt.

The complexity of modern life has brought new objectives to education, and the know-how is needed to cope with the trends to develop a readiness for living. The excitement of challenge and the satisfaction that comes from thought-provoking work well done keeps the children on the growth trend.

In order to render the best service to each child, the measure of success should be the degree of total development of every pupil enrolled in our buildings. As long as we can continue in the light of the individuality of the student, we can provide the challenge to each pupil at his own level and he is then competing with himself.

The Depth Program is being continued this year at the Calvin Coolidge School in grades four, five, and six. Within this plan there is team teaching and departmentalization.

There is a move toward individualized instruction in the areas of reading, math, science and the language arts. The children are being provided with a unique set of learning experiences.

Elementary Science Education

To the elementary school pupil, the world of science is full of adventure. It is a critical part of his own immediate world, and offers a vehicle by which he can extend himself to more distant environments not so familiar to him.

This year, we have extended our Scis Pilot Study to the other grades besides the fifth and sixth levels of last year. These hands-on materials allow the pupils a tactile, exploration, and experimentation approach.

We accomplished our goal of acquainting pupils with concepts of ecology, and of encouraging them to improve their own environment in the following ways:

The Coolidge School embarked on a fact-finding mission concerning pollution. The pupils in Dave Perry's science class wrote letters to major companies questioning their anti-pollution programs, and seeking information on solid waste recycling. The response and materials from the various industries made for an exciting unit of study.

Digital arranged a field trip to their plant which included a movie, books and a tour. Most rewarding to the pupils was that their concerns and work were published in the magazine, "On Line", written by Digital.

An excursion to Mt. Monadnock by the pupils of the fifth and sixth grades at Coolidge was another learning experience in topography, ecology and elements of nature.

The Reed property has been used by the Fowler School quite regularly on an instructional and recreational basis. The availability of the area has eased Fowler's lack of outdoor space to a degree.

One of the newer programs at Fowler is an approach in which both second grade classes function as one large classroom with two teachers. Interest centers are dispersed through both rooms and children move freely between them. The atmosphere is basically "open" and warm - physically, emotionally and intellectually.

Both teachers try to be flexible in meeting each child's needs and potentials so that the student may see himself as an active, cooperative participant in the learning process.

Recognizing the wide spectrum of abilities which can exist even within one grade level, instruction in language arts and math is individualized. Not only does each child learn in her or his own way, but also at her/his own rate.

Great emphasis is placed on manipulatives and active learning. Instruction in all areas is small group and skill orientated, which requires a great deal of planning and structure by the teachers.

The primary unit at Green Meadow is basically organized in a self-contained pattern. Each teacher in grades 1-3 instructs her class all day in all subject areas.

At the intermediate level, instruction has changed from self-contained to a departmentalized organization for the 1973-1974 school year. Children in grades four, five, and six travel to the respective discipline area teacher (Math, Language Arts, Science, Social Studies). The members of the departmental team meet to schedule their areas as well as meeting to discuss how these youngsters learn best.

The resource room is available all day with a full-time instructional aide. The resource personnel assist in handling youngsters who require special attention or who require materials not available in the regular classroom. Many additional library books are available in the resource area for youngsters to persue.

Some of the major changes taking place at the Roosevelt School has been in the total integration of the Special Class, with the regular classes. There has been an expanded use of the Resource Room for children with special needs and a more effective use of the room as a library and resource room. We have continued:

a) semi-departmentalization of reading and math in grades two, three, and four;

b) individualized reading in two third grades and one fifth grade;

c) pilot program of individualization of reading in grade four.

Miss Hogan's sixth grade took part in an outdoor education program. In the late spring of 1973, this grade adventured into the woods for a week of outdoor education. The grade left with back packs and boots for Camp Union, Greenfield, New Hampshire, which is staffed with environmental education teachers and training students. The areas of concentration were the forests and wetlands; these areas were approached by using the five senses. The children walked through marshlands collecting specimens to observe under microscopes, tasted leaves to identify the trees, felt the bark on trees, counted needles of pine trees, watched frogs and listened to the sounds of the night. The evenings were spent reviewing the day's experiences through discussions, dramatic play, art work, scavenger hunts or making terrariums. The class kept a day-to-day account of their own personal observations which were evaluated by the teacher. Each child felt they had a greater understanding and respect for nature. Of most importance was the point that they agreed that it was up to them to preserve nature's beauty.

It is the elementary teachers who lay the foundation for a lasting interest in arithmetic. They have to develop in their pupils those concepts, skills and appreciations upon which further learning depends. We have attempted to innovate the program with an introduction of the metric system in some areas, and a multi-text approach at the intermediate level.

The Scholastic Reading Kits for individualized reading, along with the basic tests, are making for skills, development, and individualization.

A field trip provides immediate experience. It is the most concrete of all teaching techniques. Excursions were encouraged where they correlated with their subjects.

Many teachers availed themselves of a workshop in instructional media under the direction of Mr. Magno. The pupils are benefiting by using new audio-visual devices.

Programs for the public were: orientation night, Christmas and Spring music concerts, and Open House American Education Week.

As we take inventory at the end of the year 1973 at the elementary level, we hope we have accomplished new avenues of learning for our children.

It is through the cooperation of our teachers, directors, specialists, parent aides, student teachers, the Pep Program pupils, and your kind assistance that it has been helpful in trying to fulfill our responsibilities.

Respectfully submitted,

Katharine Ann Sheridan
CALVIN COOLIDGE SCHOOL

Dennis DiSalvo
GREEN MEADOW SCHOOL

Richard J. Morse
GUYER FOWLER SCHOOL

Joseph Gramolini
ROOSEVELT SCHOOL

November 30, 1973

REPORT OF THE PRINCIPAL
EMERSON JUNIOR HIGH SCHOOL

Mr. Peter A. Delmonico, Jr.
Superintendent of Schools
Maynard, Massachusetts

Dear Mr. Delmonico:

I hereby submit the annual report for the year 1973.

This report will present important changes that have taken place during this calendar year, and also will describe what we hope to see for the future at Emerson Junior High School.

A great deal of effort is being spent - particularly during early release days - on reorganization of the Emerson-Fowler Complex into a 6-7-8 junior high school commencing September 1974. This has and will entail much staff and program planning. The actual physical changeover will require comparatively little effort.

Our primary goal is to work towards total integration of grade six into the junior high school which may take one or two years. It is important that grade six students not be set off by themselves, but that they become full and participating members of Emerson Junior High School. In order to do this, it is planned to schedule them into facilities which they, in some cases, have never used before; to actively participate in a science laboratory; to use a fully equipped gymnasium; to take part in our Industrial Arts and Home economics programs; to start work in a foreign language; to get intensive work in one of the most important subjects at this level -- reading. Of course, this is in addition to basic work in English, Social Studies, Math, Science, Art and Music.

Other factors that will have an effect on the fullness of participation of all junior students are the availability of teaching personnel and space and time limitations.

The scheduling of classes next year will be one of stressing flexibility for students in their programs. We will strive to develop programs which will not only concentrate on a body of knowledge, but will also take into consideration the all-important human factor of social growth. For the faculty it will present great opportunities for cross-discipline (subject) cooperation.

This year we have been working with heterogeneous grouping at the junior high; that is, within any one group can be found a cross-section of student abilities. This is progressing well, but does require substantial preparation and staff adaptation. This approach is an outgrowth of the student-centered philosophy used in

the earlier grades. Because children are different and learn at different rates, individualized instruction is a more natural approach, but one which requires more planning, preparation, and a structured classroom environment. Staff cooperation has been very good.

Subject areas which have undergone change at Emerson Junior High are as follows:

An elective program - although modest at this stage - includes grade 8 electives in Art and Music, and grades 7 electives in French and Reading.

The English Department, in addition to teaching grade 7 reading, is stressing the use of student made audio-visual materials in conjunction with the aid of our very helpful and industrious librarian. The English Department has divided its curriculum into three specific units: literature, grammar, and composition. The students change teacher and unit at the end of each trimester. Each course complements the other. In this way, each student can see a goal and a purpose for studying a particular unit.

The Social Studies Curriculum has been reorganized into trimester courses for each grade level and has been developed around the following themes:

8th grade curriculum in American History to 1865 -

American History through Documents
Famous Events
American Biography

7th grade curriculum in World Affairs -

India and the Arab World
Africa and South America
Southeast Asia, China, and the U.S.S.R.

The Math Department is teaching heterogeneous groups with the exception of algebra. PMI testing has recently been given for purposes of skill grouping.

In 8th grade science, the regular course is combined with a ten-week unit in Earth Science. This unit provides activity in laboratory experiences and enables each student to leave Emerson Junior High with knowledge of basic laboratory procedures. Grade 7 is learning the various systems and organs of the body and is studying the harmful effects of diseases, drugs, alcohol, and tobacco. Also, using a lab-oriented approach, students will observe how communities develop and interrelate.

In Industrial Arts, grade 7 boys are taking an introductory course. All grade 8 boys are participating in a new IACP course (Industrial Arts Curriculum Project) called the "World of Manufacturing". A great deal of success has been demonstrated in "hands-on" lab experiences in developing and mass-producing products such as working models of racing cars and rockets.

Home Economics, in addition to providing cooking and sewing for both grades, has broadened the 8th grade curriculum to include nutrition, meal planning, knowing themselves, personality traits, home care, child care, and other units.

For years the junior high has been a two-grade school with a fifty percent turnover every year. This makes it difficult for students to identify with the school and think of it as "their school". They aren't here long enough! Some two-grade junior high schools tend to be way stations between the "more important" elementary and high schools. Stability is very much needed for youngsters at this age level who burst with energy while groping to find themselves.

I am excited about the three-level junior high school of next year. Staff and students will get to know each other better, will be able to cultivate a feeling for "their" program, and develop an interest and loyalty in "their" school.

Respectfully submitted,

Richard J. Morse
Principal

REPORT OF THE PRINCIPAL OF THE HIGH SCHOOL

December 11, 1973

Mr. Peter A. Delmonico, Jr.
Superintendent of Schools
Maynard, Massachusetts

Dear Mr. Delmonico:

The 1973 Annual Report for Maynard High School is hereby submitted.

First of all, as a follow-up to the evaluation of the high school in 1971, a two-year progress report was submitted to and approved by the Commission of Public Secondary Schools of the New England Association of Schools and Colleges. In brief, the progress report informs the commission the extent to which recommendations of the Visiting Committee have been carried out. A similar five-year progress report will be submitted in 1976.

During the course of the year, the faculty submitted, to the Superintendent of Schools, proposals designed to improve student conduct, to make discipline rules more consistent and to provide students more flexibility in graduation requirements. Copies of these proposals, which have been adopted as policy, are available at the high school office.

Concrete steps have been taken to improve and strengthen the Planned Enrichment Program. The School-Community Advisory Council has been reorganized and meets on a monthly basis at the high school. The primary goal of the council this year is to coordinate the work study and work experience options of PEP.

As far as supervision is concerned, sophomores and juniors must sign out whenever they leave the high school during the school day. All students, except those going to work, must sign in at their option stations. Students whose marks and/or conduct fall below established standards are withdrawn from PEP for a period of time specified by existing policies.

A significant change at the high school this past year was in student program schedules. In the past, students would select courses for the next school year. With this information, a master schedule of teachers and classes would be developed. Students would then be arbitrarily assigned to teachers and to a daily time sequence.

Last spring, a master schedule was still drawn, based upon student course selections. Students were given a copy of the master schedule from which they, insofar as possible, selected their own teachers and time schedules. Arena scheduling, as the procedure is called,

proved to be quite successful. Students were very conscientious in selecting their courses which were ultimately approved by parents and by school personnel.

As a result of arena scheduling, students were able to schedule classes around personal commitments. In addition, students and teachers knew before leaving school in June, their schedules for the 1973-74 school year. A major concern for future arena scheduling is a more equitable procedure by which students select courses. At any rate, student course changes in September were held to a minimum.

In conjunction with arena scheduling, two activities are presently taking place. A new program of studies is being prepared which will reflect the addition of semester electives, changes in other courses and in graduation requirements. It is anticipated that the 1974 Program of Studies booklet will be available in February.

Teachers are also busy updating, rewriting or writing course content for the subjects being or to be taught. The emphasis on curricula writing is on performance or behavioral objectives. Traditionally, teachers have prepared curriculum guides by stating what the teacher is going to do in the classroom. The major thrust of performance objectives is directed toward what the student is expected to accomplish in any given course. Performance objectives seem to be a more valid means by which a student's performance in a classroom can be measured.

In closing, I feel the necessity to comment on an outstanding creative arts program that exists at the high school. Due to the enthusiasm, conscientiousness and interest of faculty and students alike, students have opportunities to explore their creative talents in writing for school publications, by acting in different kinds of plays and in performing in varied music programs. Although such efforts are to be commended, the concern among school personnel and parents is that excessive demands not be placed on the use of student time for these activities which, for the most part, are extra-curricular.

Respectfully submitted,

Kenneth G. Abbott
Principal

Maynard High School

Class of 1973

Graduation Program

SUNDAY AFTERNOON JUNE THIRD

Alumni Field

3:00 P. M.

Class Flower — White Rose

Class Colors — Green and Gold

Class Motto

"Yesterday is but Today's Memory;
Tomorrow is Today's Dream"

GIBRAN

Graduation

PROCESSIONAL

"Pomp and Circumstance" *Elgar*

Maynard High School Band

INVOCATION

Reverend Louis C. Dufour
St. Bridget's Church

SALUTE TO THE FLAG

Christopher Quinn, Student Council President

STAR SPANGLED BANNER *Francis Scott Key*

WELCOME ADDRESS

Michael Gormley, President

ESSAY

The Quest
Glynis M. Aromaa

MUSIC

"Somewhere" *Leonard Bernstein*

Mark Higgins
Michael Karpeichik
David LeSage
Robert Oksa
Steven Ojalehto
Christopher Quinn

Accompanist: Karen Edwards, Class of 1974

ESSAY

Facing a Changing Tomorrow
John A. Bemis

ESSAY

Swiftly Flow the Years
Karen M. Olsen

Program

MUSIC

"A Time for Us" *Nino Rota*

Members of the Class of 1973
Accompanist: Christopher Quinn

PRESENTATION OF AWARDS

Mr. Peter A. Delmonico, Superintendent of Schools

PRESENTATION OF DIPLOMAS

Mr. Robert Billups, Chairman, Maynard School Committee
Assisted by: Mr. Wilfred DeRosa, Assistant Principal
Mrs. Alice Mullin, Class Advisor

MUSIC

Maynard High School Alma Mater *Manty*

Class of 1973 and Audience

BENEDICTION

Reverend John Snook, Jr.
United Methodist Church

RECESSIONAL

"War March of the Priests" *Mendelssohn*

MARSHAL: Jacquelyn Cole, President, Class of 1974

DIRECTOR OF MUSIC: Mr. Charles Garabedian

CLASS OF 1973

Kenneth Adey
Diane L. Allard
*Shirley Ann Allen
Jeff Anderson
Richard Curtis Anderson
Richard D. Anderson
David Brian Arnold
*Glynis M. Aromaa
*Barry A. Bachrach
Carl H. Ballard, 3rd
Constance Ballard
Dominic Barbuto
Richard Barilone
Theresa Beauregard
Dianne M. Bedard
John Allan Bemis
Terry Jill Bemis
Stephen William Bennett
Michelle M. Blanchette
Linda Jean Blomiley
Cathy Lee Bodwell
*Sally Ann Boothroyd
Stephen C. Brown
Edward Patrick Callahan
Christine Ann Campbell
Cathy Lynn Carbary
John J. Casey
Deborah Chambers
Nancy Morrissey Chambers
*Wendy Chapell
Richard T. Cobb
Patricia Ann Collins
*Marie Denise Colombo
Patricia A. Connors
Thomas Joseph Dawson
Robert E. Degerstrom
*Edward Francis Donnelly, Jr.
Arthur B. Dorval
Richard A. Doucette, Jr.
Douglas A. Duarte
Stephen DuBois
Michael J. Dunnigan
Cheryl Arleene Egan
Thomas R. Fagan
Edith Frances Finizio
Gayle Elizabeth Forsyth
Joseph Robert Forsyth, Jr.
Carol Anne French
Robert Edward Frost, Jr.
Barbara Ann Fullen
Alan Jay Gagnon
Kathy S. Geisenhainer
Michael F. Gormley
Marguerite Graceffa
Michael J. Gramolini
Gregg L. Hall
Gayle Anne Hansen
Karen Hansen
Robin Hansen
Stephen Harding
Richard W. Haywood
*Jane Hebert
Kurt H. Helander
*Mark Paul Higgins
Valerie Gail Knox Houle
Edward George Howes
Peter Howes
Laurie Ellen Hunter
Peter S. Jansson
Frances M. Kalinowski
Audrey Vivian Kallio
Karin Kallio
Robert Michael Kane
Roger D. Kanniard
Michael L. Karpeichik
David James Killoran
Karen Therese Kitowicz
Mary Kathleen Kraemer
*Lorraine Ellen Kulik
*Dale M. LaBossiere
Lynne Marie Lalli
Kimberly An Lambert
Martis A. LaPointe, Jr.
*JoAnn Marie Lemire
Susan M. LeMoine
Beverly Ann Lennon
*Ann M. Lent
David Paul LeSage
Lindi Suzanne Lituri
John J. Lyons
Kevin Lyons
Stephen Joseph J. MacAulay
Martha Luann Maki
Victoria J. Mariani
Mark E. Martell
James Owen Martin
Felicita Massas
Thomas C. McAleer
Janet M. McCourt
Mary Ann McDonald
Bonney Jean McFarland
John E. McGee
Barry McGrath
George M. McInnes
Albert J. Mello
Wendy Moore
*Fern Marie Muise
Steven Robert Ojalehto
Robert David Oksa
*Karen Mary Olsen
Kathy Nenonen Ordung
Linda Marie Panetta
William J. Paul
Richard C. Petersen
Elta A. Pettigrew
Catherine Marie Piecewicz
Joseph J. Pileeki
Alexander Porrazzo
Christopher Charles Quinn
Keith Alan Rader
*Karen Louise Reiniger
Janice A. Richard
Rosemarie Salamone
Adriene Linda Santangelo
Steven M. Silva
Shirley A. Smart
Jo Ellen Snook
Roberta Janina Sofka
Claire Elaine Braman Stalker
James Stapel
Catherine Rose St.Hilaire
Elaine M. Sweeney
Robert Jacques Talbourdet
Joseph Thomas
James F. Toohey
Lynn Torppa
Daniel R. Trakimas
Karen Rose Walsh
Donald E. Wasiuk
Thomas David Watt
*Beth Irene Wattu
*Susan Way
Deborah Jean Weaver
Elizabeth Ann Westcott
*Claire Marie White
Dale L. White
Steven Francis Williams
Charles H. Wuorio
Robert E. Young
*Tara Zantow

*Members of the National Honor Society

CLASS OFFICERS

President ..... MICHAEL GORMLEY

Vice-President ..... ROBERT OKSA

Secretary ..... SUSAN WAY

Treasurer ..... CHRISTINE CAMPBELL

Advisor ..... MRS. ALICE L. MULLIN

AGE AND GRADE DISTRIBUTION TABLE

Based on Enrollment in Maynard Public Schools October 1, 1973

AGES		5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	Total
GRADE	1	35	109	13													157
	2		31	129	22												182
	3			26	131	14		2	1								174
	4				25	131	20	1									177
	5					19	147	29	1								196
	6						19	120	20	3							162
	7							21	100	35	1						157
	8							14	55	69	19	3					160
	9									26	110	24	5				165
	10									1	27	108	43	4	2		185
	11											19	86	17	3		125
	12												27	101	17	2	147
SPEC.							1		1								2
		35	140	168	178	164	186	187	177	134	157	154	161	122	22	2	1989
							1		1								

REPORT OF THE DIRECTOR OF CURRICULUM

Dear Mr. Delmonico:

The period from January to December, 1973 has been marked by significant progress in the Maynard Public Schools. During this period the culmination of fall-winter 1972 planning was realized.

RELEASE TIME PROGRAM

The needs assessment conducted in the fall-winter period of 1972 led to the much-asked-for Grade Level meetings for the staff during the January-June, 1973 school period. In addition to these sessions were specific workshops relating to identified staff needs. All Release Time meetings were geared toward individualizing instruction.

There were six grade level meetings conducted for the staff as well as workshops on: Diagnostic Testing, SCIS Science Program and Video Taping of Individualized Reading at third grade level. The Grade Level meetings, long desired by the staff, were successful in allowing professional staff to finally come together as a cohesive school unit.

At the Junior High Level faculty met together to come to grips with Philosophy and Goals established by the Maynard School Committee. In their sessions the Junior High Staff deliberated over the following questions:

1. How do we presently provide for individual differences at Emerson Junior High?

2. How can we plan educational activities and experience as a team or as individuals in order to assist students in becoming more independent, responsible, and concerned learners and citizens?

3. How do we establish an educational environment where students will become better skilled at making decisions?

The way we deal with our students is of significant importance. The follow-through on treating youngsters more democratically in our academic program will require a great deal of additional work. I will mention some changes which began in September, 1973 and relate other significant changes in the section of this report entitled Reorganization. When September, 1973 rolled around the Junior High School implemented the following changes:

1. Students were heterogeneously grouped for their subject assignments.

2. Pilot Reading Program for the seventh graders was begun.

3. French Program was reconstructed making it more exploratory and introductory in nature.

4. Industrial Arts Curriculum Project was implemented.

Meetings continued with Department Heads at the High School in an effort to offer more alternative programs for high school student body. It was determined that there was a serious need to state in behavioral terms just what it is we academically expect from our students.

In September, 1973 and continuing through June, 1974, High School staff will be involved in rewriting their courses of study in behavioral terms.

During the early part of 1973 the School Committee approved new courses for the High School Curriculum. The new courses added are as follows:

1. Business Department: "Business Practice Course"; "Psychology of Human Relations"; "Marketing"; "Financial Management"; "Record Keeping"; "Business Communications".

2. English Department: "Mystery"; "Ethnic Groups"; "Yearbook".

3. Mathematics Department: "Sets and Logic"; "Probability"; "Concepts of Math"; "Application of Math"; "Shop Math"; "Statistics"; "Consumer Math"; "Basic Math".

4. Science Department: "Earth Science Program".

NEW MATERIALS

In September, 1973, Grades 1-6 received new materials based upon curriculum needs identified in the 1972-73 Release Time Program.

Readiness materials were purchased for all first grade classrooms to assist teaching staff in preparing students in the Reading and Mathematics areas. In addition Language development materials became available to assist in identifying learning problems. The curriculum materials purchased consisted of workbooks and manipulatives. The first grade program, in the absence of kindergarten, required these readiness materials. Those materials not consumable

will find use in the new kindergarten program in 1974.

The elementary grades 1-6 received Scholastic Reading Libraries for their classrooms. These kits contain 125 paperback books to be used by teaching staff in developing independent reading programs for their pupils. Supplementary materials like Scholastic will continue to be of need in our efforts to provide a number of learning avenues in our classrooms.

In the mathematics area new consumable math materials were purchased for the primary grades 1-3 and a multi-text plus kit arrangement was begun at the intermediate grades 4, 5, 6. Again the purpose of these materials is to provide more diversity of materials for the teaching staff to accommodate the different learning styles, and rates of his/her students. For example, at the intermediate level (4, 5, 6) each grade level received a number of math texts from three different publishers. These texts are written with a different degree of difficulty. It allows the teacher to select the text that most appropriately would be understood by the pupil in coming to grips with his/her skill development. In addition SRA (Science Research Associates) math kits were purchased and are being shared among classrooms. The specific kits allow the teacher to send any student to the kit for either review, remediation or advancement. The kits are another dimension in our effort to provide a more flexible yet structured learning environment for your youngsters. An environment where neither bright, average nor slow learners are penalized.

Previous to 1973 Science instruction at the elementary level was at best occasionally given time in the curriculum. Materials were totally lacking and as was the case in many curriculum areas the textbook was the only vehicle of instruction used.

In September, 1973 the above picture changed radically. In grades 1-5 teaching staff now have the SCIS Physical Science Program. Every teacher either has a kit or a refill kit in her class with which to carry on science instruction. The science instruction that goes on is no longer textbook oriented, but rather experience and lab oriented. The learner actually "does" science. Materials in these kits allow for many activities and experiences as well as "spin off" activities from the kits.

The sixth grade level of this Science Program will be added in 1974 and the second component of this program "Biological Science" will gradually be added.

The Social Studies area lacked, until this year, Map Skills and Table and Bar Graph materials. New materials were purchased and are being used by the teaching staff. As the 1973-74 school year progresses additional materials will be purchased to develop the Study of Community. The materials will enable staff to teach

community in an activity, project-oriented fashion.

Again, in this area doing Social Studies is our goal. The text no longer is adequate enough by itself to convey the concepts and understandings in the various subject matter areas. In our new directions the text has its place, but not the prominence it had in the past.

DIAGNOSTIC TESTING PROGRAM

The PRI (Prescriptive Reading Inventory) and PMI (Prescriptive Math Inventory) testing program was conducted in September, 1973. The PRI for grades 2-6 and PMI for grades 4-8.

This diagnostic testing program identified weaknesses in the skill areas of Reading and Math for the individual student. The results are back from our September testing program. The results provide:

1. An Individual Diagnostic Map of your child in the Reading and Math area. What does this mean? Quite simply, your child's weaknesses in the specific Reading and Math Skills are identified so that the teacher may maximize her teaching time in the skill areas which need attention.

2. Class Grouping Report. In this Report your child, if he or she has difficulty, is identified with others experiencing similar difficulty so that it is possible for the teacher to cluster those small skill groups and deal with their weaknesses. Such diagnostic skill groupings of learners is a direction that will become more pronounced in the near future.

The Diagnostic Testing Program allows us to move away from arbitrary and unscientific labeling of children as bright, average or slow. Instead, it draws our attention to the specific skill areas which need our teachers' attention. It will enable us to deal justly with all students in helping them come to grips with their weaknesses in a logical way. The efficient ways we have used in the past to slot youngsters in their so-called ability grouping will be replaced by a more scientific procedure of diagnosing where a child is in his skill development. The judgement made when this is done will not be that he is bright, average, or slow but to prescribe a way of improving the skill weaknesses identified.

The PRI and PMI are not end-alls, but only one means of many such inventories we will be using in the future to better analyze where students are when they come to us and to assist us in prescribing a course of action which will take them as far as they can go. As such we see that such testing is designed to develop instructional model based on the continuous academic progress of your child.

REORGANIZATION

On August 30, 1973, the School Committee approved the Reorganization of Maynard Public Schools. This reorganization means establishing primary units K-3, 1-3, intermediate unit 4-5 and Junior High School 6, 7, 8.

This Reorganization in no way is in conflict with our efforts to individualize instruction and to begin to utilize a diagnostic-prescriptive instructional model. In fact, it goes a long way in facilitating the curriculum direction begun this year. The Reorganization will require heightened efforts in coming to grips with the Philosophy and Goals approved by the Maynard School Committee and which seek implementation in our curriculum efforts. A great deal of organizing and planning will be required to make the reorganization more than a physical relocation of teachers and pupils. In an earlier Curriculum Report to the School Committee, I presented what kind of planning and activities are involved in such a major undertaking. My recommendations are offered for your perusal as part of this report so that you may understand the magnitude of work which administrators and staff are doing during the remainder of 73-74 and continuing in the 1975 school year.

Implications of Reorganization for Primary staff (K-3) includes the following:

1. Defining the purpose of the new primary unit.

2. Setting down behavioral skills expected upon completion of a learner's experience at primary level in the discipline areas of Reading, Language Arts, Science, Mathematics and Social Studies.

3. Designing an evaluation of the skills desired and indicating a criteria for successful performance.

4. Determining the organizational arrangements in which primary personnel feel they function best. They will need to determine if a non-graded situation can be implemented as early as 1974 or if teaming and cross-grading would be a more manageable first step in our attempts to fit learning to student readiness and not to grade level.

5. Regardless of the organizational arrangements determined to be most feasible for 1974-75 staff development in specific techniques of individualizing instruction needs to be continued and augmented.

6. Once the identification and statement of skills to be learned are behaviorally stated and evaluation is built into the curriculum design the staff needs to determine what learning materials, tests (both formal and informal) need to be selected or prepared to reach skill competency desired.

7. Doing all of the above may very well require weekly released time sessions for elementary staff. Consultants will need to be utilized to facilitate the kind of preparation stated above.

The same kind of work suggested above would need to be carried on by the intermediate unit staff (grades 4-5).

It will be up to the Director of Curriculum along with principals and staff to insure the articulation of the skills defined. The task of insuring articulation of programs will be facilitated greatly when such skills have been identified and behaviorally stated.

The impact of reorganization will be felt at the Junior High School due to the grouping of Grade 6 into the present 7th and 8th grades. Such change will require preparation on the part of Junior High personnel.

- the new Junior High School organization (6, 7, 8) will necessitate the evaluation of the purpose of the Junior High unit;

- Junior High personnel will be required to re-evaluate and more than likely realign their present program and methods to accommodate the new "mix";

- Junior High personnel will need to determine whether they wish to retain aspects of Junior High or implement a middle school design that is more student oriented than the present Junior High School;

- Junior High needs to insure, along with Director of Curriculum, that the articulation of skills identified at the primary and intermediate levels is continued in scope and specificity.

It is hoped that at all levels, primary, intermediate and secondary, that workshops be geared to increasing staff skills and providing for individual differences and that at each level we begin the arduous task of writing behaviorally those skills which we expect teachers to transmit, and that we begin to design the evaluation criteria to measure performance in all the discipline areas.

In conclusion, it should be emphasized that education is a never-ending process. The kind of needs identified and the recommendations incorporated in this report reflect the complexity of that process. The degree of progress we make from year to year is commensurate with our commitment to the goals we set down.

Respectfully submitted,

Dennis DiSalvo
Director of Curriculum

December 7, 1973

REPORT OF THE DIRECTOR OF PUPIL SERVICES

During the past year the Department of Pupil Services has been largely concerned with improving the delivery of services within the framework of its reorganized administrative structure. The new roles assumed by specialists and the resultant adjustments which have been necessary on the part of all personnel have been taxing. However, they seem to be essential to the improvement of services to students.

In the area of Special Education, for the past year and one-half we have sought to meet the specific needs of children rather than respond to the category into which their deficiencies fell. To the extent that our limited physical facilities would permit, remediation programs took place in resource rooms which we have sought to develop in each of our school buildings. Emphasis has been placed, however, on utilizing the students' own classroom as the more appropriate site for remediation programs. We are trying to develop a model based on the transfer of remediation skills to the classroom teacher. This latter aspect of the remediation program is slow in coming because it involves a change in traditional roles, but it has the potential of greatest effectiveness in dealing with problems of children with special needs when the financial resources of a school system are limited.

During the past school year some 155 students who met State criteria for special education were served in our system. Our remediation specialists served a total of 277 students.

Because our town is small, it is not feasible that we develop programs within our school system to handle all categories of special needs. The occurrence of students with severe, emotional disturbances, for example, is infrequent enough that the use of regional facilities is a more appropriate means of providing services. During the current school year we are having 27 of our children educated in facilities outside of our school system.

At the high school level, thanks to monies made available by a Title VIB grant, we have been able to initiate a token, half-time program in Special Education. This program needs to be extended since there are students whose needs cannot now be met. In all of our special education programs, integration of the special student in the regular program, in those areas where he is able to function is an important guideline which we seek to follow.

During school year '72-'73 the Department of Pupil Services was awarded a $17,000 grant under Title VIB to assist with the development of its special education services. Due to the severe budgetary limitations imposed by the town meeting of March, 1973, personnel employed under the Title VIB program could not be retained. As a result, the department sought and was awarded another Title VIB

grant for school year '73-'74 with which personnel could be employed to continue our special education program at an acceptable level. Five members of our present staff are being paid from these funds.

The philosophy of special education implicit in the Daly-Bartley Law (Chapter 766) and the procedure for evaluation of students under this new law which goes into effect in September 1974 represents a model similar to that under which we have been functioning for the past year and one-half. The new law requires, among other things, that school systems develop career education programs and assume the responsibility for screening three and four year old preschool children. These represent new areas of activity for the department. It is our intention to comply with the law in every respect. It is a much-needed piece of legislation for the protection of special children and an adequate reimbursement provision is one of its salient features.

Since September of 1972 the department has used the Multi-Lingual Center of the Framingham Public Schools for the education of children whose native tongue is not English. The program is designed to return children to their local school system, usually within a three-year period, with a working knowledge of English and educational skills appropriate to their age level.

The age range and variety of languages represented by Maynard students who need this program make it economically unreasonable that we provide those services within our own school system. During the current school year, Maynard has students whose native languages include Japanese, Dutch, Polish, and Spanish in age ranges from 7 to 16 attending the Framingham program. Administrators and teachers at the Multi-Lingual Center have been most cooperative in extending their services to us. Fifty percent of our transportation costs, and all costs above the average per pupil expenditures in our own school system are reimbursed to the town from State funds.

Our health services program continues to operate on a waiver granted by the State Department of Public Health, that we might experiment with more efficient ways of providing these services than those afforded under current State regulations. Our program has received plaudits from State officials. Our school nurse who has baccalaureate training and experience in the development of health-related programs will be valuable to us in the elaboration of much-needed health topics in our regular school curriculum.

Within each of our school buildings there is a person who is trained to provide first-aid and emergency care. Immunization programs required by State regulations and additional immunizations judged to be essential by our school physician are being offered. A dental education program, in coordination with Middlesex Community College, under a Title I grant, is being conducted during the current school

year. The program offers instruction to all third graders and all interested citizens in Maynard, in proper methods of tooth care, including brushing, flossing and pertinent nutritional factors. The grant award was for the sum of $6,666.

During the last school year we initiated a program whereby our resource specialists who had been primarily responsible for remediation of academic deficiencies also assumed responsibility for the provision of elementary school counseling programs. The assumption of these additional responsibilities, it appears, will require a slow phasing-in process. We are considering a plan at the junior high school which will coordinate the work of the resource specialists and the guidance counselor so as to reduce the numbers of additional personnel needed. Meanwhile, there continues to be one guidance counselor for the total population of 324 junior high school students. Six teachers at the junior high school have voluntarily offered their free time to work with students under the supervision of the counselor. Students entering the Assabet Valley Regional Vocational School are tested and counseled relative to an understanding of their aptitudes.

At the high school, the counselor-to-student ratio continues to be one to 310 which is much too high for an effective program. Group counseling programs are being developed which will involve students and parents. The counseling programs at both the junior and senior high schools are designed to assist all students, whatever their counseling needs may be. No priority is given to college counseling nor to vocational counseling. If priorities are established, they are related to the crisis needs of individual students, rather than to specific programs.

Efforts are being made to remove impediments to effective communication between counselors and students. In this regard we have adopted the Massachusetts School Counselors Association's and the American School Counselors Association's recommendations opposing the guidance counselor's endorsement of specific students to colleges. Counselors will continue to provide necessary, appropriate information on which college admissions officers can make judgments relative to a student's suitability to their program. At the end of school year '72-'73, 28% of students went on to four-year colleges, 15% of students went on to two-year colleges, and 15% attended other post-secondary educational programs.

During the past year a State law was passed which gives parents of students under 18 years of age, access to their children's records, and students 18 years of age and older access to their own records. The issues involved inaccuracy of information contained in a student's records, and a student's right to privacy have become prominent in recent years. A records committee consisting of two guidance counselors , one teacher, one administrator, two students and two parents, one of whom has a child with special needs, has been

studying the issues of confidentiality, security, data processing availability and maintenance as they pertain to students' records, that appropriate recommendations might be made to the superintendent of schools.

The Department of Pupil Services can do its work more effectively if it can coordinate its activities with other community agencies. Continuing liaison is maintained with the Division of Employment Security and the Massachusetts Rehabilitation Commission and we continue to receive consultive services from the chief psychologist of the Walden Clinic. We participate in a ten-town consortium aimed at the coordination of regional services for children with special needs, and we are represented at the meetings of the Eliot Clinic "Outreach" program.

Kindergarten children with intellectual deficiencies are being brought to our attention and services are being extended, resources permitting, largely due to the fact that early remediation is more effective. Consultation services have been offered to St. Bridget's teachers and when parents can provide transportation to a public school, students at St. Bridget's have been offered needed services.

The Department of Pupil Services is ever vigilant in its efforts to ensure that children with special needs are provided with the types of services which will forward their educational development. Our investments in the human needs of students of today and the provision of personnel services which assist in their growth, can only result in a better world for all citizens tomorrow.

Sincerely,

MICHAEL L. FABIEN, Ed.D.
Director, Pupil Services

REPORT OF THE DIRECTOR OF MEDIA SERVICES

Dear Mr. Delmonico:

The following is submitted as my Annual Report of the Department of Media Services for 1973.

The main object of the Department of Media Services in 1973 has been a project to open an FM educational radio station at Maynard High School to serve the entire school and community population with quality educational and entertainment programming. At the time of this report, our application has been approved by the Federal Communications Commission, and our studio is nearing completion. We plan to be broadcasting at 91.7 on the FM dial very shortly. The project has been a tremendous success.

The audio-visual programs in all six schools have been maintained throughout the year and have realized a slow but steady growth. The Audio-Visual Catalogue has been up-dated with supplements and our material and equipment are getting constant use throughout the system. We have continued our program of offering an audio-visual equipment and materials production course for teachers, and they are still meeting with tremendous success. Our Audio-Visual Club program at the High School now incorporates better than fifty boys and plans are being made to expand even further involving additional boys and girls with the radio station. The Audio-Visual Club has become an integral part of the whole school program at Maynard High School. Plans for the future include extension of the club program into the junior high school and elementary levels and to work closely with all Task Force members for reorganization of material and equipment into the proper primary, intermediate, and secondary units.

Regarding the school library programs, the Maynard High School library has continued its book and periodical collections geared to meet the needs of all students and teachers at the high school. We have weeded out our professional collection and are in the process of up-dating our materials. The Director of Media Services is working closely with the English Department at the high school on library orientation and student use of audio-visual materials for term papers and projects.

At the junior high school level, the library has continued the expansion of its collection at a steady pace. A multi-media room has been added adjacent to the library which permits teachers and students to work on the production of audio-visual material for classroom use.

At the elementary level, shelving has been purchased for the new mini-libraries and each school's collection has been expanded by

over one hundred and fifty books. This was made possible by the Title II allocation for 1973. With the coming reorganization, we plan to redistribute the books to their proper levels throughout the system and continue the implementation of library programs at the elementary level.

Regarding the adult education program, please be advised that at the time of this report we are completing a successful fall term which included seventeen courses and over two hundred participants. We have made plans to expand the program for the winter term and are awaiting a decision on the energy crisis to see if facilities at Maynard High School will be available. Should we be forced to postpone the winter term, the Department of Media Services plans to continue alterations in the program so as to be ready when the crisis lifts.

The public relations aspects of the Department of Media Services has continued through the publication of the Maynard Community Forum and through weekly news releases to the "Beacon". The Department of Media Services has been working directly with teachers in reporting items of interest taking place in the school system to the community and the photography involved therein.

At a time when the economy situation of all communities is running somewhat tight, the Department of Media Services has set as its goals, to maintain its valuable services to the teachers and students in Maynard and to work within our means to keep a slow and steady improvement and expansion of programs.

Sincerely,

Joseph P. Magno
Director of Media Services

REPORT OF THE DIRECTOR OF MUSIC

Dear Mr. Delmonico:

The following is a report covering the Maynard Public Schools Music Program for the 1973 calendar year.

An awareness and understanding of the art of music is an essential factor in the education of every individual. The program of music instruction in the Maynard Public Schools is planned to provide every student with the opportunity to develop his musical potential to the fullest. Because the interests and abilities of students vary considerably, offerings in music are diversified enough to meet the particular needs of the students. Students with musical ability have opportunities to perform in vocal and instrumental ensembles of various types and sizes.

The performing organizations of the Maynard School System are the laboratories in which students have an opportunity not only to develop the technical skills needed for competent performance, but also to probe deeper into the structure, design, and meaning of music through the study and analysis of a wide variety of literature representing various styles and periods of musical history.

Every student involved in the Junior High and High School Music Program has the opportunity according to his abilities and interests to:

(1) Develop skills in music so that he may:

   a. Participate in some kind of musical performance either as an individual or as a member of a group.

   b. Listen to music with understanding and enjoyment.

   c. Associate the musical score with what is heard or performed.

   d. Improvise and create music.

(2) Become an intelligent critic of jazz, folk music, popular music, parade music, and the major types of serious music.

(3) Recognize music as an international language and a vehicle of international goodwill.

(4) Acquire such knowledge about music such as: history of music, form and design of music, symbolism of the music score, the quality of tone and other characteristics of the various musical instruments and the ranges of the

human voices, and the role of composers in various historical periods.

The Junior High School General Music Program is compulsory for seventh grade students who meet twice a week for music and elective in the eighth grade. Two eighth grade classes in music (vocal training and music appreciation) are each scheduled to meet three times a week. In anticipation of reorganizing the Junior High School to a Middle School, a sixth grade class is being taught by the General Music teacher. The Junior High Band was involved in a meaningful Exchange-Band Program with the Ashland, Massachusetts Junior High School Band. All members of the Junior High Glee Clubs attended a performance of Godspell in Boston.

A very successful production of the Broadway musical, "The Unsinkable Molly Brown" was presented by the High School Music and Drama Departments. In April, the High School Band participated in a very successful Exchange-Band Concert with the Haverford High School Band from Havertown, Pennsylvania. An educational trip to historical parts of Philadelphia was part of the four-day event. The High School Band marched in the Annual Christmas Parade, the Veteran's Day Parade, the Memorial Day Parade, and the Little League Parade. A Christmas and Spring Concert performance was presented by all of the High School and Junior High School choral and instrumental music groups in the Maynard Public Schools. The High School A-Cappella Choir was featured at the Annual Maynard Senior Citizens Christmas Party at Elks Hall.

In the elementary grades, musical concepts are being formed and developed. There are four kinds of learning:

(1) Concepts - of harmony, progression, form, and other things;

(2) Symbols - notes, signatures, rests, technical terms;

(3) Motor abilities - muscular performance skills;

(4) Feelings - likes and dislikes for various musical effects.

There has been a correlation of the music program with the social-studies program. An Elementary Spring Concert was held in May, and it featured ethnic songs in an international atmosphere.

Respectfully submitted,

Charles Garabedian
Director of Music

REPORT OF THE DIRECTOR OF PHYSICAL EDUCATION

Dear Mr. Delmonico:

The Physical Education program this year is making an attempt to change the objectives and goals to that of a program that will better meet the needs of today's society. Increasing leisure time puts demands on our program to teach and instruct in the skills that students will be able to use long after they leave the school setting. The development of these lifetime skills or carryover skills, such as tennis, archery, golf, bowling, skating, will create more constructive use of leisure time.

We are trying to individualize our teaching program at all levels. This is a major task at the moment because of the number of students that our program has to instruct.

The high school program has added a senior elective Physical Education major program. Any senior who has successfully completed three (3) years of physical education, may elect Physical Education as a full-time course for full credit.

Some of the lifetime skill areas are being taught at the high school now. The extent to which individualized instruction is being offered in these areas depends to a great extent on the size of the class.

Our bowling program is expanding a bit, to the point where some of the students are competing informally with other schools.

The gymnastics and team games are still very much a part of our program as they too contribute to the overall development of our young people.

The Junior High program is limited by a lack of outside facilities. A year-round program is conducted entirely in the Memorial Gymnasium. The program consists largely of team games, gymnastics, fitness activities, and instructions in some of the lifetime skills.

All students are tested in physical fitness under the program developed by the Presidential Council on Physical Fitness, and awards are given to those who reach the standards set by the council.

The Junior High conducts an extensive intramural program in which all students are given an opportunity to compete in such activities as: volleyball, basketball, floor hockey and ping pong.

The entire program was highlighted by a demonstration in which over two hundred students participated.

The main area of concentration in the primary level is on the development of movement and coordination skills. These skills are developed through the use of simple running and tag games, movement exploration, primary gymnastics and tumbling skills and simple ball skills for the development of hand-eye coordination.

The programs at the intermediate level (grades 4-5-6) are expanded and refined into more advanced skill development. The degree of difficulty becomes greater as the development of skills increases.

It is on the intermediate level where team games are introduced. Through team sports we hope that social and emotional values, such as teamwork and ability to cope with victory and defeat can be developed, as well as the development of team sports skills.

The athletic program now carries a full program, competing in The Midland League. The addition of a girls' cross-country team and a JV cheering have provided the girls with a more varied program. Plans are also being made to add a girls track team and a tennis team in the near future.

The addition of a JV hockey team this year will enhance the development of our hockey program also.

Respectfully submitted,

James J. Duggan
Director of Physical Education
and Athletics

INDEX

First Section

	PAGE
Animal Inspector.	153
Assessors, Board of	119
Building Inspector.	117
Civil Defense Agency.	131
Conservation Commission	132
Finance Committee	160
Fire Chief.	111
Gas Inspector	114
Health, Board of.	148
Mosquito Control	155
Plumbing, Inspector of	154
Public Health Nursing Service.	151
Sanitarian	150
Historical Commission	115
Insurance Committee	147
Jurors, List of	99
Librarian	137
Library Trustees.	135
Personnel Board	146
Planning Board.	156
Police Chief.	107
Public Works Commission	140
Public Works Superintendent	141

PAGE

Recreation Commission. 157

Registrars of Voters, Board. 103

Retirement Board 129

Sealer of Weights and Measures 116

Selectmen, Board of. 8

Town Accountant. 122

Balance Sheet 123

Town Clerk 10

Births. 92
Deaths. 97
Election Results, Town Elections. 89
Marriages 97
Transcript of Town Meetings 59
Transcript of Special Town Meeting. 85

Town Officers, List. 1

Treasurer-Collector. 163

Net Debt of the Town. 166

Wires, Inspector of. 118

Second Section

SCHOOLS

Budget 14

Calendar 5

Enrollment 30

Federal Assistance 15

Financial Statement. 13

Graduation 26

High School Principal, Report of 24

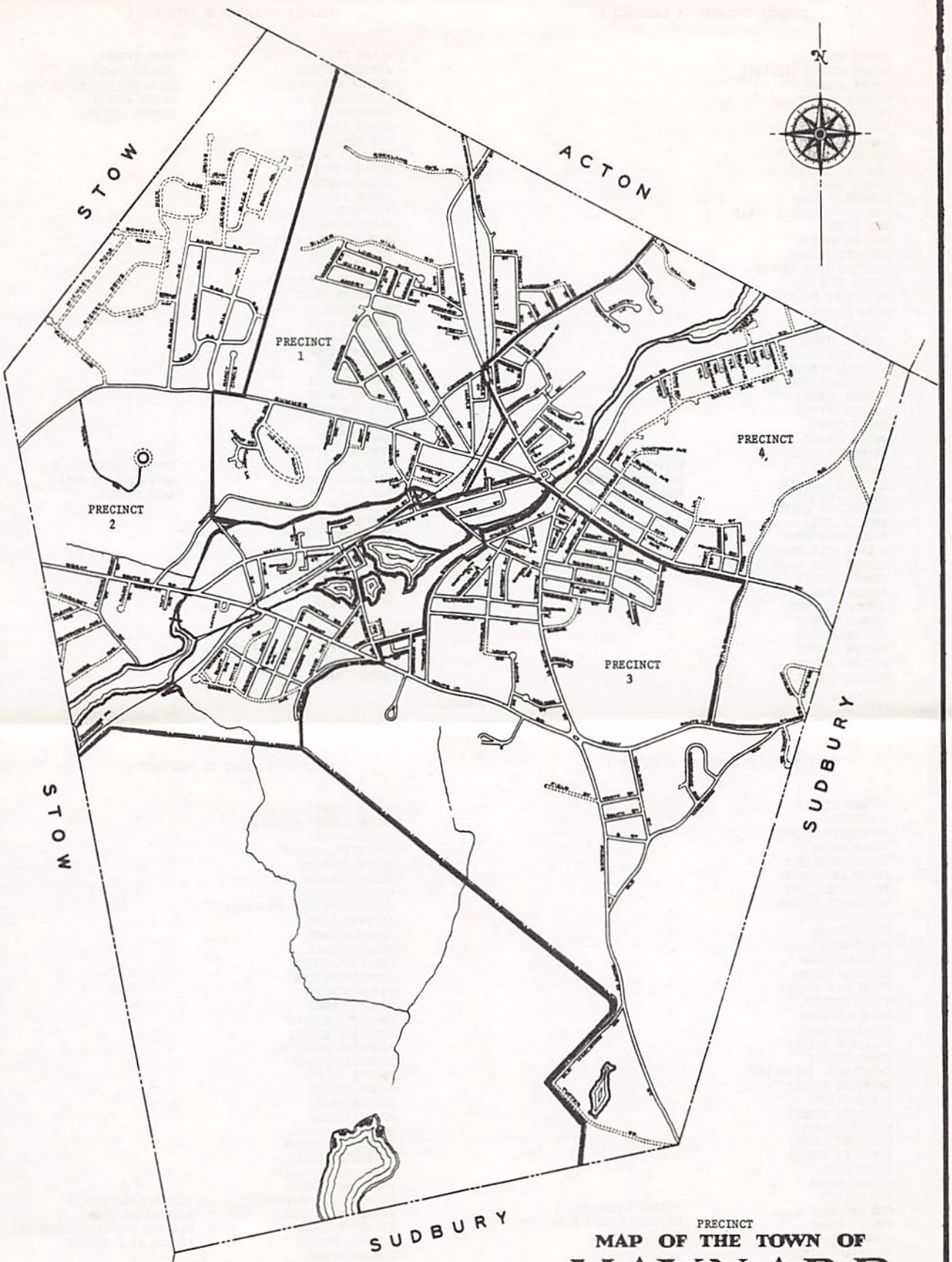
Junior High School Principal, Report of. 21

Personnel. 6

School Committee, Report of. 17

Superintendent of Schools, Report of 16

Director of Curriculum. 31
Director of Media Services. 42
Director of Music 44
Director of Physical Education. 46
Director of Pupil Personnel Services. 38



PRECINCT

MAP OF THE TOWN OF MAYNARD

MASSACHUSETTS

SCALE IN FEET

PREPARED FOR THE
MAYNARD PLANNING BOARD

DECEMBER 1966

COMPILED BY SHELLING, HILTON & ASSOCIATES

REVISED TO DEC 1972
BY MERRICK & MURPHY

Official map showing boundaries of voting precincts as established by the Selectmen on August 9, 1972

Sophia T. Minko

Sophia T. Minko
Town Clerk

STREETS INCLUDED IN PRECINCT 1

ABBOT ROAD
ACTON STREET (66-124)
AMORY AVENUE
BEACON STREET
BENT AVENUE
BRIGHAM STREET
BROOKS STREET
BROWN STREET
CHARLES STREET
CINDY LANE
CONANT STREET
CONCORD STREET (1-44)
ELM COURT
EUCLID AVENUE
EVERETT STREET
FLORIDA ROAD (9-25)
GUYER ROAD
HAZELWOOD ROAD
HIRD STREET
HOWARD ROAD
JETHRO STREET
KING STREET
LINCOLN STREET
LINDBERG STREET
LINDEN STREET
LORING AVENUE
MAPLE COURT
MAPLE STREET
MAYFIELD STREET
NASON STREET
ORCHARD TERRACE
ORREN STREET
POMCITICUT AVENUE
RANDALL ROAD
ROCKLAND AVENUE
SILVER HILL ROAD
SUMMER HILL ROAD (1-56)
SUMMER STREET (1-155)
THOMAS STREET
TREMONT STREET
VERNON STREET
VIRGINIA ROAD
WARREN AVENUE
WHITNEY AVENUE
WILDER STREET

VOTING LOCATION: 1
MEMORIAL GYMNASIUM
SUMMER STREET

STREETS INCLUDED IN PRECINCT 2

ALLAN DRIVE
ASSABET STREET
BOESKE AVENUE
CHURCH COURT
DANA ROAD
DEWEY STREET
DIX ROAD
DRISCOLL AVENUE
DURANT AVENUE
ELAINE AVENUE
ESPIE AVENUE
FLETCHER STREET
FLORIDA COURT
FLORIDA ROAD (#2)
FRONT STREET
GEORGE ROAD
GREAT ROAD (1-130)
HARRIMAN COURT
HIGH STREET
LOVELL COURT
MAIN STREET
MARTIN STREET
MILL STREET
NANCY CIRCLE
NEWTON DRIVE
O'MOORE AVENUE
PAUL ROAD
PARK STREET
PERCIVAL STREET
PINE STREET
RAILROAD STREET
REO ROAD
RICE ROAD
RIVER STREET
RIVERBANK ROAD
RIVERSIDE PARK
RIVERVIEW AVENUE
SHERIDAN AVENUE
SHORE AVENUE
SPRING LANE
SUDBURY COURT
SUDBURY STREET
SUMMER HILL ROAD (#58-84)
SUMMER STREET(#156-218)
SUNSET ROAD
TAFT AVENUE
TAYLOR ROAD
THOMPSON STREET (#3-7)
WHITE AVENUE
WINTER STREET

VOTING LOCATION: 2
MAYNARD TOWN HALL
MAIN STREET

STREETS INCLUDED IN PRECINCT 3

ARTHUR STREET
B STREET
BANCROFT STREET
BURNS COURT
BURNSIDE STREET
CHANDLER STREET
DARTMOUTH COURT
DARTMOUTH STREET
DEMARS STREET
EAST STREET
ELM STREET
ELMHURST ROAD
ELMWOOD STREET
FAIRFIELD STREET
FIELD STREET
FOREST STREET
FOWLER STREET
GARFIELD STREET
GRANT STREET
GREAT ROAD (#134-324)
HARRISON STREET
HAYES STREET
HILLSIDE STREET
LOUISE STREET
MARLBORO STREET
MCKINLEY STREET
NOBLE PARK
NORTH STREET
OAK STREET
OLD MARLBORO ROAD
PARKER PLACE
PARKER STREET
ROOSEVELT STREET
SCHOOL STREET
SHERMAN STREET
SOUTH STREET
SUMMIT STREET
THOMPSON STREET (#23-70)
TURNER ROAD
WALKER STREET
WALNUT STREET
WEST STREET
WOODRIDGE ROAD

VOTING LOCATION: 3
MAYNARD HIGH SCHOOL GYM.
GREAT ROAD

STREETS INCLUDED IN PRECINCT 4

ACTON COURT
ACTON STREET (#1-62)
BATES AVENUE
BELLEVUE TERRACE
BIRCH TERRACE
BUTLER AVENUE
COLBERT AVENUE
CONCORD STREET (#45-125)
COUNTRY LANE
CRANE AVENUE
DEANE STREET
DOUGLAS AVENUE
ETHELYN CIRCLE
FIFTH STREET
FIRST STREET
GARFIELD AVENUE
GLENDALE STREET
GLENHILL TERRACE
GLENVIEW TERRACE
HAYNES STREET
LEWIS STREET
LITTLE ROAD
MAYBURY ROAD
OLD MILL ROAD
PARMENTER AVENUE
PINE HILL ROAD
PINE CREST TERRACE
PLEASANT STREET
POWDER MILL CIRCLE
POWDER MILL ROAD
PROSPECT STREET
RUSSELL AVENUE
SECOND STREET
THIRD STREET
WALCOTT AVENUE
WALCOTT STREET
WALL COURT
WALTHAM STREET
WARREN STREET
WINDMILL DRIVE
WINTHROP AVENUE
WOOD LANE
WOODBINE TERRACE

VOTING LOCATION: 4
RECREATION ROOM
MAYNARD HOUSING AUTHORITY
POWDER MILL CIRCLE